Columbia Basin Trust

2014/15
ANNUAL SERVICE PLAN REPORT

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Board Chair's Message and Accountability Statement

On the cusp of our 20th anniversary, we're pleased to announce 2014/15 was another year of increased support to the Columbia Basin. Everything we do serves to strengthen our region's social, economic and environmental well-being: from investing, to helping residents and communities address priorities.

We partner with organizations and local governments to attain common goals, developing programs that target specific needs, offering grants to a wide range of projects, and providing opportunities to deepen our understanding of issues. In 2014/15, this included developing a mechanism to support sports and physical activity, helping Junior Achievement expand into the Basin so youth can learn about entrepreneurship, renewing our *Social Strategic Plan*, and continuing to create a regional open-access broadband network.

Our main emphasis over the year involved engaging with residents to ask what's important to them and how the Trust should focus its efforts. Between September 2014 and February 2015, we connected with 3,000 residents and received over 17,000 thoughts. We are now honing in on measurable, achievable priorities and action plans, and expect to finalize new strategic priorities this fall.

Of our performance measures, we met our targets regarding how we are perceived by Basin residents and Trust partners, plus the maturity of our planning and risk management practices. We varied from our target for corporate operations due to lower staff expenses. Our private placements came in below target due to continuing low interest rates and a decrease in value of a commercial investment. Our market securities were above target. Our power projects are consistently above target; although this is an excellent outcome, we will need to review this measure to bring it in line with results.

Our Investment Program supports our delivery of benefits and corporate operations. Our power projects performed well, largely due to regular maintenance that resulted in fewer unplanned outages. The current state of the financial markets also provided us with above average returns on our investments in market securities. Primarily for these reasons, our revenues in 2014/15 totalled $29 million, an increase from our budget of $27 million. With higher revenues, we were able to deliver more benefits than expected: $22 million total, as compared to the budget of $20 million.

In April 2015, the Waneta Expansion Project became fully operational, six weeks ahead of schedule and within budget, thanks in part to our long-time partner Columbia Power Corporation. In 2016, a new power sales agreement will come into effect at Arrow Lakes Generating Station. We therefore forecast our revenues to increase to $54 million in 2016/17, over $20 million more than 2015/16. Through the engagement process noted above, we will consider how to best allocate this additional revenue in order to support priorities in the Basin.

The *Columbia Basin Trust 2014/15 Annual Service Plan Report* compares the corporation's actual results to the expected results identified in the *2013/14–2015/16 Service Plan*. I am accountable for those results as reported.

Gregory Deck

Greg Deck
Board Chair

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Purpose of the Organization

Columbia Basin Trust was formally established in 1995 by the *Columbia Basin Trust Act*. The Trust supports the efforts of the people who live in British Columbia's Columbia Basin, working with them to deliver social, economic and environmental benefits to the Columbia Basin Trust region. Using the income from its investments, the Trust develops, implements and manages programs and initiatives that respond to community and regional needs, working closely with Basin organizations and residents throughout the process.

We serve the region by:

- **investing** in Basin power projects, businesses and real estate.
- **engaging** with residents to understand priorities.
- **facilitating**, convening and providing access to information to deepen our collective understanding of issues.
- **partnering** with organizations that have complementary objectives and expertise in particular issues or sectors, through which we work toward attaining common goals.
- **developing programs** that address specific needs linked to our strategic objectives, delivered by the Trust or partners.
- **providing grants** to a wide range of community projects, as well as to the social, economic, environment, youth, and arts and culture sectors, administered by the Trust or by partners.

The Trust has two core functions:

1. Invest capital and manage the assets of the Trust.
2. Use the income earned from the Trust's investments to deliver benefits to the Basin.

The Trust has one operating subsidiary—Columbia Basin Broadband Corporation—which is working with Basin communities and rural areas to improve high-speed connectivity through a region-wide fibre optic cable network. The Trust also has a number of holding companies that hold our interests in investments: see Appendix A for a list.

Strategic Direction and Context

Strategic Direction

Numerous agreements establish the role and responsibilities of the Province of British Columbia and the Trust. These include the 1995 *Financial Agreement* and the *Columbia Basin Trust Act*. Within the provincial government, the Minister of Energy and Mines is responsible for the Trust.

The Trust has dual accountability to both the residents of the Columbia Basin and to the Province, its shareholder. The Trust sets its priorities and goals in consultation with the residents of the region, and the Trust makes decisions related to its investments and Delivery of Benefits activities within the context of its legislation and Board-approved *Statement of Investment Policies and Procedures*.

The Trust also operates under the Taxpayer Accountability Principles and a Mandate Letter (replacing the Government's Letter of Expectations), which defines specific priority actions for the Trust and describes accountability principles on which the Trust and the Province have agreed.

Strategic Context

Commencing in fiscal year 2015/16, the Trust anticipates a material increase in revenues as a result of the completion of the Waneta Expansion Project. Revenues are expected to increase even further in 2016/17 when a full year of a new power sales agreement will be in effect at Arrow Lakes Generating Station. In light of these increases and a need to renew the *Columbia Basin Management Plan Strategic Priorities*, the Trust has commenced a multi-phase consultation process with residents to better understand local and regional priorities. The outcomes of this consultation will shape how we work with communities and the specific areas where we focus our efforts and therefore, impact how resources are allocated in the future.

The performance of Trust investments is linked in part to the broader regional economy. Although most investments performed well during the year, the decrease in value of a specific investment resulted in lower returns than previously forecast for Private Placements (commercial loans and real estate). While no further devaluations are anticipated in the coming year, it is a risk inherent to our investment portfolio and we manage this risk accordingly.

Report on Performance

While the Mandate Letter has now replaced the Government's Letter of Expectations (GLE), for most of 2014/15 the Trust operated under the GLE. This means we aligned ourselves with corporate accountabilities such as supporting the region, managing our investments and reporting our performance. Over the year we particularly focused on the requirement to ensure that Basin residents and stakeholders have opportunities to connect with us, for in September 2014 we began a process of engaging with residents that brought us in contact with 3,000 people to discover how we might better serve them and their communities.

We also operate under the Taxpayer Accountability Principles and will maintain our focus on a culture of efficiency and accountability at all levels of the organization.

Goals, Strategies, Measures and Targets

The three goals have been agreed to with the Province and help us track how we are achieving our mandate to manage our assets for the ongoing benefit of the region; our vision of social, economic and environmental well-being in the Basin; and efficiency in our internal operations.

Prudently managing our assets will generate the financial returns required to support Delivery of Benefits activities, fund corporate operating expenses and allow for additional future investment.

Goal 1: Investment Program

Generate a predictable, sustainable and appreciating income stream to fund Delivery of Benefits obligations and corporate operating expenses.

Strategies

- Communicate directly with financial partners throughout the Basin in order to originate high-quality investment opportunities.
- Develop strong working relationships with the management of companies in which the Trust has invested in order to fully appreciate risk, as well as uncover future opportunity.
- Identify and develop investment opportunities that target areas of quality risk not otherwise addressed by conventional lenders.
- Remain fully engaged with Columbia Power Corporation and Fortis Inc. during the development of the Waneta Expansion Project. Continue to work closely with partners during the operating phases of all power projects.

Performance Measure 1.1: Return on Power Projects

Performance Measure	2011/12 Actual	2012/2013 Actual	2013/14 Actual	2014/15 Target	2014/15 Actual	2015/16 Target	2016/17 Target
Return on Power Projects	10.1 %	10.7%	11.2%	8%	10.7%	8%	8%

Data Source: Returns are calculated based on audited year-end financial statements, which are approved by both external auditors and the Board of the Trust.

Discussion

- The completion of the Waneta Expansion Project in spring 2015, as well as a new power sales agreement at Arrow Lakes Generating Station commencing January 2016, will further enhance expected returns from Power Projects. Understanding this to be the case, the current 8 per cent long-term objective will require review. This review could result in a change to the long-term target, an amendment to the methodology used to calculate returns, or some combination thereof.
- This category of investment includes power projects located in the Basin.
- Because the structure of our investments is challenging to reconcile against those commonly observed in the private market, it is difficult to compare the performance of Power Projects against other hydroelectric facilities. Despite this, we arrived at performance objectives by evaluating historical performance and balancing those returns against those forecast in future years.
- A cash-based return on investment methodology clearly links the returns to cash that would be available for Delivery of Benefits and corporate operations.
    - In 2014/15, returns on Power Projects exceeded the 8 per cent target. Each of the operating power projects performed well during the year, largely due to a continued focus on regular maintenance that results in fewer unplanned outages.

Performance Measure 1.2: Return on Private Placements

Performance Measure	2011/12 Actual	2012/2013 Actual	2013/14 Actual	2014/15 Target	2014/15 Actual	2015/16 Target	2016/17 Target
Return on Private Placements	7.3%	2.5%	6.1%	8%	4.7%	8%	8%

Data Source: Returns are calculated based on audited year-end financial statements, which are approved by both external auditors and the Board of the Trust.

