

BC Housing

2026/27 – 2028/29 Service Plan

February 2026



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Board Chair's Accountability Statement



The 2026/27 – 2028/29 BC Housing Service Plan was prepared under the Board's direction in accordance with the *Budget Transparency and Accountability Act*. This plan is consistent with government's strategic priorities and fiscal plan. The Board is accountable for the contents of this plan and is responsible for the validity and reliability of the information presented.

All significant assumptions, policy decisions, events and identified risks, as of February 2026, have been considered in preparing the plan. The performance measures presented are consistent with the *Budget Transparency and Accountability Act*, BC Housing's mandate and goals, and focus on aspects critical to the organization's performance. The targets in this plan have been determined based on an assessment of BC Housing's operating environment, forecast conditions, risk assessment and past performance.

Signed on behalf of the Board by:

A handwritten signature in blue ink, appearing to read 'Allan Seckel'.

Allan Seckel, OBC, KC
Board Chair, BC Housing
February 5, 2026

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Strategic Direction

In 2026/27, the public sector organizations will do their part to support the Government of British Columbia's prioritizing support for people by taking action to make life better for everyone.

Despite a challenging fiscal environment due to global uncertainty, trade relationship reordering, and low resource prices, over the past year Government made significant progress on efforts to reduce costs for British Columbians, hire more doctors and nurses, and build more homes, hospitals, and schools, faster. Crown Agencies will continue to advance these key priorities even as tariffs, trade policies, and instability outside of the province's borders continue to put pressure on the province's finances.

Ongoing fiscal pressure means all parts of Government, including Crown Agencies, must continue to do their part to maximize efficiencies and make sure every dollar counts.

To respond to these extraordinary times, Crown Agencies will support Government's focus on expanding trade and investment both within Canada and abroad and delivering major projects that offer good jobs and opportunities for people and communities. This focus on economic growth and prosperity is critical to delivering the revenue needed to provide services and infrastructure.

Good relationships and mutually beneficial partnerships with First Nations are critical to building a better future for everyone in British Columbia. Crown Agencies will continue supporting efforts to implement the Declaration on the Rights of Indigenous Peoples Act Action Plan. Through collaboration and open dialogue, we aim to foster trust, stability, and certainty for all.

This 2026/27 service plan outlines how BC Housing will support the Government's priorities and selected action items identified in the most recent BC Housing [Mandate Letter](#).

Purpose of the Organization and Alignment with Government Priorities

BC Housing was created in 1967 through an order-in-council under the [Ministry of Lands, Parks and Housing Act](#) to deliver on the Provincial government's commitment to the development, management and administration of housing. BC Housing is accountable to the Minister of Housing and Municipal Affairs through a Board of Commissioners appointed by the Lieutenant Governor in Council. The Board of Commissioners guides BC Housing's strategic direction and sets the goals on which performance is evaluated. More information about BC Housing's corporate governance as well as the organization's mandate, mission, vision, and values can be found on the [BC Housing website](#).

BC Housing is dedicated to supporting critical priorities, such as implementing and reporting on progress related to the [Homes for People](#) and [Belonging in BC](#) plans. These plans involve

delivering and maintaining affordable housing through partnerships, providing rental assistance to households, supporting related ministries and partners in developing and delivering services for complex-care housing, and delivering critical programs and services to address homelessness across the province, such as the Homeless Encampment Action Response Team ([HEART](#)) and the Homeless Encampment Action Response Temporary Housing ([HEARTH](#)) initiatives.

Programs to increase housing supply, such as [BC Builds](#), continue to be implemented along with development and delivery of [Building BC](#) and Provincial Redevelopment programs and priorities.

As a public-sector entity, BC Housing is committed to responsible operations and equitably delivering quality services across all regions of the province. This involves strategic stewardship in financial, risk, and human resource management, with emphasis on information security, privacy protection, and safeguarding government data and networks.

