

# **Ministry of Emergency Management and Climate Readiness**

## **2026/27 – 2028/29 Service Plan**

**February 2026**



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## Minister's Accountability Statement



The Ministry of Emergency Management and Climate Readiness 2026/27 – 2028/29 Service Plan was prepared under my direction in accordance with the *Budget Transparency and Accountability Act*. I am accountable for the basis on which the plan has been prepared.

A handwritten signature in black ink that reads "Kelly Greene".

Honourable Kelly Greene  
Minister of Emergency Management and Climate Readiness  
February 6, 2026

## Table of Contents

Minister's Accountability Statement .....	3
Strategic Direction.....	5
Purpose of the Ministry.....	5
Performance Planning .....	6
Financial Summary .....	9
Appendix A: Minister Mandate Letter.....	10

## Strategic Direction

In 2026/27, the Government of British Columbia will prioritize support for people by taking action to make life better for everyone.

Despite a challenging fiscal environment due to global uncertainty, trade relationship reordering, and low resource prices, over the past year Government made significant progress on efforts to reduce costs for British Columbians, hire more doctors and nurses, and build more homes, hospitals and schools, faster. Government will continue to advance these key priorities even as tariffs, trade policies, and instability outside of the province's borders continue to put pressure on the province's finances.

Ongoing fiscal pressure means all parts of Government must continue to do their part to maximize efficiencies and make sure every dollar counts.

To respond to these extraordinary times, Government will focus on expanding trade and investment both within Canada and abroad and delivering major projects that offer good jobs and opportunities for people and communities. This focus on economic growth and prosperity is critical to delivering the revenue needed to provide services and infrastructure.

Good relationships and mutually beneficial partnerships with First Nations are critical to building a better future for everyone in British Columbia. Government will continue working diligently to implement the Declaration on the Rights of Indigenous Peoples Act Action Plan. Through collaboration and open dialogue, we aim to foster trust, stability and certainty for all.

This 2026/27 service plan outlines how the Ministry of Emergency Management and Climate Readiness will support the Government's priorities and selected action items identified in the Minister's most recent [Mandate Letter](#).

## Purpose of the Ministry

The [Ministry of Emergency Management and Climate Readiness](#) (the ministry or EMCR) is responsible to British Columbians as the primary coordinating agency for reducing climate risk impacts and responding to provincial-level emergencies and disasters. The ministry works to advance the vision of a disaster resilient British Columbia.

The mission of the ministry is to lead provincial emergency and disaster risk management, build and foster collaborative relationships and partnerships, advance meaningful and lasting reconciliation with Indigenous Peoples, and support all people in British Columbia to reduce climate and disaster risk.

The ministry is responsible for providing cross-ministry coordination to enhance British Columbia's readiness and resilience towards climate and disaster risks and working towards a comprehensive and interconnected approach to achieving climate and disaster risk reduction. The ministry leads provincial emergency management through the four-phased approach of mitigation, preparedness, response, and recovery in close collaboration with First Nations, local authorities, other provinces and territories, federal departments, industry, nongovernmental organizations, and volunteers. Delivery of the ministry's mandate is supported by the [Emergency and Disaster Management Act](#).

## Performance Planning

### **Goal 1: B.C.'s strategies and systems reduce the impacts of climate-driven hazards and other emergencies and disasters.**

#### **Performance Measures**

Performance Measure	2025/26 Forecast	2026/27 Target	2027/28 Target	2028/29 Target
1.1 Ministry and regulated entities' risk assessment obligations under the <i>Emergency and Disaster Management Act</i> are completed	Provincial scale Disaster and Climate Risk and Resilience Assessment (DCRRA) completed and published  Planning for next phase of the DCRRA initiated	EMCR's ministry hazard risk assessments initiated (Extreme cold, tsunami, and volcano)  Risk assessment guidance for ministries and local authorities released	Coordinated regulated entities to complete risk assessments to inform risk reduction actions  Geospatial tools and analysis to support risk assessments expanded	EMCR's ministry hazard risk assessments completed (Extreme cold, tsunami, and volcano)  Risk assessment guidance for critical infrastructure owners and public sector agencies released

Data source: Disaster Resilience Division, Ministry of Emergency Management and Climate Readiness

**Objective 1.1: Lead provincial coordination for disaster risk reduction and climate readiness initiatives to improve awareness and transparency, increase resilience, and build back better from disasters.**

**Objective 1.2: Champion evidence-based approaches across the B.C. government to identify and reduce disaster and climate risks and invest in disaster risk reduction.**

#### **Discussion of Changes**

Performance Measure 1.1 is new for 2026/27, replacing the previous performance measure tracking the development of provincial and regional risk assessments. Following completion of the [Provincial DCRRA](#), the ministry had planned to develop a series of regional risk and resilience assessments. Building on insights from the Provincial DCRRA and feedback from local authorities, the ministry has refined its approach to ensure risk assessment investments deliver the greatest value and impact.