Discussion

- This category of investment includes direct investments and loans to Basin-based commercial businesses and investments in real estate.
- The Trust is limited to investing in a relatively small geographic region. With the exception of a few larger credit unions (too small a sample size to establish performance benchmarks), there are no reasonable market comparables

from which we can base a performance objective. We therefore arrived at performance objectives by evaluating historical performance and balancing those returns against those forecast in the future.

- We chose a cash-based return on investment methodology.
- In 2014/15, returns on Private Placements were below the long-term 8 per cent target. The variance is a result of the relatively low interest rate environment, as well as an impairment to a specific investment. Had this impairment not been realized, returns from Private Placements would have been 5.9 per cent.

Performance Measure 1.3: **Return on Market Securities**

Performance Measure	2011/12 Actual	2012/2013 Actual	2013/14 Actual	2014/15 Target	2014/15 Actual	2015/16 Target	2016/17 Target
Return on Market Securities	1.6%	7.8%	14.2%	6%	12.1%	6%	6%

Data Source: Returns are calculated by BC Investment Management Corporation in accordance with *Global Investment Performance Standards*.

Discussion

- This category of investment includes a diversified portfolio of publicly traded financial instruments, including bonds and equities.
- To determine the Market Securities target, we considered forecasted returns of similarly constructed securities portfolios, as well as historical returns observed in the general marketplace. Information in support of this objective was provided by the BC Investment Management Corporation.
- In 2014/15, returns on Market Securities exceeded the 6 per cent target. Although financial markets are volatile and inherently difficult to predict in the short term, we continue to believe the 6 per cent long-term objective is appropriate.

Goal 2: Delivery of Benefits

Deliver benefits that serve to strengthen the social, economic and environmental well-being of the Basin and its residents and communities.

Strategies

- Encourage long-term stewardship of the Basin’s natural assets and help build the ability to take action to meet environmental challenges.
- Actively foster and support local and regional economic resiliency and well-being.
- Help communities respond to social issues and make social considerations part of strengthening community well-being.
- Work with communities and youth to enhance youth opportunities and engagement.
- Support Basin residents to increase their awareness and understanding of water issues, and take steps to address these issues.
- Support local communities and regions in identifying and meeting their priorities.

Performance Measures 2.1 and 2.2: **Assessment by Basin Residents and Trust Partners of the Trust's Effectiveness**

Performance Measure	2011/12 Actual	2012/2013 Actual	2013/14 Actual	2014/15 Target	2014/15 Actual	2015/16 Target	2016/17 Target
Assessment by Basin Residents of the Trust's Effectiveness	N/A	74%	N/A	Over 70%	80%	N/A	Over 70%
Assessment by Trust Partners of the Trust's Effectiveness	N/A	94%	N/A	Over 90%	97%	N/A	Over 90%

Data Source: The Trust engaged a professional market research firm to conduct these surveys, which provides outside verification. We are also able to compare these survey results to the feedback we receive directly through our ongoing relationships with residents and partners, including our current engagement process.

Discussion

- The Basin-wide public engagement currently taking place to fully understand local and regional priorities may impact how the Trust works with communities in the coming years. Once we know the outcome of this engagement, we will re-examine the performance measures for Delivery of Benefits activities.
- We first measured perceptions in late 2010, and have since conducted the surveys every two years.
- Measuring the Trust's performance in the area of Delivery of Benefits is a challenge given that the organization has a broad mission and mandate, that the Trust plays a variety of roles (funder, facilitator, information resource, etc.) and that our activities often have qualitative as opposed to quantitative outcomes.
- Basin residents:
  - As the Trust is accountable to Basin residents, and as the organization ultimately supports efforts of residents and the well-being of the region, we are measuring whether Basin residents feel the Trust is making a positive difference in their lives and in communities and how these perceptions change over time. This gives us meaningful feedback on whether our key stakeholders feel we are fulfilling our mission, and helps us understand our impacts and overall effectiveness.
  - The maximum margin of error on the total sample of 800 residents is ±3.5%, at the 95 per cent level of confidence (i.e. 19 times out of 20).
- Trust partners:
  - We are also measuring the perceptions of our partners, which deliver many of our programs and initiatives to residents. We have a wide range of partners, including local governments, regional non-profit bodies and organizations that have social, economic, environmental and/or youth mandates.
  - Of 97 partners who were contacted to participate in the study, a total of 71 completed the telephone survey, representing a 73 per cent response rate. The maximum margin of error on the total sample of 71 partners is ±6.1 per cent, at the 95 per cent level of confidence (i.e. 19 times out of 20). This level of accuracy accounts for the finite population factor that is applied to samples taken from populations of limited size.

Goal 3: Corporate Operations

Support and enable the effective management of the Investment Program and Delivery of Benefits programs and initiatives.

Strategies

- Maintain risk management registers and support a culture of risk management and awareness.
- Review and implement improvements to the various business processes that support the Trust's activities, including processes related to contract management, records management and information management systems.
- Ensure the Trust is viewed as an employer of choice, including by developing human resources strategies and supports, such as an individualized employee performance framework and appropriate benefits.
- Implement appropriate sustainability principles and practices in the Trust's everyday activities, including through the execution of a corporate carbon neutral plan.

Performance Measure 3.1: **Maturity of Planning Practices**

Performance Measure	2011/12 Baseline	2012/2013 Actual	2013/14 Actual	2014/15 Target	2014/15 Actual	2015/16 Target	2016/17 Target
Maturity of Planning Practices	3	3	3	3.5	3.5	3.5	4

Data Source: The Trust's Executive Management Committee assesses performance against four levels of criteria that were developed by third-party consultants.

Discussion

- This measure helps ensure that planning—including prioritization, business and operational planning and the allocation of resources—is fully indoctrinated within the organization.
- Practices are assessed on a scale of 1 to 4, where 1 means there are no high-level plans and 4 reflects a fully mature state.
- In 2014/15, we reached our target of 3.5.

Performance Measure 3.2: Maturity of Risk Management Practices

Performance Measure	2011/12 Baseline	2012/2013 Actual	2013/14 Actual	2014/15 Target	2014/15 Actual	2015/16 Target	2016/17 Target
Maturity of Risk Management Practices	2.5	2.5	3	3.5	3.5	3.5	4

Data Source: The Trust's Executive Management Committee assesses performance against four levels of criteria that were developed by third-party consultants.

Discussion

- This measure helps ensure the organization makes progress toward developing and implementing an enterprise-wide risk management framework.
- Practices are assessed on a scale of 1 to 4, where 1 means we have not identified the types of corporate risks that can undermine our ability to achieve our mandate and priorities, and 4 reflects a fully mature state.
- In 2014/15, we reached our target of 3.5.

Performance Measure 3.3: Budget Variance for Corporate Operations

Performance Measure	2011/12 Baseline	2012/2013 Actual	2013/14 Actual	2014/15 Target	2014/15 Actual	2015/16 Target	2016/17 Target
Budget Variance for Corporate Operations	(5.3%)	(5.3%)	(5.8%)	Under 5%	(5.2%)	Under 5%	Under 5%

Data Source: The data is calculated based on audited year-end financial statements, which are approved by both external auditors and the Board of the Trust.

Discussion

- This measure helps us assess our ability to forecast appropriately, set realistic budgets and manage our resources effectively.
- Budget variance is calculated as the difference between the budget for Corporate Operations, approved by our Board of Directors in November each year, and actual results, as reported in our consolidated financial statements at the fiscal year-end.
- In 2014/15, we were under budget by 5.2 per cent, and this was primarily due to lower expenditures in staff salaries and benefits.

Financial Report

Management Discussion and Analysis

Revenues

Our 2014/15 actuals differ from the budget primarily due to increased revenues from power projects and market securities.

- *Power projects:* Revenues from power projects were higher than anticipated as all projects performed well during the year, largely due to a continued focus on regular maintenance that resulted in fewer unplanned outages.
- *Market securities:* The current state of the markets had a positive impact on our market securities portfolio and we experienced higher than anticipated realized returns.
- *Loan income:* The loan to Columbia Power Corporation was fully repaid in April 2014 and therefore revenues expected from this category were lower than originally budgeted.

Future performance may be affected by these factors:

- *Power projects*: Revenues are expected to increase significantly over the next three years as a result of a new power sales agreement at Arrow Lakes Generating Station coming into effect in January 2016, and the Waneta Expansion Project experiencing a full year of operations. These will increase forecasted power projects revenues to over $28 million in 2015/16 and to $48 million in 2016/17.
    - While the Waneta Expansion Project commenced operations in April 2015, there is still a risk of unplanned outages during the early stages of start-up. This risk is well understood and planned for accordingly.
- *Market securities*: The above average return this year is reflective of the current state of the markets and actual results in future years may vary based on market conditions.
- *Private placements*: We expect continued growth and revenues from the commercial loans category over the next three years. Revenues from real estate investments are expected to remain stable over time.

Delivery of Benefits Expenses

With continuing increases to revenues expected over the next two years, the Trust is forecasting to deliver a total of $25 million in benefits to Basin residents in 2015/16. The engagement process that the Trust is currently involved in with residents and communities will help us to determine how additional increased revenues will be allocated to Delivery of Benefits initiatives in future years.