BC Housing continues to improve the quality of residential construction and strengthen consumer protection for buyers of new homes under the [Homeowner Protection Act](#) through licensing residential builders, ensuring new homes are covered by third-party home warranty insurance, and carrying out research and education that benefits the residential construction industry and consumers.

As the lead agency for social and affordable housing, BC Housing is committed to addressing the systemic inequities experienced by Indigenous Peoples through Indigenous reconciliation and by collaborating with Indigenous and community partners to provide culturally safe and inclusive programs and services. Led by its Office of Equity, Diversity, Inclusion and Belonging (OEDIB), BC Housing strives to embed Indigenous reconciliation, anti-racism, intersectional analysis, and EDIB into all work to improve housing outcomes for everyone, and particularly for equity and rights-seeking communities. Through its sustainability and resiliency practices, BC Housing aims to protect its staff, tenants and investments from climate change shocks and support healthy communities for generations to come.

Economic Statement

B.C.'s economy saw mixed performance among sectors in 2025 amid U.S. tariffs and related global economic uncertainty and declining B.C. population growth. Consumer spending was strong through the first half of the year, supported by front-loaded spending ahead of U.S. tariffs (particularly for automobiles), lower inflation and interest rates, but spending has slowed in recent months. Residential construction remained above average in 2025 despite declining from the high levels of activity seen in recent years, and home sales were subdued in 2025. Meanwhile other investment indicators (such as public sector investment and commercial building permits) saw steady growth despite headwinds from economic uncertainty. B.C.'s exports have been resilient amid U.S. tariffs. The value of international exports was unchanged as lower forestry exports and coal prices offset higher values of natural gas and copper exports.

The Economic Forecast Council (EFC) estimates that B.C. real GDP grew by 1.5 per cent in 2025. In the near-term, the EFC expects B.C.'s economy to also grow by 1.5 per cent in 2026 and by 1.9 per cent in 2027, similar to the national average. For Canada, the EFC estimates growth of 1.6 per cent in 2025 and projects national real GDP growth of 1.3 per cent in 2026 and 1.9 per cent in 2027.

A volatile global trade conflict as well as immigration and population fluctuations are the main risks to the outlook. Other risks include commodity price instability, renewed inflationary pressures leading to elevated interest rates, prolonged housing market weakness, and climate change impacts.

Performance Planning

Goal 1: People in British Columbia have access to attainable and affordable housing

BC Housing is committed to helping address the homelessness and housing affordability challenges in B.C. through implementing innovative solutions to develop new housing adapted to diverse needs and improving the quality of both new and existing housing stock.

Performance Measures

Performance Measure	2025/26 Forecast	2026/27 Target	2027/28 Target	2028/29 Target
[1a] Number of affordable and supportive housing homes completed ¹	4,500	4,000	3,500	2,500
[1b] Facility Condition Index (FCI) of BC Housing's Portfolio	19%	less than 21%	less than 21%	Less than 21%
[1c] Percent reduction in greenhouse gas emissions from 2010 levels	Reduction of 20% to 25%	Reduction of 35% to 40%	Reduction of 35% to 40%	Reduction of 35% to 40%

Data source:

[1a] BC Housing's Central Property System database for measures.

[1b] Physical building condition assessments of building systems, sub-systems and components are tracked by BC Housing and used to calculate the Facility Condition Index.

[1c] Provided directly from utility companies and compiled by an external consultant. The targets for this measure are based on calendar year, in accordance with legislative requirements under the *Climate Change Accountability Act*.

Discussion

Measure 1a identifies the number of homes completed under all funding programs, including Building BC and related programs. Targets for 1a are based on the completion of units created annually through acquisition or new construction. The forecasted units are based on known projects and estimated projects anticipated from funding calls. Measure 1b is an indication of the condition of a building: a lower percentage corresponds to a better building condition. The FCI calculation is the cost of a building's renewal and replacement needs divided by its replacement cost, expressed as a percentage using a five-year projected average of the condition of the social housing stock owned by the Provincial Rental Housing Corporation (PRHC).

