Ministry of 
Forests, Lands and Natural Resource Operations

2015/16 – 2017/18 
SERVICE PLAN

February 2015
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Minister Accountability Statement

Minister Accountability Statement: The Ministry of Forests, Lands and Natural Resource Operations 2015/16 - 2017/18 Service Plan was prepared under my direction in accordance with the Budget Transparency and Accountability Act. I am accountable for the basis on which the plan has been prepared.

Honourable Steve Thomson
Minister of Forests, Lands and Natural Resource Operations
Table of Contents

Minister Accountability Statement .................................................................................................................. 3

Purpose of the Ministry .................................................................................................................................. 5

Strategic Direction and Context ...................................................................................................................... 6

Goals, Objectives, Strategies and Performance Measures .............................................................................. 7

Resource Summary ......................................................................................................................................... 16
  Resource Summary Table ............................................................................................................................. 16
  Forest Practices Board Resource Summary Table ..................................................................................... 18

Appendices ....................................................................................................................................................... 19
  Appendix A: Ministry Contact Information ................................................................................................. 19
  Appendix B: Hyperlinks to Additional Information .................................................................................... 20
Purpose of the Ministry

The Ministry of Forests, Lands and Natural Resource Operations is responsible for stewardship of Provincial Crown land and natural resources, and protection of B.C.’s archaeological and heritage resources. Overseeing a land base of 94.8 million hectares, the Ministry supports the sustainable management of forest, mineral and land resources, the prosperity, viability and competitiveness of industries that use them, and public access for a wide range of activities such as hunting, fishing and recreation. The Ministry is responsible for policy development, operational management and implementation, and oversees 52 statutes and associated regulations.

In concert with delivering core Ministry business, the Ministry is committed to delivering the Premier’s priorities identified in the Minister’s Mandate Letter which include:

- Leading the Softwood Lumber Agreement treaty discussions leading up to re-negotiation with the United States in 2015.
- Implementing the recommendations of the BC Timber Sales Effectiveness Review.
- Working with the forest industry to prepare for the upcoming fibre supply reduction as the pine beetle killed timber is exhausted.
- Working with the other resource ministries to ensure application processes are streamlined.
- Co-sponsoring with the forest industry the annual B.C. trade missions to China, India, Japan and Korea.
- Developing and implementing a plan for the $10 million in additional silviculture provided to reforestation in the Province beginning in 2015/16.
- Responding to the public consultation on the mid-term timber supply recommendations.
- Examining ways to enhance security of fibre supply for secondary and non-lumber users of lower quality and residual fibre.
- Supporting the development of new mines and major mine expansions by working with industry and the natural resource ministries to ensure that B.C.’s mines permitting process is the best in Canada.
- Continuing to work with B.C. Guides and Outfitters and other back country operators to ensure continued access and business certainty to Crown land and provide economic and tourism opportunities in rural British Columbia.
- Working with Parliamentary Secretary Donna Barnett and the Ministry of Community, Sport and Cultural Development on the creation and implementation of the Rural Dividend.
- Working with Finance to ensure all revenues from fishing licences are provided to the Freshwater Fisheries Society for conservation purposes no later than 2015/16.
- Implementing the Great Bear Rainforest ecosystem-based management agreement.
Strategic Direction and Context

Strategic Direction

The Ministry continues to focus on the strategic priorities identified in the *Province of British Columbia Strategic Plan*, and the *BC Jobs Plan*. The Ministry commits to delivering its goals, objectives and strategies in keeping with Government’s platform of compensation and accountability principles as described in the *Taxpayer Accountability Principles: Strengthening Public Sector Governance and Accountability*.

Strategic Context

The Ministry operates within a complex economic and ecological operating environment. The following describes some of the current external influences impacting its operations.

*Multiple interests and overlapping demands*. Increased demand for natural resources coupled with alternate uses of the land base can lead to competing demands and increasingly challenging decisions for land managers and licensed users of Crown land. Solidifying the integrated delivery of natural resource management through the one land manager model remains a key ministry priority as does designing new approaches and tools to better manage the cumulative effects of multiple activities.

*Supporting competitive business conditions that facilitate jobs and economic growth*. The government is committed to ensuring development opportunities are available where they make economic and environmental sense. To help realize these opportunities, the Ministry is committed to making timely decisions regarding resource-use authorizations. As the economy continues to recover, the Ministry is assisting to maintain a healthy business environment where the natural resource sector can thrive, while maintaining sustainable management practices. This includes the development of a forest sector competitiveness strategy to put the sector in a strong and sustainable globally competitive position.