Financial Resource Summary Table

$ thousands	2010/11 Actual (restated)	2011/12 Actual (restated)	2012/13 Actual	2013/14 Actual	2014/15 Budget*	2014/15 Actual	2014/15 Budget Variance	2013/14 –14/15 Variance	2015/16 Budget	2016/17 Forecast
Revenues										
Power Projects	$22,360	$16,371	$19,734	$22,825	$21,164	$22,514	$1,350	$(311)	$27,750	$47,975
Market Securities	1,524	860	611	1,380	700	2,558	1,858	1,178	1,200	1,200
Short-term Investments	1,080	2,106	1,613	1,208	900	946	46	(262)	1,000	1,000
Loan Income	-	1,135	1,130	1,135	1,134	28	(1,106)	(1,107)	-	-
Private Placements: Commercial Loans	1,197	1,163	925	1,121	1,350	1,528	178	407	1,780	1,950
Private Placements: Real Estate	596	627	818	886	1,110	1,069	(41)	183	1,228	1,287
Broadband	-	(110)	400	292	500	405	(95)	113	500	500
Recoveries	775	786	367	382	340	364	24	(18)	347	347
Contributions From the Province	2,000	-	-	-	-	-	-	-	-	-
Rental Revenue	-	-	52	124	-	124	124	-	-	-
Total Revenue	29,532	22,938	25,650	29,353	27,198	29,536	2,338	183	33,805	54,259
Expenses										
Delivery of Benefits										
Community Initiatives	6,387	6,945	3,426	7,773	5,435	6,866	(1,431)	907	7,525	8,275
Economic Initiatives	1,160	2,176	2,304	6,592	3,380	5,074	(1,694)	1,518	2,280	2,508
Water and Environment Initiatives	1,905	5,602	6,118	3,491	2,585	3,428	(843)	63	2,900	3,190
Social Initiatives	1,058	1,880	5,431	1,674	1,160	2,606	(1,446)	(932)	1,765	1,941
Broadband Initiatives**	-	-	558	1,234	1,560	1,563	(3)	(329)	3,500	3,500
Youth Initiatives	352	611	1,203	614	1,347	1,166	181	(552)	744	818
Other Initiatives	305	62	47	320	4,633	677	3,956	(357)	6,836	5,847
Programs Under Development	-	-	-	-	-	-	-	-	-	20,921
Total Delivery of Benefits	11,167	17,276	19,087	21,698	20,100	21,380	(1,280)	318	25,550	47,000
Administration										
Amortization	390	448	391	438	465	427	38	11	395	470
Board and Committee	169	162	200	146	180	174	6	(28)	185	200
Communications	291	318	130	185	190	164	26	21	190	200
Corporate Travel and Meetings	235	247	218	189	200	239	(39)	(50)	210	230
Information Technology	187	189	105	81	200	119	81	(38)	200	200
Office and General	527	474	534	532	600	577	23	(45)	590	800
Professional Fees	303	388	370	404	410	429	(19)	(25)	390	410
Staff Remuneration and Development	3,579	3,952	3,968	3,924	4,200	3,978	222	(54)	4,455	4,600
Total Administration	5,681	6,178	5,916	5,899	6,445	6,107	338	(208)	6,615	7,110
Total Expenses	16,848	23,454	25,003	27,597	26,545	27,487	(942)	110	32,165	54,110
Private Placements: Impairment Loss	-	-	1,400	-	-	625	(625)	(625)	-	-
Annual Surplus/(Deficit)	$12,684	$(516)	$(753)	$1,756	$653	$1,424	$3,905	$698	$1,640	$149
Total Debt	$-	$-	$1,056	$1,029	$1,000	$1,000	$-	$(29)	$970	$939
Accumulated Surplus	$432,008	$410,574	$410,919	$414,646	$415,299	$419,130	$3,831	$4,484	$420,770	$420,919
Capital Expenditures	$30,038	$37,660	$26,389	$18,308	$7,898	$12,199	$4,301	$(6,109)	$9,022	$4,449

Note 1: The above financial information was prepared based on current Generally Accepted Accounting Principles.

* The 2014/15 Budget included in this table was approved by the Trust Board of Directors in November 2013. The forecast included in the *2014/15–2016/17 Service Plan* in the Trust's financial outlook table was derived from the Treasury Board Submission of January 2014, which included the most recent forecasts at that time.

** Broadband Initiatives includes direct CBBC costs, as well as other broadband initiatives funded directly by the Trust for the benefit of the Basin

Consolidated Financial Statements

AS AT MARCH 31, 2015

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Responsibility for Financial Reporting

Management is responsible for the preparation of the accompanying consolidated financial statements and all of the information contained in the Annual Report. The financial statements have been prepared in accordance with Canadian public sector accounting standards and include amounts that are based on estimates and judgements. Management believes that the financial statements fairly present the Trust's consolidated financial position and results of operations. The integrity of the information presented in the financial statements, including estimates and judgements relating to matters not concluded by fiscal year end, is the responsibility of management. The financial statements have been approved by the Trust's Board of Directors.

Management has established and maintained appropriate systems of internal control which are designed to provide reasonable assurance that the Trust's assets are safeguarded and that reliable financial records are maintained to form a proper basis for preparation of financial statements. These systems include formal written policies and appropriate delegation of authority and segregation of responsibilities within the organization.

The independent external auditors, KPMG, Chartered Accountants, have been appointed by the Trust's Board of Directors, to express an opinion as to whether the consolidated financial statements present fairly, in all material respects, the Trust's financial position, results of operations, changes in net assets and cash flows in conformity with Canadian public sector accounting standards. The Auditor's report follows and outlines the scope of their examination and their opinion on the consolidated financial statements.

The Board of Directors, through the Finance and Audit Committee, is responsible for ensuring that management fulfills its responsibility for financial reporting and internal controls. The Finance and Audit Committee, comprised of directors who are not employees, meets regularly with the external auditors and management to satisfy itself that each group has properly discharged its responsibility to review the financial statements before recommending approval by the Board of Directors. The external auditors have full and open access to the Finance and Audit Committee, with and without the presence of management.

Neil Muth
President and CEO

Christine Lloyd, CPA, CGA
Director, Finance and Operations

KPMG LLP
Chartered Accountants
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Independent Auditors' Report

To the Directors of Columbia Basin Trust:

To the Minister of Energy and Mines:

We have audited the accompanying consolidated financial statements of Columbia Basin Trust, which comprise of the consolidated statement of financial position as at March 31, 2015, the consolidated statements of operations, remeasurment gains and losses, changes in accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Columbia Basin Trust as at March 31, 2015 and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

KPMG LLP

Chartered Accountants

May 30, 2015
Burnaby, Canada

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
(in thousands)

AS AT MARCH 31	2015	2014
FINANCIAL ASSETS		
Cash	$ 4,268	$ 4,479
Accrued interest and other accounts receivable (Note 4)	1,056	2,102
Short-term investments (Note 5)	36,379	47,717
Market securities (Note 6)	52,588	26,970
Loan receivable (Note 7)	-	20,000
Private placements - commercial loans (Note 8)	33,020	24,224
Private placements - commercial investment (Note 9)	2,375	3,000
Private placements - real estate investments (Note 10)	6,364	6,667
Investment in Waneta Expansion Limited Partnership (Note 11)	107,915	98,642
Investment in power projects (Note 12)	197,157	199,858
	441,122	433,659
LIABILITIES		
Accounts payable and accrued liabilities	934	1,081
Long-term debt (Note 13)	1,000	1,029
Delivery of Benefits initiatives liabilities (Note 14)	27,028	22,725
	28,962	24,835
Net Financial Assets	412,160	408,824
NON-FINANCIAL ASSETS		
Prepaid expenses	182	61
Tangible capital assets (Note 15)	6,788	5,761
	6,970	5,822
ACCUMULATED SURPLUS	$ 419,130	$ 414,646
Accumulated Surplus is comprised of:		
Accumulated Surplus	$ 413,539	$ 412,115
Accumulated Remeasurement Gain	5,591	2,531
	$ 419,130	$ 414,646

COMMITMENTS (Note 18) **and SUBSEQUENT EVENTS** (Note 24)

Approved on behalf of the Board of Directors:

Gregory Deck

Greg Deck
Chair

Naqvi

Amed Naqvi
Chair, Finance and Audit Committee

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF OPERATIONS
(in thousands)

