

Ministry of Public Safety and Solicitor General

2026/27 – 2028/29
Service Plan

February 2026



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Minister's Accountability Statement



The Ministry of Public Safety and Solicitor General 2026/27 – 2028/29 Service Plan was prepared under my direction in accordance with the *Budget Transparency and Accountability Act*. I am accountable for the basis on which the plan has been prepared.

A handwritten signature in black ink, appearing to read "Nina Krieger".

Honourable Nina Krieger
Minister of Public Safety and Solicitor General
February 5, 2026

Minister of State's Accountability Statement



I am the Minister of State for Community Safety and Integrated Services and under the *Balanced Budget and Ministerial Accountability Act*, I am accountable for achieving the following results for 2026/27:

- Engage with police, business associations, downtown resident associations, public safety advocates, and other interested groups on initiatives to strengthen safety in the province's downtown core commercial areas. Focus on rural hub communities that act as services centres for outlying areas, as well as major urban centres that have faced public safety challenges.
- Gather information to ensure that services offered by the province are consistent with those needed by police when engaging with people in crisis, especially those struggling with mental health, addiction, and brain injury who are contributing to public concerns about safety in downtown areas.
- Work with the Cabinet Committee on Community Safety to ensure that initiatives identified by the committee are prioritized and delivered by your ministry as required.

A handwritten signature in black ink, appearing to read "Terry Yung".

Honourable Terry Yung
Minister of State for Community Safety and Integrated Services
February 5, 2026

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Strategic Direction

In 2026/27, the Government of British Columbia will prioritize support for people by taking action to make life better for everyone.

Despite a challenging fiscal environment due to global uncertainty, trade relationship reordering, and low resource prices, over the past year Government made significant progress on efforts to reduce costs for British Columbians, hire more doctors and nurses, and build more homes, hospitals and schools, faster. Government will continue to advance these key priorities even as tariffs, trade policies, and instability outside of the province's borders continue to put pressure on the province's finances.

Ongoing fiscal pressure means all parts of Government must continue to do their part to maximize efficiencies and make sure every dollar counts.

To respond to these extraordinary times, Government will focus on expanding trade and investment both within Canada and abroad and delivering major projects that offer good jobs and opportunities for people and communities. This focus on economic growth and prosperity is critical to delivering the revenue needed to provide services and infrastructure.

Good relationships and mutually beneficial partnerships with First Nations are critical to building a better future for everyone in British Columbia. Government will continue working diligently to implement the Declaration on the Rights of Indigenous Peoples Act Action Plan. Through collaboration and open dialogue, we aim to foster trust, stability and certainty for all.

This 2026/27 service plan outlines how the Ministry of Public Safety and Solicitor General will support the Government's priorities and selected action items identified in the Minister's most recent [Mandate Letter](#).

Purpose of the Ministry

The Ministry of Public Safety and Solicitor General (PSSG) and the Ministry of Attorney General (AG) work together as the justice and public safety sector to advance a shared vision of a safe, just, equitable, and resilient British Columbia.

PSSG's mission is to develop public safety policy and legislation and deliver associated services and programs, and administer regulations for the liquor, cannabis, and gambling sectors.

The ministry is responsible for: [policing and law enforcement superintendence](#); [correctional services](#); [victim services](#); [crime prevention and reduction](#); [restorative justice](#); [civil forfeiture](#); [coroners' services](#); [compliance and enforcement of liquor and cannabis regulation](#)¹; [gambling regulation](#); [problem gambling prevention and treatment services](#); [road safety](#); [criminal record checks](#); the [Protection Order Registry](#); [security industry regulation](#); and [structure fire](#)

¹ Effective July 17, 2025, oversight of the Liquor and Cannabis Regulation Branch was shared with the Ministry of Agriculture and Food. The compliance and enforcement functions remain under PSSG.

[prevention and fire safety](#). In addition, the ministry monitors 911 emergency communications services in the province, which are delivered by [E-COMM](#).