*B.C.’s economic trends*: The Economic Forecast Council expects British Columbia’s real GDP to grow by 2.6 per cent in 2015 and 2.8 per cent in 2016. Downside risks to BC’s economic outlook include the potential for a slowdown in domestic and US activity, ongoing fragility in Europe, and slower than anticipated Asian demand. Additional risks include a fluctuating Canadian dollar and weak inflation, in part due to lower oil prices.

*Maintaining a safe and healthy environment*. The natural environment of British Columbia is being influenced by factors such as such as habitat fragmentation and invasive species, as well as climate change effects such as wildfires, floods, landslides and debris flows, droughts and outbreak of pests like the mountain pine beetle. To keep B.C.’s natural environment healthy, the Ministry is managing natural resources in a way that considers these potential impacts, and the long-term implications they may have to the sustainability of resource values and communities. To learn more about what the Ministry is doing to address climate change, visit [http://www.for.gov.bc.ca/het/climate/index.htm](http://www.for.gov.bc.ca/het/climate/index.htm). The Ministry is also responding through [strategic wildland fire prevention](http://www.for.gov.bc.ca/het/wildfire/index.htm); the remediation of contaminated sites; specialist expertise in flood forecasting, assessment, mitigation and site support as outlined in the *BC Flood Response Plan*; and ongoing cooperation with [Emergency Management BC](http://www.emergency.gov.bc.ca).
Goals, Objectives, Strategies and Performance Measures

The following goals, objectives and strategies, along with the suite of nine performance measures for this three-year period, reflect key aspects of the Ministry’s mandated business as well as government’s strategic priorities including those described in the BC Jobs Plan.

There are changes to the Ministry’s performance measures. The Ministry added a new performance measure tracking progress towards its Cumulative Effects Framework implementation - one way in which the Ministry is working to further both its stewardship mandate and the Natural Resource Permitting Project. The performance measure regarding tracking of mountain caribou herds in recovery has been removed because the performance measure was monitored to its time-bound conclusion in 2014. The Ministry, however, continues to monitor and evaluate its ongoing efforts towards protecting mountain caribou through the implementation of management and recovery plans in various parts of the Province. Eight measures continue unchanged from last year’s plan.

Goal 1: Efficient, citizen-centred public service delivery

This goal supports the Taxpayer Accountability principles of Cost Consciousness (Efficiency) and Service by delivering cost-efficient, effective, value-for-money public services and programs.

Objective 1.1: Streamlined authorizations processes.

Strategies

- Provide clear and transparent processes to obtain timely and durable decisions on resource use authorizations on Crown land, including for projects requiring multiple approvals.
- Support the Natural Resource Permitting Project to integrate increase the efficiency of the authorizations activities and services across government’s natural resource agencies.
- Make authorization services more easily accessible to citizens and proponents by providing more options for electronic authorizations, licensing, payment and permitting options, and client directed authorizations.

Performance Measure 1: Natural resource authorizations streamlining.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2014/15 Forecast</th>
<th>2015/16 Target</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Per cent of new Land Act and Water Act tenure applications processed within 140 days</td>
<td>68%</td>
<td>80%</td>
<td>80%</td>
<td>80%</td>
</tr>
</tbody>
</table>

Data Source: FrontCounter BC Authorization Tracking System
Discussion

This performance measure assesses one aspect of the broader Ministry commitment to streamline the regulatory framework for managing the Province’s forests, lands and natural resources. The ability for the Ministry to provide consistent, reliable and timely decisions on resource applications supports a strong economy and the creation of jobs for British Columbians.

This measure tracks the time it takes for the Ministry to reach a decision on a land or water application using data from FrontCounter BC. The targets consider a number of factors such as historical land and water application processing time and implementation of improved process efficiencies. Forecasted results for 2014-2015 are based on applications received on or after April 1, 2014 through to December 31, 2014, as this was a new performance measure added in 2014. For 2015/16 onwards, results will be based on applications received from January 1st to December 31st.

Objective 1.2: Integrated and coordinated client services.

Strategies

- Implement common standards among natural resource agencies, federal agencies and municipalities to align regulations and coordinate natural resource use decisions.
- Implement opportunities to streamline the approval process for multi-agency major projects, such as liquefied natural gas.
- Respond to the interests of citizens, businesses and First Nations to improve authorizations services and enhance relationships.

Performance Measure 2: Client satisfaction with natural resource authorizations services.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2007/08 Baseline</th>
<th>2014/15 Forecast¹</th>
<th>2015/16 Target</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Client satisfaction success score</td>
<td>71²</td>
<td>75.2</td>
<td>82</td>
<td>82</td>
<td>82</td>
</tr>
</tbody>
</table>

Data Source: FrontCounter BC Authorization Tracking System and BCStats Client Satisfaction Survey.