FOR THE YEAR ENDING MARCH 31	Budget (Note 23)	2015	2014
REVENUES			
Power projects (Note 12)	$ 21,164	$ 22,514	$ 22,825
Market securities	700	2,558	1,380
Short-term investments	900	946	1,208
Loan income	1,134	28	1,135
Private placements - commercial loans	1,350	1,528	1,121
Private placements - real estate investments (Note 10)	1,110	1,069	886
Broadband operations	500	405	292
Recoveries (Note 19)	340	364	382
Rental revenue	-	124	124
	27,198	29,536	29,353
EXPENSES (Note 17)			
Community initiatives	7,441	8,753	9,782
Economic initiatives	1,747	5,322	7,018
Water and Environment initiatives	4,295	4,416	4,949
Social initiatives	2,132	3,106	2,058
Broadband initiatives	2,040	1,563	1,234
Youth initiatives	1,856	1,642	1,281
Other initiatives	6,417	2,100	764
Investment initiatives	617	585	511
	26,545	27,487	27,597
Private placements - impairment loss (Note 9)	-	625	-
ANNUAL SURPLUS	$ 653	$ 1,424	$ 1,756

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES
(in thousands)

FOR THE YEAR ENDING MARCH 31		2015		2014
Accumulated remeasurement gain, beginning of year	$	2,531	$	560
Unrealized gain on market securities		3,060		1,971
ACCUMULATED REMEASUREMENT GAIN, end of year	$	5,591	$	2,531

CONSOLIDATED STATEMENT OF CHANGE IN ACCUMULATED SURPLUS
(in thousands)

FOR THE YEAR ENDING MARCH 31		2015		2014
Accumulated surplus, beginning of year	$	412,115	$	410,359
Annual surplus		1,424		1,756
ACCUMULATED SURPLUS, end of year	$	413,539	$	412,115

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
(in thousands)

FOR THE YEAR ENDING MARCH 31	Budget (Note 23)	2015	2014
ANNUAL SURPLUS	$ 653	$ 1,424	$ 1,756
Acquisition of prepaid expenses	-	(182)	(61)
Use of prepaid expenses	-	61	49
Acquisition of tangible capital assets	-	(1,671)	(1,674)
Amortization of tangible capital assets	465	644	685
	465	(1,148)	(1,001)
Effect of remeasurement gain	-	3,060	1,971
Change in Net Financial Assets	1,118	3,336	2,726
NET FINANCIAL ASSETS, beginning of year	408,824	408,824	406,098
NET FINANCIAL ASSETS, end of year	$ 409,942	$ 412,160	$ 408,824

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS
(in thousands)

FOR THE YEAR ENDING MARCH 31	2015	2014
CASH FLOWS FROM/APPLIED TO OPERATING ACTIVITIES		
Cash received from private placements - commercial loans	$ 1,370	$ 1,173
Cash received from broadband operations	195	282
Cash received from short-term investments	971	1,218
Cash received from market securities	2,558	1,380
Cash received from loan receivable	28	1,135
Cash received from tenants	453	433
Cash paid for operating expenses	(5,613)	(6,277)
Cash paid for Delivery of Benefits obligations	(15,675)	(22,224)
	(15,713)	(22,880)
CASH FLOWS FROM/APPLIED TO INVESTING ACTIVITIES		
Investment in Waneta Expansion Limited Partnership	(9,273)	(16,995)
Purchase of short-term investments and market securities	(197,027)	(233,273)
Redemption of short-term investments and market securities	185,807	253,753
Issuance of commercial loans	(20,566)	(8,726)
Repayment of commercial loans	11,708	5,900
Dividends received from real estate investments	1,372	1,320
Dividends received from power projects investments	25,215	26,000
	(2,764)	27,979
CASH FLOWS APPLIED TO CAPITAL TRANSACTIONS		
Purchase of tangible capital assets	(1,671)	(1,674)
CASH FLOWS FROM/APPLIED TO FINANCING ACTIVITIES		
Repayment of loan to Columbia Power Corporation	20,000	-
Repayment of debt	(63)	(63)
	19,937	(63)
INCREASE/(DECREASE) IN CASH	(211)	3,362
CASH, beginning of year	4,479	1,117
CASH, end of year	$ 4,268	$ 4,479

The accompanying notes are an integral part of these consolidated financial statements.

1. NATURE OF COLUMBIA BASIN TRUST

Columbia Basin Trust (the Trust) is a corporation established by the *Columbia Basin Trust Act*. The purpose of the Trust is to manage its assets for the ongoing economic, social and environmental well-being of the Columbia Basin (Basin) region. The sole share of the Trust is held by the Minister of Finance on behalf of the Province of BC.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of accounting

The consolidated financial statements of the Trust have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board.

(b) Basis of presentation

These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity, which is comprised of all organizations controlled or jointly controlled by the Trust. Government business partnerships (GBP) are accounted for using the modified equity method. Other government organizations (OGO) and government partnerships (GP) are accounted for using the proportionate consolidation method. All intercompany balances and transactions have been eliminated for OGO's and GP's.

Under the modified equity method, only the Trust's percentage investment in the GBP, and the net income and other changes in equity are recorded. No adjustment is made for accounting policies that are different from those of the Trust.

The trust consolidates its wholly owned and controlled subsidiary Columbia Basin Broadband Corporation.

The Trust's government business partnerships with interest in power projects consist of the following entities:

- Arrow Lakes Power Corporation (ALPC) – 50% interest
- Brilliant Power Corporation (BPC) – 50% interest
- Brilliant Expansion Power Corporation (BEPC) – 50% interest
- Waneta Expansion Power Corporation (WEPC) – 42% interest

The Trust's government business partnerships with interest in real estate consist of the following entities:

- Castle Wood Village – 50% interest
- Columbia Village – 50% interest
- Crest View Village – 50% interest
- Garden View Village – 50% interest
- Joseph Creek Village – 50% interest
- Lake View Village – 50% interest
- Mountain Side Village – 50% interest
- Rocky Mountain Village – 50% interest

(c) Tangible capital assets and amortization

Tangible capital assets are recorded at cost, which includes amounts directly related to the acquisition, construction, design, development, improvement or betterment of the assets. Costs include overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

The cost, less residual value of the tangible capital assets, excluding land, is amortized on a straight-line basis over the expected useful lives as follows:

	Years
Buildings	25 - 30
Leasehold improvements	5 - 8
Office furniture and equipment	5
Server hardware and software	3 - 7
Workstation hardware	3
Broadband hardware	3 - 15
Fibre optics	25

Tangible capital assets are written down to their residual value when conditions indicate they no longer contribute to the Trust's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The write-downs are accounted for as expenses in the statement of operations. Transfers of capital assets from related parties are recorded at carrying value.

(d) Revenue recognition

Revenues are recognized in the period in which the transaction or event occurs that gives rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers to the Trust are recognized in the financial statements as revenues in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria and stipulations have been met and reasonable estimates of the amounts can be made.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose. Revenue related to fees or services received in advance of the fee being earned or the service being performed is deferred and recognized when the fee is earned or service performed.

(e) Expenses

Expenses are reported on an accrual basis when the goods have been received or the services have been provided. The cost of all goods consumed and services received during the year is expensed.

Expenses are classified by function on the statement of operations. The Trust allocates administration costs by identifying an appropriate basis of allocating and applying that basis consistently each year.

Government transfers are recognized in the consolidated financial statements in the period in which the amounts of the transfers are authorized and any eligibility criteria have been met by the recipient.

(f) Taxes

The Trust and its wholly owned subsidiaries are exempt from income taxes under paragraph 149(1)(d) of the *Income Tax Act*. The Trust is also exempt from Federal Large Corporations Tax under subsection 181.1(3) of the *Income Tax Act*.

(g) Foreign currency translation

Foreign currency transactions are translated at the exchange rates prevailing at the dates of transactions. Monetary assets and liabilities included in the fair value measurement category denominated in foreign currencies, are translated into Canadian dollars at the exchange rate prevailing at the financial statement date. Unrealized foreign exchange gains and losses are recognized in the statement of remeasurement gains and losses. In the period of settlement, realized foreign exchange gains and losses are recognized in the statement of operations, and the cumulative amount of remeasurement gains and losses is reversed in the statement of remeasurement gains and losses.

(h) Financial instruments

Derivatives and equity instruments quoted in an active market are measured at fair value. The Trust measures other specific financial instruments at cost and amortized cost to correspond with how they are evaluated and managed.

Financial instruments measured at fair value are classified as level one, two or three for the purposes of describing the basis of the inputs used to measure the fair values, as described below:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2: Market-based inputs other than quoted prices that are observable for the asset or liability either directly or indirectly; and

Level 3: Inputs for the asset or liability that are not based on observable market data; assumptions are based on the best internal and external information available and are most suitable and appropriate based on the type of financial instrument being valued in order to establish what the transaction price would have been on the measurement date in an arm's length transaction.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations.

For financial instruments measured using amortized cost, amortized cost is defined as the amount at which a financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus cumulative amortization using the effective interest method and minus any impairment losses. The effective interest rate method is used to determine interest revenue or expense.

For portfolio investments measured at cost, the cost method records the initial investment at cost and earnings from such investments are recognized only to the extent received or receivable. When an investment is written down to recognize an impairment loss, the new carrying value is deemed to be the new cost basis for subsequent accounting purposes.

Interest and dividends attributable to financial instruments are reported in the statement of operations.

Financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations and any related fair value changes previously recorded in the statement of remeasurement gains and losses are reversed to the extent of the impairment. Impairment losses are not reversed for a subsequent increase in value.