The Minister of Public Safety and Solicitor General is also responsible for Municipal Police Boards and the [Organized Crime Agency of BC](#) within the [Combined Forces Special Enforcement Unit – British Columbia](#) (see Appendix A).

Economic Statement

B.C.'s economy saw mixed performance among sectors in 2025 amid U.S. tariffs and related global economic uncertainty and declining B.C. population growth. Consumer spending was strong through the first half of the year, supported by front-loaded spending ahead of U.S. tariffs (particularly for automobiles), lower inflation and interest rates, but spending has slowed in recent months. Residential construction remained above average in 2025 despite declining from the high levels of activity seen in recent years, and home sales were subdued in 2025. Meanwhile other investment indicators (such as public sector investment and commercial building permits) saw steady growth despite headwinds from economic uncertainty. B.C.'s exports have been resilient amid U.S. tariffs. The value of international exports was unchanged as lower forestry exports and coal prices offset higher values of natural gas and copper exports.

The Economic Forecast Council (EFC) estimates that B.C. real GDP grew by 1.5 per cent in 2025. In the near-term, the EFC expects B.C.'s economy to also grow by 1.5 per cent in 2026 and by 1.9 per cent in 2027, similar to the national average. For Canada, the EFC estimates growth of 1.6 per cent in 2025 and projects national real GDP growth of 1.3 per cent in 2026 and 1.9 per cent in 2027.

A volatile global trade conflict as well as immigration and population fluctuations are the main risks to the outlook. Other risks include commodity price instability, renewed inflationary pressures leading to elevated interest rates, prolonged housing market weakness, and climate change impacts.

Performance Planning

Goal 1: Safe and secure communities across B.C.

Performance Measures

Performance Measures	2024 Baselines ¹	2025 Forecasts ²	2026 Targets ³	2027 Targets	2028 Targets
Violent Crime Severity Index (CSI) for B.C. ⁴	94.1	92.2	90.4	88.6	86.8
Non-violent CSI for B.C. ⁵	93.3	91.4	89.6	87.8	86.0

Data source: Canadian Centre for Justice and Community Safety Statistics, a division of [Statistics Canada](#). Each index has been standardized at 100 for the base year of 2006. Results are reported by calendar year.

¹2024 is the most recent year for which results are available.

²The forecasts were calculated based on linear trends from 2020 onwards. It is anticipated that actual results for 2025 will be available in August 2026.

³The ministry is targeting reductions in crime severity over time and the 2026 and subsequent year targets are based on projections of two per cent year-to-year decreases from the 2025 forecasts.

⁴The Violent CSI is based on the total volume of police-reported violent federal statute offences and measures the relative severity of violent crime.

⁵The Non-violent CSI is based on the total volume of police-reported federal statute offences not considered violent in nature and measures the relative severity of non-violent crime.

Performance Measure	2024/25 Baseline ¹	2025/26 Forecast ²	2026/27 Target ³	2027/28 Target	2028/29 Target
Number of communities with integrated community safety programs that are actively supported by the Province, including diversionary programs that provide prevention and intervention for the criminal justice system, and enforcement programs for violent and repeat offenders. ^{4, 5, 6, 7}	39	48	68	88	108

Data source: Policing and Security Branch (PSB)

¹The baseline represents the number of British Columbian communities that currently have at least one integrated community safety program and/or are receive funding from the Province for a program.

²The forecast is an estimate based on year-to-date numbers, applications in PSB's data system, and project plans.

³The 2026/27 and subsequent year targets were established as a minimum of 20 new communities each year.

⁴Included in this performance measure are communities that have at least one integrated community safety program that is financially supported by the Province through the Police of Jurisdiction or directly to the program. The numbers reported are cumulative from year to year.

⁵The diversionary programs included in this measure are [Situation Tables and Intervention Circles](#), and [HealthIM](#).