Measure 1c tracks progress in reducing greenhouse gas emissions and maintaining a carbon neutral status as required by the [Climate Change Accountability Act](#). It includes emissions from the entire portfolio of buildings owned or leased by PRHC and is aligned with provincial reporting requirements. Targets are set to achieve 50% reduction in greenhouse emissions

¹ Including affordable rental, co-op, and social housing.

from the 2010 level by 2030, aligned with the longer-term goal set for the public sector in CleanBC.

Objective 1.1: Increase the supply of affordable, sustainable housing for individuals and families with low to middle incomes.

BC Housing will increase the supply of affordable housing in communities throughout the province for individuals, families, seniors, youth, 2SLGBTQIA+ people, people with disabilities, Indigenous people, and those with underrepresented and marginalized identities and experiences.

Key Strategies

- Increase the supply of housing units for people with low to moderate incomes through partnerships with First Nations, Indigenous organizations, private and non-profit sectors, provincial health authorities and ministries, other levels of government, and community groups.
- Continue to implement [BC Builds](#) to build housing for middle-income families, single people, and seniors following principles of cross-agency leadership and use of under-utilized public lands.
- Leverage building innovation opportunities and adopt new tools to drive efficiency, effectiveness, and speed in housing delivery.

Objective 1.2: Improve the quality of provincially owned housing to ensure it remains in good condition for current and future residents

As existing housing stock ages, major components require replacement or repair to ensure good conditions in the future and to support the longevity of housing's useable lifespan. BC Housing will continue to protect and preserve previous investments in new housing to improve livability for tenants and extend the service life of existing housing stock.

Key Strategies

- Improve the quality of existing provincially owned housing stock through rehabilitation or repair to ensure housing remains safe, accessible, and well-maintained.
- Advance the revitalization and densification of aging BC Housing stock.
- Promote resilience of new and existing provincially owned housing stock to the effects of climate change when renovating, making upgrades, and constructing new buildings.

Goal 2: Housing services are reliable, responsive, equitable, and accessible

BC Housing works collaboratively with governments and partner organizations to deliver services to clients throughout the province. Through engagement, research, and knowledge mobilization, BC Housing continuously reviews services to support equitable outcomes, ensuring that services and programs meet the needs of diverse populations, and are accessible and inclusive for everyone.

Performance Measures

Performance Measure	2025/26 Forecast	2026/27 Target	2027/28 Target	2028/29 Target
[2a] Number of households receiving rental assistance	37,700	38,000	38,000	38,000
[2b] Percentage of homeless individuals who accessed housing and remained housed after 6 months	94%	94%	94%	94%
[2c] Percentage of tenants in BC Housing's directly managed buildings rating BC Housing as "good" or "very good" at meeting their housing needs. ²	75% or higher	Not available ³	75% or higher	Not available ⁴

Data source:

[2a] BC Housing's Subsidy Management and Assisted Rental Tool (SMART) database. Programs reflected in the measure include the Shelter Aid for Elderly Renters program, the Rental Assistance Program, and the Canada-BC Housing Benefit.

[2b] The Housing Registry's Housing Connections software.

[2c] BC Housing's tenant engagement survey conducted by a third party every 2 years.

Discussion

Measure 2a identifies the number of households receiving portable rental assistance in the private market through programs including Shelter Aid for Elderly Renters (SAFER) and the Rental Assistance Program (RAP). Ongoing changes to program eligibility, along with increased efforts to promote RAP and SAFER, are increasing program participation. Any future modifications to program parameters, eligibility criteria, and targets will be documented in the Annual Service Plan Report and reflected in upcoming service plan targets.

Measure 2b is an important indicator of the success of a housing program because of the cyclical nature of homelessness. People often experience homelessness more than once over

² Revised metric [2c] from "Percentage of clients reporting satisfaction with the quality, accessibility, and safety of their housing" to better reflect the tenant survey question.

³ Target removed as the survey is conducted every two years.