Transaction costs are a component of cost for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value.

The Trust has designated its financial instruments as follows:

i. Cash

Cash includes cash in the bank and is measured at fair value. The Trust presents its Statement of Cash Flows using the direct method.

ii. Short-term investments

Short-term investments are accounted for as portfolio investments. Investments quoted in an active market are reported at fair value and other investments are recorded at cost or amortized cost. These investments are highly liquid and held for the purpose of meeting short-term cash commitments. Investments reported at fair value recognize any changes in fair value in the statement of remeasurement gains and losses.

iii. Market securities

Equity and debt investments quoted in an active market are reported at fair value. The Trust invests in long-term investments through pooled fund products managed by the British Columbia Investment Management Corporation, a corporation established under the *Public Sector Pension Plans Act.* The Trust has a diversified securities portfolio that includes short-term deposits, bonds and equities. Market securities are accounted for as portfolio investments and are reported at fair value with changes in fair value recognized in the statement of remeasurement gains and losses.

iv. Investment in Waneta Expansion Limited Partnership

The Trust accounts for its investment in Waneta Expansion Limited Partnership (WELP) as a portfolio investment and it is measured on a cost basis.

v. Private placements and loans receivable

Investments in commercial loans or loans receivable are recorded at amortized cost less any amount for impairments. Impairment losses are recorded to reflect loans receivable at the lower of amortized cost and the net recoverable value, when collectability and risk of loss exists. Impairments are recognized in the statement of operations. Interest is accrued on loans receivable to the extent it is deemed collectable. Commercial investments that have an equity interest are accounted for as portfolio investments and are measured at cost, less any amounts written off to reflect a permanent decline in value.

vi. Debt and other financial assets and financial liabilities

Debt, accrued interest and other assets and accounts payable and accrued liabilities are measured at amortized cost and are recorded at amortized cost using the effective interest method.

(i) Employee future benefits

The Trust and its employees make contributions to the Public Sector Pension Plan, which is a multi-employer defined benefit pension plan. Multi-employer defined benefit pension plans are accounted for as defined contribution plans. As a result, the Trust's contributions are expensed as paid.

(Tabular amounts in thousands)

Non-vesting sick leave benefits accrue to the Trust's employees with no obligation to pay sick leave benefits until the employee is injured or ill. The liability related to these benefits was actuarially determined based on length of service, best estimate of retirement ages and expected future salary and wage increases. The liability is accrued based on projected benefits pro-rated as employees render services necessary to earn the future benefits.

(j) Measurement uncertainty

The preparation of these consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the consolidated financial statements and the reported amounts of the revenues and expenses during the period. Significant estimates include assumptions used for recording general loan loss provisions and for identifying any impairment for the Trust's investment in WELP or its commercial investment.

Estimates are based on the best information available at the time of preparation of the consolidated financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these consolidated financial statements. Actual results could differ from these estimates.

(k) Contaminated sites

A liability for contaminated sites is recognized when a site is not in productive use and the following criteria are met:

i) an environmental standard exists;
ii) contamination exceeds the environmental standard;
iii) the Trust is directly responsible or accepts responsibility;
iv) it is expected that future economic benefits will be given up; and
v) a reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

3. ADOPTION OF NEW ACCOUNTING POLICY

On April 1, 2014, the Trust adopted PS3260 - Liability for Contaminated Sites. The standard was applied on a retroactive basis to April 1, 2013 and did not result in any adjustments to liabilities or accumulated surplus of the Trust.

4. ACCRUED INTEREST AND OTHER ACCOUNTS RECEIVABLE

Accrued interest and other assets consist of accrued interest on short-term investments and recoveries for management and information technology services.

5. SHORT-TERM INVESTMENTS

Short-term investments consist of a portfolio of short-term deposits held at financial institutions and with the British Columbia Investment Management Corporation and are allocated as follows:

	Fair value hierarchy level	2015	2014
Term securities: measured at amortized cost	-	$ 36,379	$ 41,677
Pooled fund investments: measured at fair value	1	-	6,040
		$ 36,379	$ 47,717

(Tabular amounts in thousands)

6. MARKET SECURITIES

The Trust has a diversified securities portfolio that includes short-term deposits, bond and equity funds, which is managed by the British Columbia Investment Management Corporation.

The Trust's investment in market securities measured at fair value is as follows:

	Fair value hierarchy level	2015	2014
Market value	1	$ 52,588	$ 26,970
Cost		$ 46,361	$ 23,893

Remeasurement gain on market securities:

	2015	2014
Opening market value	$ 26,970	$ 23,619
Net purchases	22,558	1,380
	49,528	24,999
Ending market value	52,588	26,970
Remeasurement gain	$ 3,060	$ 1,971

7. LOAN RECEIVABLE

An unsecured $20-million loan was advanced to Columbia Power in April 2011 with interest payable semi-annually at the rate of 5.67%. This loan was fully repaid in April 2014.

8. PRIVATE PLACEMENTS – COMMERCIAL LOANS

The Trust provides commercial loans that are generally secured by real estate and currently have terms extending no further than 26 years.

Commercial loans are as follows:

	2015	2014
Commercial loans bearing interest from 3.75% to 8%	$ 33,253	$ 24,395
Less: general impairment loss	(233)	(171)
	$ 33,020	$ 24,224

9. PRIVATE PLACEMENTS – COMMERCIAL INVESTMENT

This commercial equity investment is accounted for as a portfolio investment and measured at cost. In 2014/15, an impairment in the value of this investment occurred and a write down of $625,000 was recorded in the statement of operations. The new carrying value is deemed to be the new cost basis for this investment.

Commercial investment is as follows:

	2015	2014
Commercial investment	$ 3,000	$ 3,000
Less: specific impairment loss	(625)	-
	$ 2,375	$ 3,000

(Tabular amounts in thousands)

10. PRIVATE PLACEMENTS – REAL ESTATE INVESTMENTS

The Trust's real estate investments are comprised of 50% ownership interests in real estate investments throughout the Basin consisting of eight seniors housing facilities (see listing of joint ventures in Note 2). These investments are accounted for as investments in government business partnerships using the modified equity basis of accounting.

Condensed supplementary financial information for private placements – real estate investments is as follows:

(a) Financial position (at 50%):

	Current Assets	Non-Current Assets	Total Assets	Current Liabilities	Non-Current Liabilities	Total Liabilities	Net Assets
March 31, 2015							
Castle Wood Village	$ 223	$ 4,156	$ 4,379	$ 145	$ 3,640	$ 3,785	$ 594
Columbia Village	67	5,543	5,610	193	4,914	5,107	503
Crest View Village	44	4,603	4,647	229	3,896	4,125	522
Garden View Village	41	3,413	3,454	118	2,709	2,827	627
Joseph Creek Village	464	9,458	9,922	347	7,834	8,181	1,741
Lake View Village	53	5,775	5,828	137	4,486	4,623	1,205
Mountain Side Village	64	3,051	3,115	103	2,413	2,516	599
Rocky Mountain Village	112	3,139	3,251	130	2,548	2,678	573
	$ 1,068	$ 39,138	$ 40,206	$ 1,402	$ 32,440	$ 33,842	$ 6,364
March 31, 2014							
Castle Wood Village	$ 122	$ 4,348	$ 4,470	$ 195	$ 3,711	$ 3,906	$ 564
Columbia Village	62	5,755	5,817	188	5,081	5,269	548
Crest View Village	37	4,761	4,798	163	4,067	4,230	568
Garden View Village	37	3,541	3,578	105	2,828	2,933	645
Joseph Creek Village	83	9,811	9,894	347	7,697	8,044	1,850
Lake View Village	47	5,975	6,022	132	4,613	4,745	1,277
Mountain Side Village	55	3,170	3,225	100	2,505	2,605	620
Rocky Mountain Village	44	3,264	3,308	122	2,591	2,713	595
	$ 487	$ 40,625	$ 41,112	$ 1,352	$ 33,093	$ 34,445	$ 6,667

(b) Investment in private placements – real estate (at 50%):

	Castle Wood Village	Columbia Village	Crest View Village	Garden View Village	Joseph Creek Village	Lake View Village	Mountain Side Village	Rocky Mountain Village	Total
March 31, 2015									
Opening balance	$ 564	$ 548	$ 568	$ 645	$ 1,850	$ 1,277	$ 620	$ 595	$ 6,667
Dividends paid	(140)	(143)	(174)	(110)	(404)	(162)	(108)	(131)	(1,372)
Surplus	170	98	128	92	295	90	87	109	1,069
	$ 594	$ 503	$ 522	$ 627	$ 1,741	$ 1,205	$ 599	$ 573	$ 6,364

(Tabular amounts in thousands)

	Castle Wood Village	Columbia Village	Crest View Village	Garden View Village	Joseph Creek Village	Lake View Village	Mountain Side Village	Rocky Mountain Village	Total
March 31, 2014									
Opening balance	$ 575	$ 624	$ 647	$ 731	$ 1,879	$ 1,356	$ 677	$ 613	$ 7,102
Dividends paid	(140)	(135)	(174)	(103)	(391)	(164)	(83)	(131)	(1,321)
Surplus	129	59	95	17	362	85	26	113	886
	$ 564	$ 548	$ 568	$ 645	$ 1,850	$ 1,277	$ 620	$ 595	$ 6,667