⁶The enforcement programs included in this measure are the [Special Investigation and Targeted Enforcement](#) (SITE) Program and the [Community Safety and Targeted Enforcement Program](#) (C-STEP).

⁷The [Repeat Violent Offending Intervention Initiative](#) is not included in the scope of this performance measure.

Performance Measure	2020 - 2024 Baseline ¹	2025 Forecast ²	2026 Target ³	2027 Target	2028 Target
Number, per 100,000 population, of fatalities and serious injuries resulting from a motor vehicle crash where alcohol, drugs, speeding and/or distraction were suspected to be a factor ⁴	30.7	27.6	26.3	25.0	23.8

Data source: Data on the number of traffic fatalities for the 2020-2024 baseline is from the Traffic Accident System (TAS) maintained by ICBC. Population estimates and projections are from [BC Stats](#) and are as of July 1 each year. Results are reported by calendar year rather than fiscal year. All numbers have been rounded to the closest tenth.

¹The baseline is the average rate from 2020 through 2024. The 2020 rate was artificially low due to decreased traffic volumes resulting from the COVID-19 pandemic.

² The 2025 forecast is based on the most recent data available, extrapolated from TAS data.

³ The 2026 and subsequent year targets are based on annual reductions of three per cent from the 2025 forecast, considering population projections.

⁴ Police attend most crashes occurring on a public road that result in serious injuries or fatalities. At the scene, police record the factors they believe influenced the crash and assess whether victims have serious or fatal injuries.

Serious injuries are assessed by the officer and may differ from hospitalization counts. A fatality or serious injury with more than one of the high-risk driving contributing factors (alcohol, drugs, speeding and/or distraction) will be counted once for each incidence reported.

Objective 1.1: Improved public safety for all British Columbians

Objective 1.2: Improved outcomes for Indigenous Peoples across the public safety sector through strengthened partnerships with Indigenous leadership and communities

Objective 1.3: Strengthened prevention, protection and support for victims of crime, and marginalized and vulnerable women and children

Discussion of Changes

The wording of Goal One has been revised since publication of the ministry's [Service Plan 2025/26 – 2027/28](#) to better reflect government's commitment to ensuring that communities across British Columbia are safe and secure.² This commitment is also reflected in a new performance measure included under this goal: the number of communities with integrated community safety programs that are actively supported by the Province. These integrated programs are working to address public safety concerns about robbery, shoplifting and other property crimes, and providing more resources to law enforcement to fight crime.

The following performance measure has been removed from this service plan: percentage of the sentenced BC Corrections population rated as moderate/high risk to reoffend, who have been referred to at least one cognitive behavioural and/or skills-based program. A revised indicator of BC Corrections' programming referrals, which is more representative of the overall BC Corrections population, is now included under Goal Two.

² The goal was previously worded as "The justice and public safety sector in British Columbia protects people."

Goal 2: Public safety programs and services are timely and accessible

Performance Measures

Performance Measure		2024/25 Baselines	2025/26 Forecasts ¹	2026/27 Targets ²	2027/28 Targets	2028/29 Targets
Percentage of the BC Corrections population who have been referred to at least one cognitive behavioural and/or skills-based program. ^{3, 4}	Indigenous ⁵	22.9	26.0	27.0	28.0	29.0
	Non-Indigenous	24.9	25.0	26.0	27.0	28.0

Data source: Results for this measure are derived from BC Corrections' case management system, Ministry of Public Safety and Solicitor General.

¹ The 2025/26 forecasts were estimated using 2025/26 year-to-date data and trends from the same period in 2024/25.

² The ministry is working to increase program referral rates and the 2026/27 and subsequent year targets are based on a conservative estimated trajectory of one per cent growth per year. Due to the multitude of factors influencing program referrals, growth in this indicator is not expected to be linear. These factors include having a sufficiently sized cohort to run a given program, sufficient time remaining on an individual's sentence to complete the program, client motivation to participate in the program, and appropriate staffing levels to deliver it.