This new performance measure reflects the refined approach and tracks risk assessment obligations for the ministry and regulated entities under the *Emergency and Disaster Management Act*. The ministry will focus on supporting regulated entities, including ministries and local authorities, with guidance and tools and providing risk information and resources for communities to use in their risk assessments and planning, leading to more locally actionable outcomes.

## **Goal 2: Indigenous Peoples are true partners and leaders in emergency and disaster risk management.**

### **Performance Measures**

Performance Measure	2025/26 Forecast	2026/27 Target	2027/28 Target	2028/29 Target
2.1 Number of new Indigenous Emergency Management Agreements	0	2	2	2

Data source: Reconciliation, Strategic Partnerships, Policy and Legislation Division, Ministry of Emergency Management and Climate Readiness

**Objective 2.1: Include First Nations during all phases of emergency management, including all levels of planning, decision making, and implementation.**

**Objective 2.2: Better shape the delivery of services to Indigenous Peoples to consider both the needs and the cultural perspectives of individual members and communities.**

**Goal 3: B.C. has modernized and enhanced emergency management in all four phases (prepare, mitigate, respond, and recover).**

### **Performance Measures**

Performance Measure	2024/25 Baseline	2025/26 Forecast <sup>2</sup>	2026/27 Target	2027/28 Target	2028/29 Target
3.1a Percentage of Emergency Support Services (ESS) Evacuees satisfied with overall supports <sup>1</sup>	89%	TBD	85%	85%	85%
3.1b Percentage of ESS Responders that find program tools and processes overall easy to use <sup>1</sup>	TBD	TBD	70%	85%	85%

Data source: Readiness, Response and Recovery Operations Division, Ministry of Emergency Management and Climate Readiness

<sup>1</sup> Scores are calculated as a percentage based on the number of survey respondents to ensure year-over-year comparability.

<sup>2</sup> 2025/26 Forecast is to be determined from the 2025 year-end survey.

Performance Measure	2025/26 Forecast <sup>1</sup>	2026/27 Target <sup>1</sup>	2027/28 Target <sup>1</sup>	2028/29 Target <sup>1</sup>
3.2 Percentage of complete Disaster Financial Assistance (DFA) private applications processed within 90 days	79%	80%	85%	85%

Data source: Corporate Services and Accountability Division, Ministry of Emergency Management and Climate Readiness

<sup>1</sup> Forecast and targets do not include incomplete applications received that were delayed awaiting supporting information from the applicant.

### **Objective 3.1: Implement B.C.'s modernized emergency and disaster risk management legislation.**

**Objective 3.2: Support Indigenous communities, local authorities, and individuals to access the tools and resources needed to manage emergencies and disasters in alignment with local conditions and needs.**

**Objective 3.3: Support urgent coordinated government response and recovery to communities in times of emergency.**

### **Discussion of Changes**

Performance Measure 3.1 is new for 2026/27, replacing the previous performance measure tracking community utilization of the Evacuee Registration and Assistance tool. The previous performance measure was replaced due to limitations outside of the ministry's control, including the need for communities to opt in to use the tool and its use being voluntary. This new performance measure tracks the experience of evacuees utilizing ESS and responders supporting evacuees with accessing ESS.

Since 2024, the ministry has provided surveys to evacuees and responders to ensure their needs are being met. As part of continuous improvement efforts, the ministry is committed to ensuring evacuees receive the necessary supports (such as food, shelter, clothing, and incidentals) and adequate monetary amounts, both with sufficient duration. For responders the ministry is also committed to reducing administrative burden and improving the process for ESS needs assessment so evacuees can receive supports faster. The overall scores are a key driver for program modernization and ensures supports are sufficient and accessible and processes and tools are effective, efficient, and easy to use.

## Financial Summary

(\$000s)	2025/26			
	Restated Estimates <sup>1</sup>	2026/27 Estimates	2027/28 Plan	2028/29 Plan
<b>Operating Expenses</b>				
Emergency and Disaster Management Operations	36,749	36,043	34,538	34,453
Climate Readiness Programs	36,884	33,081	32,292	32,292
Executive and Support Services	5,749	5,279	4,872	4,872
Emergency and Disaster Management Act	30,000	30,000	30,000	30,000
Financial Assistance	6,420	6,420	6,420	6,420
<b>Total</b>	<b>115,802</b>	<b>110,823</b>	<b>108,122</b>	<b>108,037</b>
<b>Capital Expenditures</b>				
Emergency and Disaster Management Operation	53	53	53	53
<b>Total</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>

<sup>1</sup> For comparative purposes, amounts shown for 2025/26 have been restated to be consistent with the presentation of the 2026/27 *Estimates*.

\* Further information on program funding and vote recoveries is available in the [Estimates and Supplement to the Estimates](#).