⁴ Target removed as the survey is conducted every two years.

the course of their lives, and the longer a person is housed, the greater the likelihood they will remain housed. Measuring the percentage of individuals experiencing homelessness who remain housed six months after placement allows BC Housing to measure progress toward the goal of providing services that are reliable and responsive.

Measure 2c assesses the experience of tenants in BC Housing's directly managed buildings. It reports the percentage of tenants responding to a biannual tenant survey who rate BC Housing's overall performance as "very good" or "good" in meeting their housing needs. The wording of the metric was revised for 2026/27 to better align the with the survey question.

Objective 2.1: Enhance services delivered to clients and tenants.

BC Housing provides services to multiple clients and partners, including tenants, applicants for housing programs, vulnerable populations (such as those experiencing or at risk of homelessness), government agencies, non-profit partners, and private developers, among others. BC Housing will continue to improve services to meet clients' needs.

Key Strategies

- Continue to implement HEART and HEARTH programs to support people in encampments to move indoors in partnership with the Ministry of Housing and Municipal Affairs and priority local communities.
- Continue to support the complex-care housing initiative, led by the Ministry of Health, to provide housing and supports to people with an elevated level of need in communities across the province.
- Review supportive housing programs to improve quality, accessibility, and sustainability, while ensuring services remain inclusive, safe, and effective for those we serve.
- Enhance the client and service provider experience by improving business processes and systems.
- Strengthen service provider capacity and joint accountability.

Goal 3: BC Housing is a high-performing, adaptable, agile, and inclusive organization

BC Housing is committed to leveraging opportunities to adapt, scale, and improve corporate governance structures, systems, and digital tools, and to fostering culture that is equitable, inclusive and encourages new approaches.

Performance Measures

Performance Measure	2025/26 Forecast	2026/27 Target	2027/28 Target	2028/29 Target
[3a] Partnership Accreditation in Indigenous Relations Certification	Not available	Not available	Gold Status	Not available
[3b] Employee Engagement index	Top Quartile of benchmarked employers	Top Quartile of benchmarked employers	Top Quartile of benchmarked employers	Top Quartile of benchmarked employers

Data source:

[3a] The Canadian Council for Indigenous Business.

[3b] BC Housing's annual employee engagement survey.

Discussion

Measure 3a reports BC Housing's Progressive Accreditation in Indigenous Relations (PAIR) Certification by the Canadian Council for Indigenous Business (CCIB), based on their review of BC's housing broad range of initiatives and partnerships with Indigenous organizations. The CCIB, an independent third party, assesses organizations' commitment to the Indigenous sector in four areas: leadership; employment; business development; and community relationships. Assessments are conducted every three years and results are certified at a bronze, silver, or gold level.

Performance metric 3b measures BC Housing's annual employee engagement through a survey conducted by a third party. The survey framework is based on five key indicators of engagement, measuring employee's levels of comfort and satisfaction in each of these areas: meaningful work; talent, skill, and knowledge; equity, safety and belonging; autonomy and impact; and balance, trust, and respect.

Objective 3.1: Embed the principles of reconciliation, equity, diversity, inclusion, and belonging into BC Housing's work.

BC Housing promotes an inclusive environment that is safe and accessible to all. Focus areas include accessibility, youth, seniors, 2SLGBTQIA+ people, and Indigenous, Black and people of colour (IBPOC), as well as promoting anti-oppression and addressing ableism, racism, and other systemic discriminations.

Key Strategies

- Implement reconciliation initiatives to further embed the principles of equity and reconciliation into BC Housing's work.
- Continue to implement the Equity Action Plan and BC Housing's Accessibility Plan to promote equity, diversity, inclusion and belonging.

- Increase support provided to non-profit partners with training and education actions, streamlining processes, and exploring opportunities for shared sector services.

Objective 3.2: Modernize and strengthen corporate governance and operating systems.

With the support of the Ministry of Housing and Municipal Affairs, BC Housing is committed to modernizing processes, systems, and tools to better meet the needs of clients, partners, and interest holders.