³ This metric includes all individuals in a given fiscal year who spent at least 30 days in custody (remanded or sentenced) or who had been sentenced to community supervision and rated as moderate/high risk on the Community Risk Needs Assessment, or other risk/needs assessment.

⁴ The rates reflect the percentage of individuals who are referred to BC Corrections' programs in the year specified and the prior fiscal year. A two-year window was selected as BC Corrections supervises individuals sentenced to two years less a day; referrals are typically made at the outset of one's sentence while developing a case management plan, and the two-year timeframe therefore ensures all referrals were included. Notably, these referrals only reflect one component of services to clients; individuals are also referred to external programs offered by community agencies and offered one-to-one cognitive-behaviourally based services by probation officers.

⁵ Indigenous includes individuals who self-identify as Aboriginal, First Nations, Inuit, Métis, and/or Native.

Performance Measure	2024/25 Baseline ¹	2025/26 Forecast ²	2026/27 Target ³	2027/28 Target	2028/29 Target
Number of new cases for Victim Services and Violence Against Women programs ⁴	77,162	77,162	77,162	77,162	77,162

Data source: Community Safety and Victim Services Branch, Ministry of Public Safety and Solicitor General

¹ The 2024/25 baseline is the actual for that fiscal year.

² The 2025/26 forecast is based on an anticipated maintenance of current service levels across programs for that fiscal year.

³ The 2026/27 and subsequent year targets reflect ongoing efforts to maintain current service levels across these programs within the current fiscal environment.

⁴ New cases for [Victim Services and Violence Against Women programs](#) represent a combination of new clients served and new referrals for community-based and police-based victim service programs, PEACE programs, Outreach and Multicultural Outreach programs, Stopping the Violence programs, and Sexual Assault Services programs (including sexual assault centres).

Performance Measures	2024/25 Baselines ¹	2025/26 Forecasts ²	2026/27 Targets ³	2027/28 Targets	2028/29 Targets
Percentage of registration decisions for Gaming Services Providers made within three months of receipt of complete application	68	75	80	85	90
Percentage of registration decisions for gaming worker applications and renewals made within five days	97	97	97	98	98
Percentage of charitable gaming licences issued within 10 days (Class B) or 10 weeks (Classes A and C) of receipt of completed application ⁴	87 ⁵	88 ⁵	90	93	95

Data source: Gaming Policy and Enforcement Branch, Ministry of Public Safety and Solicitor General.

¹ The 2024/25 baseline percentages are actuals for that fiscal year.

² The 2025/26 forecasts are based on actuals to date and estimates based on previous years. For gaming services providers, the forecast is based on new registrations that are known and expiring registrations that will be renewed.

³ The 2026/27 and subsequent year targets were established based on anticipated process and system improvements, including the implementation of licensing improvements and automations, improvements to the lottery retailer registration process, and streamlined registration requirements for organizations that are registered/licensed in jurisdictions with comparable regulatory standards.

⁴ Under the new Gaming Control Act (2022), which will come into force on April 13, 2026, a new class structure for charitable gaming licences will be implemented. Class A will be for charitable or religious organizations that raise funds for charitable or religious purposes; Class B will be for other non-profit groups or individuals that raise funds for community benefit; and Class C will be for fairs and exhibitions.

⁵ 2024/25 baseline and 2025/26 forecasts figures reflect performance under the current charitable gaming licensing framework, for which targeted processing times are 10 days for Class B & D applications and 10 weeks for Class A and C applications. Class B and D are consolidated into Class B under the new framework.

Objective 2.1: Strengthened sustainability of the public safety sector to deliver accessible and effective programs and services

Objective 2.2: Regulatory systems that promote public safety and interests, and fair and efficient business practices

Discussion of Changes

This goal replaces two goals that were included in the ministry's Service Plan 2025/26 – 2027/28, thereby streamlining the current service plan from four goals to three.³ The ministry has included this new goal due to the importance of timely and accessible public safety programs and services for all British Columbians.