(c) Results of operations (at 50%):

	Revenue	Finance Charges	Operations	Amortization	Total Expense	Surplus
March 31, 2015						
Castle Wood Village	$ 525	$ 152	$ 6	$ 197	$ 355	$ 170
Columbia Village	528	203	-	227	430	98
Crest View Village	559	205	19	207	431	128
Garden View Village	362	125	1	144	270	92
Joseph Creek Village	1,095	322	70	408	800	295
Lake View Village	545	240	1	214	455	90
Mountain Side Village	310	96	2	125	223	87
Rocky Mountain Village	374	111	14	140	265	109
	$ 4,298	$ 1,454	$ 113	$ 1,662	$ 3,229	$ 1,069
March 31, 2014						
Castle Wood Village	$ 525	$ 198	$ 1	$ 197	$ 396	$ 129
Columbia Village	528	210	34	225	469	59
Crest View Village	560	236	24	205	465	95
Garden View Village	362	167	39	139	345	17
Joseph Creek Village	1,095	325	12	396	733	362
Lake View Village	545	246	-	214	460	85
Mountain Side Village	310	148	9	127	284	26
Rocky Mountain Village	374	121	-	140	261	113
	$ 4,299	$ 1,651	$ 119	$ 1,643	$ 3,413	$ 886

(d) Non-current assets:

The Trust's investment in real estate, comprised of seniors housing facilities, is as follows (at 50%):

	Land	Building and Equipment	2015	2014
Operating facilities	$ 2,728	$ 48,769	$ 51,497	$ 51,341
Less: accumulated amortization	-	(12,359)	(12,359)	(10,716)
	$ 2,728	$ 36,410	$ 39,138	$ 40,625

(e) Current and non-current liabilities:

i. Long-term debt

Long-term debt consists of mortgage loans that are included in current and non-current liabilities of the real estate entities. The purpose of the mortgage loans was to provide financing for the acquisition of land and the construction of seniors housing facilities. These loans have interest rates varying between 3.75% and 5.57% and will mature on different dates between September 2015 and November 2021. The loans are repayable in equal monthly payments of principal and interest, were originally amortized over 25 years and are secured by first charges, both fixed and floating, over the assets of the seniors housing facilities to which they relate.

ii. Indemnities by joint venturers

The joint venturers of the eight real estate investments gave separate indemnities for 50% of the mortgage proceeds totaling $31.2 million.

(f) Contingencies:

In June 2010, the BC Housing Management Commission (BC Housing) provided a government grant to allow for subsidized suites at the Lake View Village, a seniors housing facility located in Nelson, BC. Under this agreement, Lake View Village received a forgivable loan in the amount of $855,000 (the Trust's share is 50%), which was applied directly to the existing mortgage on the property. Under the terms and conditions of the agreement, if the loan is defaulted within the first 10 years, $855,000 is repayable to BC Housing. Thereafter, the forgivable loan amount is reduced by 1/15th per year. As at March 31, 2015, the balance of the forgivable loan was $855,000 (the Trust's share is 50%).

11. INVESTMENT IN WANETA EXPANSION LIMITED PARTNERSHIP

The Waneta Expansion Limited Partnership is a partnership between CBT Waneta Expansion Power Corp. (16.5% interest), CPC Waneta Holdings Ltd. (32.5% interest), and Fortis Inc. (51% interest) that was formed to own and develop the Waneta Expansion Project.

The $900-million hydroelectric development is located downstream from the Waneta Dam in Trail, BC. Construction of the 335-megawatt facility commenced October 1, 2010, and was substantially completed on April 2, 2015. The Trust invested a total of $9.3 million in 2014/15 in the Waneta Expansion Project (2013/14 -$17 million), to bring the Trust's total investment to $107.9 million.

12. INVESTMENT IN POWER PROJECTS

The Trust's investment in power projects comprises ownership interests in four entities that are jointly controlled with Columbia Power and these investments are accounted for as GBP's.

(a) Arrow Lakes Power Corporation

CBT Arrow Lakes Power Development Corp. has a 50% ownership interest in Arrow Lakes Power Corporation (ALPC). The purpose of ALPC is to operate the 185-megawatt Arrow Lakes Generating Station adjacent to Hugh Keenleyside Dam at Castlegar, BC, and a 48-kilometre transmission line from the power plant to BC Hydro's Selkirk substation.

(Tabular amounts in thousands)

(b) Brilliant Power Corporation

CBT Power Corp. has a 50% ownership interest in Brilliant Power Corporation (BPC). The purpose of BPC is to operate the Brilliant Power Facility and Brilliant Terminal Station. The Brilliant Power Facility comprises Brilliant Dam and Generating Station, located on the Kootenay River three kilometres upstream from the confluence with the Columbia River. The Brilliant Terminal Station is a 230-kilovolt switchyard that interconnects Arrow Lakes Generating Station, Brilliant Expansion and Brilliant Dam and Generating Station to the integrated BC transmission system.

(c) Brilliant Expansion Power Corporation

CBT Brilliant Expansion Power Corp. has a 50% interest in Brilliant Expansion Power Corporation (BEPC). The purpose of BEPC is to operate Brilliant Expansion, a 120-megawatt power generation development adjacent to Brilliant Dam at Castlegar, BC.

(d) Waneta Expansion Power Corporation

CBT Energy Inc. has a 42% interest in Waneta Expansion Power Corporation (WEPC). WEPC previously held legal title of assets related to the Waneta Expansion Project. In October 2010, all deferred development costs and expansion rights related to the Waneta Expansion Project were sold to the Waneta Expansion Limited Partnership in exchange for a $72-million non-interest bearing Promissory Note.

Condensed supplementary financial information for investment in power projects is as follows:

(e) Financial position:

	Current Assets	Property, Plant & Equipment	Lease Receivable	Other Non-Current Assets	Total Assets	Current Liabilities	Non-Current Liabilities	Total Liabilities	Net Assets
March 31, 2015									
ALPC - 50%	$ 10,765	$ 115,523	$ -	$ 5,464	$ 131,752	$ 5,134	$ 173,774	$ 178,908	$ (47,156)
BPC - 50%	7,273	-	155,530	5,363	168,166	6,233	54,937	61,170	106,996
BEPC - 50%	4,792	110,075	-	903	115,770	815	-	815	114,955
WEPC - 42%	-	-	-	22,362	22,362	-	-	-	22,362
	$ 22,830	$ 225,598	$ 155,530	$ 34,092	$ 438,050	$ 12,182	$ 228,711	$ 240,893	$ 197,157
March 31, 2014									
ALPC - 50%	$ 11,591	$ 119,145	$ -	$ 6,619	$ 137,355	$ 5,528	$ 173,727	$ 179,255	$ (41,900)
BPC - 50%	7,656	-	153,611	5,344	166,611	6,573	58,192	64,765	101,846
BEPC - 50%	6,185	112,566	-	894	119,645	901	-	901	118,744
WEPC - 42%	-	-	-	21,168	21,168	-	-	-	21,168
	$ 25,432	$ 231,711	$ 153,611	$ 34,025	$ 444,779	$ 13,002	$ 231,919	$ 244,921	$ 199,858

(Tabular amounts in thousands)

(f) Investment in power projects:

	ALPC 50%	BPC 50%	BEPC 50%	WEPC 42%	Total
March 31, 2015					
Opening balance	$ (41,900)	$ 101,846	$ 118,744	$ 21,168	$ 199,858
Dividends paid	(5,465)	(5,600)	(14,150)	-	(25,215)
Surplus	209	10,750	10,361	1,194	22,514
	$ (47,156)	$ 106,996	$ 114,955	$ 22,362	$ 197,157
March 31, 2014					
Opening balance	$ (35,717)	$ 96,812	$ 121,901	$ 20,037	$ 203,033
Dividends paid	(6,250)	(5,300)	(14,450)	-	(26,000)
Surplus	67	10,334	11,293	1,131	22,825
	$ (41,900)	$ 101,846	$ 118,744	$ 21,168	$ 199,858

(g) ALPC negative equity:

In fiscal 2011/12, ALPC issued $350 million principal amount Series B bonds, due in April 2041. The proceeds of the Series B bond issue were used to pay for the $45.6 million owing on ALPC's Series A bonds, and the net proceeds of $285.6 million were distributed by dividend to the shareholders. The dividend to the shareholders created a deficit in ALPC of $56.1 million. ALPC ended fiscal 2011/12 with a deficit of $60.3 million after incurring net losses of $4.2 that year. Total cumulative dividends of $33.6 million and cumulative net losses of $386 thousand since fiscal 2011/12 have increased the deficit in ALPC to $94.3 million at the end of fiscal 2014/15
.