Key Strategies

- Complete implementation of governance enhancements, maturing strategic planning, enterprise risk, and financial management capabilities.
- Establish a corporate performance management framework to effectively measure organizational performance and drive continuous improvement.
- Advance implementation of the IT strategic roadmap, data governance and evidence-based decision making to support transparency, accountability and improved public service outcomes.
- Enhance the organization's capacity and capability to undertake significant change initiatives to support operational efficiency and effectiveness.

Financial Plan

Financial Summary¹

\$000s	2025/26 Forecast	2026/27 Budget	2027/28 Plan	2028/29 Plan
Revenues				
Provincial Contribution ²	2,885,414	2,732,187	2,656,977	2,645,460
Federal Contribution	236,035	205,352	220,570	22,014
Tenant Rent	47,431	48,261	48,261	48,261
Other ³	75,926	77,912	77,456	77,456
Portfolio Investment Income	5,947	4,000	4,000	4,000
Total Revenue	3,250,753	3,067,712	3,007,264	2,797,191
Expenses				
Grants	1,631,615	1,423,081	1,292,212	1,026,168
Housing Subsidies	1,080,381	1,083,689	1,124,756	1,237,072
Rental Assistance	194,918	221,145	242,692	195,108
Salaries and Labour	151,526	150,967	150,967	150,967
Operating Expenses	76,100	55,145	63,106	53,621
Building Maintenance	32,941	34,918	34,918	34,918
Office and Overhead	22,758	22,253	21,403	21,403
Utilities	10,848	11,941	12,325	12,725
Grants in lieu of Property Taxes	12,901	12,310	12,623	12,946
Research and Education	1,040	652	652	652
Interest Expense	35,725	51,611	51,610	51,611
Total Expenses	3,250,753	3,067,712	3,007,264	2,797,191
Annual Surplus (Deficit)	0,000	0,000	0,000	0,000
Total Debt	3,844,496	4,570,462	4,579,201	3,958,024
Accumulated Surplus (Deficit)	207,416	207,416	207,416	207,416
Capital Expenditures	5,000	5,000	5,000	5,000

¹ The above financial information was prepared based on current Public Sector Accounting Standard. It presents the financial plan of BC Housing only before the consolidation with Provincial Rental Housing Corporation.

² 2026/27 includes funding of \$2.209 billion provided directly by the provincial government to BC Housing, \$486.3 million from the Housing Priority Initiatives Special Account, \$12.9 million from the Housing Endowment Fund, and \$23.4 million from other partnering ministries/agencies.

³ This includes revenues from other sources including builder licencing fees.

Key Forecast Assumptions, Risks and Sensitivities

The following assumptions have been used in the forecast:

- Provincial and Federal contributions match existing approvals.
- Interest rates for mortgage take-outs and renewals are based on Provincial Treasury forecasts.
- Rental assistance for Canada-BC Housing Benefit take-up is expected to increase.
- Construction activity for new builds and renovations will match planned schedules.

Risks and sensitivities considered:

- Future increases in inflationary costs and mortgage renewals have been considered.

Management's Perspective on Financial Outlook

Housing subsidy costs are projected to grow as more housing projects are completed. Added to this growth are inflationary pressures, higher than historical interest rates and demand for increased staffing supports and staffing.

Federal contribution revenue includes the Canada-B.C. 10-year bilateral housing agreement, through Canada Mortgage and Housing Corporation, which expires at the end of 2027/28.

Appendix A: Consolidated Financial Summary

The B.C. Housing Management Commission gained control of the Provincial Rental Housing Corporation, effective March 31, 2024. The consolidated financial summary below reflects this change.