³ The two goals previously included were: the justice and public safety sector in British Columbia is fair; and the justice and public safety sector in British Columbia is sustainable.

A new performance measure included under this goal focuses on BC Corrections' referrals to cognitive behavioural and/or skills-based programs. Referring people who are in provincial custody or under supervision in the community to these programs is one of the many ways that BC Corrections works to help people improve their lives through changing their thinking and behaviour.

Another new measure included under this goal is the number of new cases for Victim Services and Violence Against Women programs. PSSG provides annual funding to support more than 475 programs across the province that provide counselling, court support, outreach and crisis support for women and children who experience domestic violent, sexual assault, and other crimes.

Three new performance measures have also been added regarding the timeliness of gaming registration and licensing decisions made by the ministry's Gaming Policy and Enforcement Branch. The branch regulates all gambling in B.C. and ensures the integrity of gambling industry companies, people and equipment.

Goal 3: Public confidence in the public safety sector

Performance Measures

Performance Measures	2024 Baselines ¹	2025 Forecasts ²	2026 Targets ³	2027 Targets	2028 Targets
Percentage of British Columbians who have "complete confidence" or "a lot of confidence" in the RCMP ⁴	40	40	41	42	43
Percentage of British Columbians who have "complete confidence" or "a lot of confidence" in their local municipal police (or local RCMP detachment)	49	49	50	51	52

Data source: The [Angus Reid Institute](#) conducts a biennial series of surveys assessing Canadians' experiences with and opinions of the justice system, with responses broken down to the provincial level. The surveys sample Canadian adults who are members of the [Angus Reid Forum](#).

¹ The baselines are from the results of an online survey conducted by the Angus Reid Institute from August 19 to August 23, 2024, among a representative randomized sample of 1,600 Canadian adults who are members of Angus Reid Forum. While the survey focused primarily on views regarding the Supreme Court of Canada, it also included questions on public confidence in police. More details on the survey methodology can be found [here](#) and tables presenting results by province are available [here](#).

² The 2025 forecasts are based on the possible scenario that the rates remain unchanged from 2024.

³ The 2026 and subsequent year targets are based on targeted annual increases of one per cent.

⁴ The RCMP is British Columbia's provincial police force. An overview of the structure of police services in British Columbia is available [here](#).

Performance Measure	2024/25 Baseline ¹	2025/26 Forecast ²	2026/27 Target ³	2027/28 Target	2028/29 Target
Median time, in months, to conclude coroner investigations ⁴	9	9	9	8	8

Data source: Results for this measure are from the BC Coroners Service, Ministry of Public Safety and Solicitor General. The measure is defined as the time from the date the BCCS is notified of a death until the investigation is closed, after which the coroner's report is distributed. This includes cases that were opened during the relevant fiscal year.

¹The 2024/25 baseline is an estimate and is subject to change as coroner investigations are concluded and the data is revised. It is based on 70 per cent of the cases concluded.

²The 2025/26 forecast is subject to change. It is based on the 2024/25 actuals to date. Planned changes to work processes, training, and fiscal pressures could impact the 2025/26 result. Annual results for this measure may also be impacted by changes in caseloads.

³The 2026/27 and subsequent year targets were established based on historical actuals and anticipated case closure improvements.

⁴The ministry tracks the timeliness of coroner investigations as these impartial and independent investigations support public safety by providing information about individual deaths and enabling aggregate data reporting to inform evidence-based public safety legislation, policies, and programs.

Performance Measure	2025/26 Forecast ¹	2026/27 Target ²	2027/28 Target	2028/29 Target
Percentage of the total time spent conducting public safety inspections and/or investigations of liquor and cannabis licenced establishments that is directed to the highest risk days and/or times. ³	15	17	19	20

Data source: Liquor and Cannabis Regulation Branch (LCRB), Ministry of Public Safety and Solicitor General.