## Appendix A: Minister Mandate Letter



January 16, 2025

Honourable Kelly Greene  
Minister of Emergency Management  
and Climate Readiness  
Parliament Buildings  
Victoria, BC V8V 1X4

Dear Minister Greene:

Congratulations on your appointment as Minister of Emergency Management and Climate Readiness at a critical time for our province. Serving as a member of the executive council is a privilege and responsibility which I am confident you will fulfill with integrity and a commitment to the people of our province.

British Columbians have trusted us with a mandate to deliver for them in ways that make a tangible difference in their daily lives. They expect us to listen and learn from people of different perspectives – and work together to make things better for everyone.

Specifically, we will tackle the challenges people worry about at the kitchen table:

- **Grow the economy by creating good jobs across British Columbia.** We will collaborate with businesses, workers, and communities to attract investments in both new and traditional sectors as well as emerging sectors of the economy. This approach will bring certainty for business, security for workers, and generate the wealth needed to support the essential services British Columbians rely on.
- **Reduce costs for families** including by helping people access homes they can afford through support for first-time homebuyers, increasing the supply of rental housing stock, and stronger measures to crack down on housing speculation.

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- **Strengthen health care** by expanding access to family doctors and recruiting and training more health professionals, ensuring that every British Columbian can access the care they need, no matter where they live. We will also increase access to addictions treatment and provide help for people whose struggles require intensive supports.
- **Make our neighbourhoods and communities safer** by working with law enforcement and social agencies to address street disorder, crack down on organized crime, and do all we can to ensure repeat offenders stay behind bars.

Our commitment to take action on climate change remains foundational and will be key to a healthy and prosperous BC for future generations.

Underlying all this work is our partnership with Indigenous peoples. Advancing reconciliation, implementing the *Declaration on the Rights of Indigenous Peoples Act* and working in partnership with First Nations rights-holders to advance shared interests is the responsibility of every Minister.

Over this mandate I expect you to prioritize making progress on the following:

- In order to protect key services that British Columbians rely on, work with the Minister of Finance to review all existing Ministry of Emergency Management and Climate Readiness programs and initiatives to ensure programs remain relevant, are efficient, grow the economy, and help keep costs low for British Columbians. This is important in the context of current Provincial budget constraints and identified emergency threats and prevention opportunities evolving from recent disaster response work.
- Support the Minister of Forests to identify ways to mitigate wildfire risk that simultaneously assist in ensuring consistent fibre supply to businesses that produce wood products or are reliant on wood byproducts in our province.
- Ensure your ministry continues to advance work that allows for the efficient and effective delivery of emergency services to British Columbians everywhere in the province in times of crisis by leveraging cost-effective technology innovations.
- Lead cross-ministry coordination for our government's work to enhance BC's resilience, such as our work through the *Climate Preparedness and Adaptation Strategy* and the *BC Flood Strategy*, and seek a more appropriate level of support from the Federal Government.
- Develop provincial and regional hazard risk assessments, including modernized tools for access, to improve transparency, awareness, and informed planning and preparedness for communities to enhance resilience.

As you are aware, we have established an accord with the BC Green Caucus that supports our shared commitment to ensuring stable governance focused on delivering progress and tangible outcomes for British Columbians. The commitments in that accord complement the direction in these mandate letters.

As a Cabinet, we will uphold the highest standards of ethics, collaboration, and good conduct in service of the public, and as a Minister of the Crown, you are expected to review, understand, and act according to the *Members' Conflict of Interest Act*. You will establish a collaborative working relationship with your Deputy Minister and the public servants under their direction, who provide the professional, non-partisan advice that is fundamental to delivering on our government's priorities. Your Minister's Office must meet the highest standards for integrity and provide a respectful, rewarding environment for all staff.

The work we have ahead takes place in a profoundly challenging geopolitical environment. Close friends and neighbours to our south are contemplating imposing draconian tariffs on our products that would hurt both Americans and Canadians. Our allies internationally face governmental instability. Hate and racism are on the rise around the world. Artificial intelligence breakthroughs with unclear implications and astonishing potential are announced daily. Global inflation, snarled supply chains, and war are threatening global economic growth and prosperity as well as the transition to a low-carbon economy.

We have an obligation to protect and defend British Columbians, as well as seize opportunities, in these uncertain times.

The good news is that we have everything we need to succeed, and we will succeed. British Columbia's people – our workers, entrepreneurs, business leaders, artists, and innovators – are among the most talented in the world. We are home to world-class educational institutions and public services. Our natural beauty is unmatched, we have internationally envied resources, and we are one of the most diverse places on the planet. Your job is to help us leverage these advantages in perilous times.

Use this mandate letter to guide your work, and do not be afraid to challenge assumptions, or be innovative, bold and aggressive in achieving the goals set out for you and your Ministry by the people of this province.

Thank you for joining me in the work ahead.

Sincerely,



David Eby, KC  
Premier