\$000s	2025/26 Forecast	2026/27 Budget	2027/28 Plan	2028/29 Plan
Total Revenue	2,851,016	2,476,815	2,413,271	2,271,033
Total Expenses	2,666,259	2,323,506	2,205,959	2,124,671
Annual Surplus (Deficit)	184,757	153,309	207,312	146,362
Total Liabilities	6,885,997	8,206,636	8,818,631	8,732,906
Accumulated Surplus (Deficit)	1,856,182	2,009,491	2,216,803	2,363,165
Capital Expenditures	773,604	913,949	958,635	794,145

Appendix B: Mandate Letter from the Minister Responsible



May 23, 2025

Reference: 186611

Allan Seckel
Chair, Board of Directors
BC Housing Management Commission
1701 – 4555 Kingsway
Burnaby BC V5H 4V8

Dear Allan Seckel:

On behalf of the Honourable Premier Eby and Executive Council, I would like to extend my thanks to you and your board members for your organization's leadership, dedication, and expertise in which you serve the people of British Columbia.

Public sector organizations — including Crown corporations, health authorities and post-secondary institutions — support British Columbians by delivering vital public services and are accountable to the public through their minister responsible. Your continued leadership in advancing and preserving the public interest strengthens trust in public institutions.

This mandate letter, which I am sending in my capacity as minister responsible for BC Housing Management Commission, communicates our government's priorities for the entire public sector and provides specific direction and expectations of your organization for the duration of Government's term.

Government's priority is to make a tangible difference in people's lives through growing the economy, creating good paying jobs, strengthening health care, and making our communities and neighbourhoods safer for British Columbians. British Columbians expect public sector organizations to deliver responsible, quality services equitably in all regions across the province. This includes strategic stewardship in planning, operations, financial, risk, and human resource management including information security and privacy protection. Providing equitable service requires due consideration of the diverse needs of local communities with specific attention to the unique needs of rural, remote, and First Nation communities.

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In the current economic and fiscal context including the threat of U.S. tariffs and other global economic challenges affecting British Columbian families, your organization is to work with ministry staff to review all existing programs and initiatives to ensure programs remain relevant, efficient, sustainable, grow the economy, and help keep costs low for British Columbians. Public sector organizations are expected to adhere to the principles of cost consciousness, accountability, appropriate compensation, service, and integrity. This includes following the spirit and intent of core government fiscal management practices to make all efforts to achieve administrative and operating efficiencies while delivering core programs and services.

Strategic stewardship requires that public sector organizations keep up-to-date systems and implement effective cybersecurity practices, including maintaining information management and cybersecurity policies, guidelines, and standards; assessing enterprise risk for high-value information and services, including confidential and sensitive data; and continuously evaluating and updating security practices to align with industry standards. The [Office of the Chief Information Officer](#) within the Ministry of Citizens' Services is available to support and offer guidance to your organization in any of these areas including communication protocols with core government.

As required by the *Climate Change Accountability Act*, you must ensure your organization implements plans and strategies for minimizing greenhouse gas emissions and managing climate risk. Your organization is expected to work with my ministry to report out on these plans and activities as required by legislation. Public sector organizations will continue to take action on climate change — a commitment that remains foundational and key to a healthy and prosperous BC for future generations.

Underlying all this work is our partnership with Indigenous peoples and our commitment to advancing reconciliation. I expect your organization to comply with the *Declaration on the Rights of Indigenous Peoples Act*, including implementing existing commitments made under it. I expect your organization to work in partnership with First Nations rights-holders to advance shared interests.

Public sector organizations must also adhere to government direction provided through the [Public Sector Employers' Council Secretariat](#) (PSEC) with respect to public sector compensation and bargaining mandates. Your organization's compensation decisions must be consistent with policy direction provided through PSEC. Please coordinate closely with PSEC before finalizing compensation decisions for existing CEOs or Presidents and Vice Presidents and in the recruitment of new CEOs or Presidents. PSEC consultation is also encouraged prior to hiring for Vice President positions.

The Crown Agencies Secretariat (CAS) in the Ministry of Finance supports public sector organizations to operate effectively, in the public interest, and aligned with government's strategic direction and priorities. Within CAS, the [Crown Agencies and Board Resourcing Office](#) will continue to support your board on recruitment, appointments, and professional development by ensuring board composition and governance reflects the diversity of our province.