¹The 2025/26 forecast is a projection of the percentage of the total time LCRB's Compliance and Enforcement (C&E) Division will have spent in fiscal 2025/26 in establishments conducting inspections and investigations that were targeted at the highest risk days and/or times.

²The 2026/27 and subsequent year targets reflect an increased focus of inspection and investigation resources on higher risk days and/or times as C&E continues to utilize business intelligence tools such as Power BI, historical and proactive risk indicators, and LCRB's Provincial Inspection Priority Evaluation Report.

³This is an indicator of risk-based deployment of inspection and investigation resources. It reflects only quantifiable time spent in licenced establishments for inspection and/or investigation purposes and does not include other significant targeted compliance and enforcement activities, including the [Minors as Agents Program](#), and complaint-based and other activities of the division.

Objective 3.1: Increased public confidence in the public safety sector through unbiased programs and services and transparent reporting

Discussion of Changes

The wording of this goal has been revised since publication of the ministry's Service Plan 2025/26 – 2027/28.⁴ While public confidence remains the focus of the goal, it has been narrowed in scope to focus solely on public safety programs and services.

The objective under this goal has also been revised to highlight the importance of unbiased programs and services and transparent reporting and, as with the goal, to limit the focus to the public safety sector.⁵

A new performance measure included under this goal is an indicator of the risk-based approach of the ministry's LCRB in conducting public safety inspections and/or investigations of liquor and cannabis licenced establishments. This approach enables the branch to effectively focus regulatory resources, thereby strengthening regulatory compliance and promoting public safety.

⁴ This goal was previously worded as follows: The justice and public safety sector in British Columbia has the public's confidence.

⁵ This objective was previously worded as follows: Increased public confidence in the justice and public safety sector.

Financial Summary

(\$000s)	2025/26	2026/27	2027/28	2028/29
	Restated Estimates ¹	Estimates	Plan	Plan
Operating Expenses				
Corrections	319,361	318,681	318,681	318,525
Policing and Security	573,325	572,321	571,858	571,725
Community Safety and Victim Services	92,865	91,565	91,565	91,565
BC Coroners Service	30,820	30,151	30,151	30,151
RoadSafetyBC	33,914	33,939	33,939	33,939
Gaming Policy and Enforcement	20,049	20,346	20,346	20,316
Corporate Strategic Initiatives	3,659	3,413	3,413	3,413
Office of the Fire Commissioner	4,192	4,650	4,578	4,578
Executive and Support Services	10,757	10,525	10,475	10,475
Statutory Services ²	15,222	14,722	14,722	14,722
Total	1,104,164	1,100,313	1,099,728	1,099,409
Capital Expenditures				
Corrections	3,262	3,262	3,262	3,262
BC Coroners Service	12	12	12	12
Office of the Fire Commissioner	475	290	0	0
Executive and Support Services	952	883	883	883
Total	4,701	4,447	4,157	4,157

¹ For comparative purposes, amounts shown for 2025/26 have been restated to be consistent with the presentation of the 2026/27 *Estimates*.

² Statutory Services includes Civil Forfeiture Account, Corrections Work Program Account, Criminal Asset Management Fund, and Victim Surcharge Special Account.

* Further information on program funding and vote recoveries is available in the [Estimates and Supplement to the Estimates](#).

Appendix A: Public Sector Organizations

As of February 2026, the Minister of Public Safety and Solicitor General is responsible and accountable for the following organizations:⁶

Municipal Police Boards

Independent municipal police departments are overseen by appointed police boards made up of civilian members of the community. The role of these police boards is to provide general governance, oversight, and direction to the department, in accordance with relevant legislation and in response to community needs.

Organized Crime Agency of British Columbia and Combined Forces Special Enforcement Unit – British Columbia

Purpose of the Organization

In 1999, the Organized Crime Agency of British Columbia (OCABC) was created as an independent Designated Policing and Law Enforcement Unit under the provincial Police Act.