Given that ALPC's negative equity position has been caused by the payment of dividends rather than by net losses, the Trust continues to record its investment in ALPC as a long term financial asset that is recorded on a modified equity basis on the consolidated statement of financial position (2014/15 – ($47.2) million, 2013/14 – ($41.9) million). The Trust's future share of ALPC's net income will reduce the negative equity balance and the Trust's future share of any additional dividends will increase the negative equity balance. Contracts entered into for the delivery of electricity over the next 30 years are expected to generate sufficient revenue and cash flow to fund on-going operations for the foreseeable future.

(h) Results of operations:

	Revenue	Finance Charges	Operations	Amortization	Total Expense	Surplus
March 31, 2015						
ALPC - 50%	$ 19,420	$ 9,709	$ 5,878	$ 3,624	$ 19,211	$ 209
BPC - 50%	21,712	4,751	6,177	34	10,962	10,750
BEPC - 50%	17,669	10	4,794	2,504	7,308	10,361
WEPC - 42%	1,194	-	-	-	-	1,194
	$ 59,995	$ 14,470	$ 16,849	$ 6,162	$ 37,481	$ 22,514
March 31, 2014						
ALPC - 50%	$ 18,919	$ 9,709	$ 5,519	$ 3,624	$ 18,852	$ 67
BPC - 50%	21,099	4,982	5,750	33	10,765	10,334
BEPC - 50%	18,448	10	4,642	2,503	7,155	11,293
WEPC - 42%	1,131	-	-	-	-	1,131
	$ 59,597	$ 14,701	$ 15,911	$ 6,160	$ 36,772	$ 22,825

(Tabular amounts in thousands)

(i) Non-current assets:

Promissory Note

WEPC's non-current asset is a non-interest bearing Promissory Note Receivable from Waneta Expansion Limited Partnership and is due on the fifth anniversary of the commercial operation date of the Waneta Expansion Project. The commercial operation date is estimated to occur in 2015, thereby making the Promissory Note's estimated repayment date in 2020, 10 years from the date of issuance. The Promissory Note was discounted using an effective interest rate of 5.5% to reflect a present value at March 31, 2011, of $43 million (the Trust's portion was $18 million). Interest accretes until the Promissory Note is recognized at its face value in 2020. As at March 31, 2015, the Trust's portion of the Promissory Note was $22.3 million.

(j) Non-current liabilities:

i. Long-term debt

BPC has long-term debt that consists of the following:

- Series "A" bonds bearing interest at 8.93%; and
- Series "B" bonds bearing interest at 6.86%; and
- Series "C" bonds bearing interest at 5.67%.

The bonds are redeemable in whole or in part at any time before May 31, 2026, at a price equal to the greater of the principal amount then outstanding, or a price calculated to provide a yield to maturity based on the current yield of a matching-duration Government of Canada bond plus 0.30%, 0.31% and 0.23% respectively. The bonds are secured on a limited recourse basis by charges against Brilliant Dam assets and revenues.

ALPC has long-term debt that consists of Series "B" bonds with a coupon rate of 5.52% and is due April 5, 2041. The Series "B" bonds are secured on a limited recourse basis by charges against Arrow Lakes Generating Facility and Transmission assets, related material contracts, licenses, permits, approvals, authorizations and insurance coverage.

Power project bonds are as follows (at 50%):

	2015	2014
Arrow Lakes bonds	$ 175,000	$ 175,000
Brilliant Dam bonds	62,287	62,287
	237,287	237,287
Less: financing costs	(5,206)	(2,238)
Less: current portion of long-term debt	(3,370)	(3,130)
	$ 228,711	$ 231,919

(k) Contingencies

The Trust's operating and development power project activities are affected by federal, provincial and local government laws and regulations. Under its agreements with its Bondholders, BPC and ALPC have agreed to comply or cause compliance in all material respects with such laws and regulations, as well as to maintain all material franchises. Under current regulations, the venturers are required to meet performance standards to minimize or mitigate the negative impacts of their proposed projects. The impact, if any, of future legislative or regulatory requirements on specific projects and their related deferred costs cannot currently be estimated.

(Tabular amounts in thousands)

13. LONG-TERM DEBT

The Trust has a term loan which is secured by a collateral mortgage over real estate. The net debt shown on the consolidated statement of financial position is measured at amortized cost and is comprised of the following:

		2015		2014
Demand loan bearing an interest rate at 3.27% per annum, maturing 2017	$	1,002	$	1,031
Deferred finance costs		(2)		(2)
	$	1,000	$	1,029

Scheduled principal repayments are estimated as follows:

2016	$	30
2017		31
2018		939
	$	1,000

14. DELIVERY OF BENEFITS

Delivery of Benefits refers to activities that the Trust undertakes in the region as it seeks to support the efforts of the people of the Basin to create a legacy of social, economic and environmental well-being in the Basin.

		2015		2014
Liabilities, beginning of year	$	22,725	$	24,274
Funds authorized during the year		20,877		21,068
Funds rescinded/recovered		(899)		(393)
Funds paid during the year		(15,675)		(22,224)
Liabilities, end of year	$	27,028	$	22,725

Delivery of Benefits obligations are payable to various organizations in the fiscal years ending March 31 as follows:

2016	$	18,546
2017		6,234
2018		2,204
2019		44
	$	27,028

(Tabular amounts in thousands)

15. TANGIBLE CAPITAL ASSETS

The Trust's tangible capital assets are as follows:

	Cost	Accumulated Amortization	2015	2014
Land	$ 690	$ -	$ 690	$ 690
Building	4,457	1,642	2,815	2,952
Leasehold improvements	513	466	47	69
Office furniture and equipment	474	420	54	42
Server hardware and software	1,170	710	460	476
Workstation hardware	329	280	49	9
Broadband hardware	1,608	425	1,183	335
Fibre optics	1,646	156	1,490	1,188
	$ 10,887	$ 4,099	$ 6,788	$ 5,761

Refer to Schedule A for supplementary financial information.

16. RENTAL REVENUE

The Trust receives rental revenue from two commercial properties located in Cranbrook, BC.

17. EXPENSES

In addition to the direct benefits provided to Basin communities, the Trust has also allocated administration services and costs to each major initiative area using an appropriate cost allocation methodology. In the case of the Trust's wholly owned subsidiary, Columbia Basin Broadband Corporation (CBBC), all administration costs are tracked separately and expensed directly to this initiative area.

The following table lists the community benefits expensed, funding benefits that were recovered or rescinded, and the allocation of the Trust's administration services and costs to each major initiative area for 2014/15.

CBT	Community Benefits	Benefits Recovered/ Rescinded	Administration Allocation	Total Expenses
Community initiatives	$ 6,891	$ (25)	$ 1,887	$ 8,753
Economic initiatives	5,483	(409)	248	5,322
Water and Environment initiatives	3,623	(194)	988	4,417
Social initiatives	2,624	(19)	501	3,106
Youth initiatives	1,209	(43)	476	1,642
Other initiatives	887	(209)	1,422	2,100
Investment initiatives	-	-	585	585
Broadband initiatives	160	-	-	160
	20,877	(899)	6,107	26,085
CBBC				
Broadband administration	1,402	-	-	1,402
	$ 22,279	$ (899)	$ 6,107	$ 27,487

(Tabular amounts in thousands)

The following comprises the Trust's and CBBC's expenses by object:

	CBT	CBBC	Total
March 31, 2015			
Amortization	$ 427	$ 218	$ 645
Board and committee expenses	174	5	179
Communications	164	11	175
Corporate travel and meetings	239	17	256
Delivery of Benefits initiatives	19,818	160	19,978
Information technology	119	56	175
Network costs	-	509	509
Office and general	576	6	582
Professional fees	430	173	603
Staff remuneration and development	3,978	407	4,385
	$ 25,925	$ 1,562	$ 27,487
March 31, 2014			
Amortization	$ 438	$ 247	$ 685
Board and committee expenses	146	-	146
Communications	185	-	185
Corporate travel and meetings	189	30	219
Delivery of Benefits initiatives	20,464	211	20,675
Information technology	81	107	188
Network costs	-	239	239
Office and general	532	7	539
Professional fees	404	131	535
Staff remuneration and development	3,924	262	4,186
	$ 26,363	$ 1,234	$ 27,597

18. COMMITMENTS

(a) The Trust Office

The Trust has entered into operating lease agreements for its office spaces with terms expiring at various dates in the future.

19. RECOVERIES

The Trust charges Columbia Power for information technology support services and management services relating to jointly owned power project entities. Columbia Power also rents a portion of the Columbia Basin building owned by the Trust. These items are classified as recoveries on the statement of operations.

	2015	2014
Information technology systems	$ 150	$ 172
Management/contract services	59	59
Rental expense	155	151
	$ 364	$ 382

(Tabular amounts in thousands)

20. RELATED PARTY TRANSACTIONS

The Trust is indirectly related through common ownership to all Province of BC ministries, agencies, Crown corporations and public sector organizations that are included in the provincial government reporting entity. All related party transactions are considered to possess commercial substance and are consequently recorded at their exchange amounts.