I expect you to ensure the important priorities and areas of focus listed in this letter are incorporated into the practices of your organization and as you develop plans to address the following priorities:

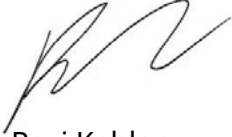
- Deliver BC Housing priorities to implement, and report on, progress related to the *Homes for People* action plan and the *Belonging in BC: A collaboration plan to prevent and reduce homelessness*. This includes:
 - Continued delivery of BC Builds to build housing for middle-income families, individuals, and seniors.
 - Continued development and delivery of Building BC programs and priorities.
 - Expand access to SAFER and RAP, boosting support, increasing eligibility, and removing clawbacks.
 - Maintain and densify BC Housing's social housing properties.
 - Continued development and provision of the supports and services as outlined in the *Belonging in BC* homelessness plan, including the implementation of the Province's Integrated Support Framework.
 - Partner in the implementation of Encampment Response Framework that includes the Homeless Encampment Actions Response Teams (HEART) and Homeless Encampment Action Response Temporary Housing (HEARTH), through partnerships and through continuing to deliver safe permanent supportive housing, emergency shelter, and homeless outreach programs.
 - Supporting the Ministry of Health and the Ministry of Housing and Municipal Affairs in the development and delivery of complex-care housing.
- Continue to work with the Ministry of Housing and Municipal Affairs to develop and implement a new governance framework and oversight tools.
 - Strengthen and enhance accountability, clarify roles and responsibilities, and position BC Housing and the Ministry of Housing and Municipal Affairs to deliver on the government's strategic housing priorities.
 - Address and continue to implement the outcomes and recommendations reviews of BC Housing, including improving operational systems and financial controls within the organization.

- Work with Indigenous partners, in collaboration with the Ministry of Housing and Municipal Affairs and other relevant ministries, to support access to housing and cultural supports, address housing needs, and deliver Indigenous housing priorities.
- Improve outcomes for people living in Vancouver's Downtown Eastside, including implementation of the Supporting the Downtown Eastside: Provincial Partnership Plan in collaboration with other relevant partners.

Each board member is asked to sign this letter to acknowledge this direction from Government to your organization. The signed letter is to be posted publicly on your website by June 2025.

I look forward to continuing to work with you and your board colleagues to ensure the sustainable delivery of the services the public relies on.

Sincerely,



Ravi Kahlon
Minister of Housing and Municipal Affairs

CC: The Honourable David Eby, Premier, KC
Shannon Salter, Deputy Minister to the Premier, Cabinet Secretary, and Head of the BC Public Service
Douglas Scott, Deputy Minister and Secretary to Treasury Board, Ministry of Finance
Elenore Arend, Associate Deputy Minister, Crown Agencies Secretariat, Ministry of Finance
Teri Collins, Deputy Minister, Ministry of Housing and Municipal Affairs
Vincent Tong, Chief Executive Officer, BC Housing

Allan Seckel

Allan Seckel
Chair, BC Housing
Date: June 10, 2025

X'staam Hana'ax, Nicole Halbauer

X'staam Hana'ax, Nicole Halbauer
Board Member, BC Housing
Date: June 10, 2025

Jackee Kasandy

Jackee Kasandy
Board Member, BC Housing
Date: June 11, 2025

Uytae Lee

Uytae Lee
Board Member, BC Housing
Date: June 11, 2025

Sheila Taylor

Sheila Taylor
Board Member, BC Housing
Date: June 10, 2025

Robert Brown

Robert Brown
Board Member, BC Housing
Date: June 12, 2025

Russell Jones

Russ Jones
Board Member, BC Housing
Date: June 11, 2025

Jill Kot

Jill Kot
Board Member, BC Housing
Date: June 10, 2025

Mark Sieben

Mark Sieben
Board Member, BC Housing
Date: June 10, 2025

Clifford White

Clifford White
Board Member, BC Housing
Date: June 10, 2025