In 2004, the Combined Forces Special Enforcement Unit – British Columbia (CFSEU-BC) was developed in consultation with the provincial government as an initiative to integrate the OCABC, the municipal police departments, and the RCMP.

In 2024, CFSEU-BC concluded its first three-year strategic plan, setting out its mission to facilitate the disruption and suppression of organized crime that poses the highest public safety risk to British Columbians. Its mandate is to investigate, support the prosecution of, disrupt, and suppress criminal organizations, consistent with local, regional, national, and international priorities. The CFSEU-BC also supports other agencies by assisting in organized crime and major crime investigations

Governance Overview

The Board of Governance for the OCABC also acts as the Board of Governance for the CFSEU – BC.

The board is currently comprised of two civilian members who are community leaders in the areas of finance and governance, the Chief Constable of the Vancouver Police Department; the Chief Constable of the Victoria Police Department; the Deputy Commissioner Pacific Region and Commanding Officer “E” Division RCMP; the Assistant Commissioners of the “E” Division RCMP; and the Associate Director of Police Services of PSSG’s Policing and Security Branch. The Director of Police Services sits as an ex officio member of the board.

⁶ On July 17, 2025, oversight of the Liquor Distribution Branch was transferred to the Ministry of Agriculture and Food, and oversight of the Insurance Corporation of British Columbia was transferred to the Ministry of Attorney General.

The board determines the strategic direction of the CFSEU-BC and ensures its operational priorities are aligned with the policing priorities for British Columbia. The CFSEU-BC operates under the RCMP policies and procedures.

The Chief Officer in charge of the CFSEU-BC leads an executive team comprised of civilian members, in addition to regular RCMP and municipal officers seconded from across the province. The CFSEU-BC Gang Enforcement Unit, Investigation Teams, and the Joint Illegal Gaming Investigation Team are just a few of the teams that fall under the responsibility of the CFSEU-BC. Offices for the CFSEU-BC are located in the Lower Mainland, Prince George, Kelowna, and Victoria.

Appendix B: Minister Mandate Letter



July 17, 2025

Honourable Nina Krieger
Minister of Public Safety and
Solicitor General
Parliament Buildings
Victoria, BC V8V 1X4

Dear Minister Krieger:

Congratulations on your appointment as Minister of Public Safety and Solicitor General at a critical time for our province. Serving as a member of the executive council is a privilege and responsibility which I am confident you will fulfill with integrity and a commitment to the people of our province.

British Columbians have trusted us with a mandate to deliver for them in ways that make a tangible difference in their daily lives. They expect us to listen and learn from people of different perspectives – and work together to make things better for everyone.

Specifically, we will tackle the challenges people worry about at the kitchen table:

- **Grow the economy by creating good jobs across British Columbia.** We will collaborate with businesses, workers, and communities to attract investments in both new and traditional sectors as well as emerging sectors of the economy. This approach will bring certainty for business, security for workers, and generate the wealth needed to support the essential services British Columbians rely on.
- **Reduce costs for families,** including by helping people access homes they can afford through support for first-time homebuyers, increasing the supply of rental housing stock, and stronger measures to crack down on housing speculation.

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- **Strengthen health care** by expanding access to family doctors and recruiting and training more health professionals, ensuring that every British Columbian can access the care they need, no matter where they live. We will also increase access to addictions treatment and provide help for people whose struggles require intensive supports.
- **Make our neighbourhoods and communities safer** by working with law enforcement and social agencies to address street disorder, crack down on organized crime, and do all we can to ensure repeat offenders stay behind bars.

Our commitment to take action on climate change remains foundational and will be key to a healthy and prosperous BC for future generations.

Underlying all this work is our partnership with Indigenous peoples. Advancing reconciliation, implementing the *Declaration on the Rights of Indigenous Peoples Act* and working in partnership with First Nations rights-holders to advance shared interests is the responsibility of every Minister.