The Trust's portion of related party transactions in power projects and Joseph Creek Village are as follows:

(a) Due from and sales to related parties:

	2015		2014	
	Due from related party	Sales to related party	Due from related party	Sales to related party
Columbia Power	$ 139	$ 662	$ 709	$ 1,754
Province of BC	2,076	-	2,145	-
BC Hydro	1,580	32,727	1,496	32,382
BEPC	86	740	94	739
Joseph Creek Village	-	53	1,968	159
	$ 3,881	$ 34,182	$ 6,412	$ 35,034

(b) Due to and purchases from related parties:

	2015		2014	
	Due to related party	Purchases from related party	Due to related party	Purchases from related party
Columbia Power	$ 183	$ 1,792	$ 235	$ 1,795
Province of BC	51	6,799	48	7,277
BC Hydro	-	563	7	231
BPC	86	740	94	739
Powerex	-	45	-	45
	$ 320	$ 9,939	$ 384	$ 10,087

(c) Loans to related parties:

A $20 million loan to Columbia Power was fully repaid in April 2014.
A $2 million loan to Joseph Creek Village was fully repaid in September 2014.

21. PUBLIC SERVICE PENSION PLAN

The Trust and its employees contribute to the Public Service Pension Plan (PSPP) in accordance with the *Public Sector Pension Plans Act*. The British Columbia Pension Corporation administers the plan, including payment of pension benefits to employees to whom the Act applies. The PSPP is a multi-employer defined benefit pension plan. Under joint trusteeship, the risks and rewards associated with the PSPP's unfunded liability or surplus is shared between the employers and the plan members and will be reflected in future contributions.

(Tabular amounts in thousands)

The most recent actuarial valuation as at March 31, 2014 indicated that the PSPP is fully funded and is sufficient to pay the current and future lifetime pensions of all members. Contributions to the PSPP by the Trust in 2014/15 were $273,000 (2013/14 - $262,000). No provision, other than the Trust's required employer pension contributions, has been made in the accounts of the Trust for this liability. The next valuation date is scheduled for March 31, 2017 with results expected in 2018.

22. RISK MANAGEMENT

(a) Credit risk

Credit risk refers to the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Trust extends credit within its commercial loans and investments. To mitigate the Trust's exposure to credit risk, an assessment of the credit worthiness of a borrower is carried out prior to the placement of a commercial loan or investment. The Trust's exposure to credit risk is as indicated by the carrying value of its commercial loans and investments. The maximum exposure to credit risk at March 31 was:

		2015		**2014**
Accrued interest and other assets	$	1,056	$	2,102
Commercial loans	$	33,020	$	24,224
Commercial investment	$	2,375	$	3,000

(b) Liquidity risk

Liquidity risk refers to the risk that the Trust will encounter difficulty in meeting obligations associated with financial liabilities. The Trust monitors and maintains its liquidity to ensure sufficient capacity to repay its financial liabilities when they become due. The Trust considers that it has sufficient liquidity to meet its financial obligations. The maximum exposure to liquidity risk at the reporting date was:

		2015		**2014**
Accounts payable and accrued liabilities	$	934	$	1,081
Long-term debt	$	1,000	$	1,029
Delivery of Benefits liabilities	$	27,028	$	22,725

(c) Market risk

Market risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of market prices. Market risk comprises three types of risk: currency risk, interest rate risk and price risk.

i. Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Trust realizes all significant revenues and expenses in Canadian dollars and is therefore not significantly exposed to currency fluctuations.

ii. Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Trust is not exposed to significant interest rate risk for current liabilities due to the short-term nature of its current liabilities. The Trust's short-term investments and commercial loans are subject to variable interest rates.

(Tabular amounts in thousands)

Sensitivity analyses: A change of 100 basis points in the interest rates in short-term investments would increase or decrease revenues by $364,000. A change of 100 basis points in the market rates of commercial loans would increase or decrease revenues by $332,000.

iii. Price risk

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial statement or its issuer, or factors affecting all similar financial instruments traded in the market. As the Trust's market securities portfolio is affected by global market conditions, the maximum exposure to price risk at the reporting date was:

	2015	**2014**
Market securities	$ 52,588	$ 26,970

23. BUDGETED FIGURES

Budgeted figures have been provided for comparison purposes and have been derived from the Trust's annual budget approved by the Board of Directors in November 2013.

24. SUBSEQUENT EVENTS

The Waneta Expansion Project was substantially completed on April 2, 2015.

25. COMPARATIVE FIGURES

Certain prior year figures have been reclassified to conform with the current year's presentation.

(Tabular amounts in thousands)

Schedule A: Tangible capital assets supplementary financial information

	Land	Building	Leasehold Improve-ments	Office Furniture and Equipment	Server Hardware and Software	Work-Station Hardware	Broadband Hardware	Fibre Optics	Total
March 31, 2015									
Cost									
Opening balance	$ 690	$ 4,445	$ 735	$ 569	$ 1,129	$ 291	$ 606	$ 1,280	$ 9,745
Additions	-	12	-	29	190	72	1,002	366	1,671
Disposals	-	-	(222)	(124)	(150)	(34)	-	-	(530)
	690	4,457	513	474	1,169	329	1,608	1,646	10,886
Accumulated amortization									
Opening balance	-	(1,493)	(666)	(527)	(653)	(282)	(271)	(92)	(3,984)
Additions	-	(149)	(22)	(17)	(206)	(32)	(154)	(64)	(644)
Disposals	-	-	222	124	150	34	-	-	530
	-	(1,642)	(466)	(420)	(709)	(280)	(425)	(156)	(4,098)
	$ 690	$ 2,815	$ 47	$ 54	$ 460	$ 49	$ 1,183	$ 1,490	$ 6,788
Assets not in use:	$ -	$ -	$ -	$ -	$ -	$ -	$ 225	$ 53	$ 278

	Land	Building	Leasehold Improve-ments	Office Furniture and Equipment	Server Hardware and Software	Work-Station Hardware	Broadband Hardware	Fibre Optics	Total
March 31, 2014									
Cost									
Opening balance	$ 690	$ 4,445	$ 713	$ 550	$ 679	$ 286	$ 182	$ 570	$ 8,115
Additions	-	-	22	19	450	5	468	710	1,674
Disposals	-	-	-	-	-	-	(44)	-	(44)
	690	4,445	735	569	1,129	291	606	1,280	9,745
Accumulated amortization									
Opening balance	-	(1,345)	(627)	(511)	(447)	(253)	(119)	(41)	(3,343)
Additions	-	(148)	(39)	(16)	(206)	(29)	(196)	(51)	(685)
Disposals	-	-	-	-	-	-	44	-	44
	-	(1,493)	(666)	(527)	(653)	(282)	(271)	(92)	(3,984)
	$ 690	$ 2,952	$ 69	$ 42	$ 476	$ 9	$ 335	$ 1,188	$ 5,761
Assets not in use:	$ -	$ -	$ -	$ -	$ -	$ -	$ 62	$ 1	$ 63

Appendix A: Subsidiaries and Operating Segments

Active Subsidiaries

Columbia Basin Broadband Corporation (CBBC) is a wholly owned subsidiary of the Trust formed in 2011. CBBC is working with Basin communities and rural areas to improve high-speed connectivity through a region-wide fibre optic cable network, which will contribute to economic and social development in the Basin.

Financial Resource Summary Table

($thousands)	2013/14 Actual	2014/15 Budget	2014/15 Actual	2015/16 Budget	2016/17 Forecast
Revenues	**$292**	**$500**	**$439**	**$500**	**$500**
Expenses	**1,023**	**1,360**	**1,407**	**2,300**	**2,300**
Surplus/ (Deficit)	**$(731)**	**$(860)**	**$(968)**	**$(1,800)**	**$(1,800)**

Holding Companies

For commercial and legal reasons, the Trust has a number of subsidiaries that hold our interests in investments. Management of these subsidiaries is performed by Trust staff with no additional remuneration.

- CBT Commercial Finance Corp. holds Trust interests in business loans and investments.
- CBT Real Estate Investment Corp. holds Trust interests in real estate.
- CBT Property Corp. is a subsidiary of the Trust and holds interests in corporate real estate.
- CBT Energy Inc. (CBTE) is the main Trust subsidiary related to power projects.
- CBT Arrow Lakes Power Development Corp. is a subsidiary of CBTE and holds interests in the Arrow Lakes Generating Station joint venture with Columbia Power.
- CBT Brilliant Expansion Power Corp. is a subsidiary of CBTE and holds interests in the Brilliant Expansion joint venture with Columbia Power.
- CBT Power Corp. is a subsidiary of CBTE and holds interests in the Brilliant Dam joint venture with Columbia Power.
- CBT Waneta Expansion Power Corp. is a subsidiary of the Trust that holds interests in the limited partnership and in the general partnership formed to complete the Waneta Expansion Project.

Appendix B: Additional Information

Organizational Overview

Learn more at cbt.org/about.

Corporate Governance

Learn more about our:

- Governance: cbt.org/governance
- Board of Directors: cbt.org/board
- Executive Committee: cbt.org/staff