Over this mandate I expect you to prioritize making progress on the following:

- In order to protect key services that British Columbians rely on, work with the Minister of Finance to review all existing Ministry of Public Safety and Solicitor General programs and initiatives to ensure our programs remain relevant, are efficient, ensure safe and strong communities, grow the economy and help keep British Columbians safe. This is important in the context of current Provincial budget constraints and the priorities of communities in the province.
- Facilitate strong cooperation between police, Crown prosecutors, probation officials and the federal government to reduce repeat, violent and gang offences. To this end, strengthen targeted policing and offender management, including continuing anti-gang programs, and work with the Attorney General to strengthen case management capacity.
- Continue to work with the federal government to respond to identified issues with federal criminal law that prevent keeping prolific and repeat violent offenders in custody.
- Ensure safe and strong communities by working with colleagues across ministries to support efforts to provide services and proactively intervene with individuals struggling with mental health, addiction and brain injuries. In particular, work with the Minister of State for Community Safety and Integrated Services and other partners to ensure that provincial services are relevant and available to support police officers engaging in frontline responses to people in crisis, or who have identified individuals who present a risk to themselves or the public.

- Spearhead policy work to use civil and administrative processes to target organized criminals in British Columbia by expediting seizing assets and denying access to government privileges, including licences or permits.
- Work proactively with federal colleagues and provincial and territorial counterparts to ensure British Columbia is a strong partner in supporting border security along our coast and along all land borders with American states.
- Coordinate provincial regulatory enforcement agency and police authorities, including gaming, liquor, cannabis, tobacco and transit, to ensure efficiency, consistent authorities and training, and to improve coordination to ensure public safety, prompt and effective regulatory response and strong communities.
- Support the Minister of State for Community Safety and Integrated Services in accessing dedicated funding for enforcement initiatives related to organized shoplifting and the protection of retail workers.
- Work with the Cabinet Committee on Community Safety to ensure that initiatives identified by the committee are prioritized and delivered by your ministry as required.
- With support from the Minister of Transportation and Transit, take steps to ensure safety and efficiency across our public transportation system through partnerships with TransLink, BC Transit and local governments to permit the use of technology in relation to enforcement of public transportation safety for everyone.

As you are aware, we have established an accord with the BC Green Caucus that supports our shared commitment to ensuring stable governance focused on delivering progress and tangible outcomes for British Columbians. The commitments in that accord complement the direction in these mandate letters.

As a Cabinet, we will uphold the highest standards of ethics, collaboration, and good conduct in service of the public, and as a Minister of the Crown, you are expected to review, understand, and act according to the Members' Conflict of Interest Act. You will establish a collaborative working relationship with your Deputy Minister and the public servants under their direction, who provide the professional, non-partisan advice that is fundamental to delivering on our government's priorities. Your Minister's Office must meet the highest standards for integrity and provide a respectful, rewarding environment for all staff.

The work we have ahead takes place in a profoundly challenging geopolitical environment. Close friends and neighbours to our south are contemplating imposing draconian tariffs on our products that would hurt both Americans and Canadians. Our allies internationally

face governmental instability. Hate and racism are on the rise around the world. Artificial intelligence breakthroughs with unclear implications and astonishing potential are announced daily. Global inflation, snarled supply chains, and war are threatening global economic growth and prosperity as well as the transition to a low-carbon economy.

We have an obligation to protect and defend British Columbians, as well as seize opportunities, in these uncertain times.

The good news is that we have everything we need to succeed, and we will succeed. British Columbia's people – our workers, entrepreneurs, business leaders, artists, and innovators – are among the most talented in the world. We are home to world-class educational institutions and public services. Our natural beauty is unmatched, we have internationally envied resources, and we are one of the most diverse places on the planet. Your job is to help us leverage these advantages in perilous times.

Use this mandate letter to guide your work, and do not be afraid to challenge assumptions, or be innovative, bold and aggressive in achieving the goals set out for you and your Ministry by the people of this province.

Thank you for joining me in the work ahead.

Sincerely,



David Eby, KC
Premier