¹ Forecast and targets are set using 18 month trending, and considering operational context (e.g., creation of the new Ministry of Forests, Lands and Natural Resource Operations, budget impacts on staffing levels, global economic factors, etc.).

² Scores are calculated and reported as a mean score out of 100.

Discussion

This measures client satisfaction with natural resource authorization services by combining two aspects: business’ and individuals’ ability to obtain information and assistance with preparing applications for resource-use; together with client satisfaction of the overall authorization process across natural resource sector ministries.

The baseline of 71 was established in 2007 through FrontCounter BC using data collected by BCStats. Client satisfaction scores provide a comprehensive measurement of service excellence and important data to make improvements that have a direct impact on a client’s experience with government.
Goal 2: Coordinated, sustainable management of B.C.’s natural resources.

This goal supports the Taxpayer Accountability Principles of Accountability, Respect and Integrity. The Ministry is dedicated to transparency in managing responsibilities for stewardship in the best interest of citizens of the Province. The Ministry engages in equitable, respectful and effective communications to ensure all parties and First Nations are properly informed and consulted on all actions and decisions in a timely manner.

Objective 2.1: Sustainable natural resource management through effective policy, legislation and external relationships.

Strategies

- Work in partnership with natural resource ministries to renew natural resource policy and legislation that recognize requirements for resilient ecosystems and species.
- Increase ecosystem health by working collaboratively with multi-sector partner groups and First Nations to restore degraded ecosystems through invasive plant management, ecosystem restoration, remediation and best management practices.
- Support better decision-making and contribute to the Province’s diversity of hunting and fishing opportunities, for example by maintaining a current, comprehensive inventory of the Province’s priority fish and wildlife populations.
- Look for opportunities to improve timber quality and supply through reforestation, forest inventory, fuel management and intensive and innovative silviculture.
- Improve the ability to make durable decisions on the land base that consider landscape-level conditions, climate change, and cumulative effects on key environmental, social and economic values, including historic and archaeologically significant places.
- Foster engagement with First Nations and local governments in achieving provincial stewardship objectives and landscape level approaches to management.

Performance Measure 3: Resource decision data quality index.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2014/15 Forecast</th>
<th>2015/16 Target</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quality of resource monitoring data used for resource management decisions¹</td>
<td>8.0</td>
<td>8.5</td>
<td>9.1</td>
<td>9.3</td>
</tr>
</tbody>
</table>

Data Source: Ministry of Forests, Lands and Natural Resource Operations, Provincial and Regional Operations.

¹ Index is an average of four dataset quality indices to a maximum score of 10: inventory; wildlife; Forest & Range Evaluation Program (FREP); and Reporting Silviculture Updates and Land status Tracking System (RESULTs).
Discussion

This performance measure highlights the Ministry’s commitment to continually improve the quality and integrity of data used to inform resource management decision making.

The combination of the four key data sets (inventory, wildlife, Forest and Range Evaluation Program, and Reporting Silviculture Updates and Land status Tracking System) into a single index tells the Ministry how well it is improving the overall quality of data. Improvements in data quality will help to ensure that the best information is available to inform policy making to make sound and durable resource management decisions that benefit British Columbians for future generations.

Performance Measure 4: Cumulative Effects Framework implementation.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2014/15 Forecast</th>
<th>2015/16 Target</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Provincial Core Value assessments¹</td>
<td>N/A (new)</td>
<td>6</td>
<td>10</td>
<td>TBD</td>
</tr>
</tbody>
</table>

Data Source: Resource Management Objectives Branch, CEF, and NRPP project management tracking systems.

¹ Examples of core values and a description of provincial core value assessment are in the Overview Report. Core values are relevant provincially, are strategic and apply generally to the province as a whole. They include the current condition of values and are to be considered in sub-regional Cumulative Effects Assessments (CEA).

² Targets for the number of core values are annual and cumulative for the first Phase of Implementation 2014-2016. After 2016 selection of any additional core values and subsequent core value assessments are to be determined as implementation informs progress.

Discussion

In early 2014, Government directed the implementation of the Cumulative Effects Framework (CEF) in alignment with Natural Resource Sector transformation. The framework will provide the policy, procedures and tools necessary to improve the consideration of cumulative effects in natural resource decision-making in British Columbia. A more integrated approach to managing British Columbia's natural resources through coordinating Ministries, policy and decision making, is expected to contribute to a positive investment climate and increased economic activity in B.C. while managing resources sustainably and respecting First Nations’ rights and interests.

This new measure will track progress towards one part of CEF implementation – assessment of the current condition of provincially relevant and high-priority values. For example, the amount and distribution of old-growth forest, as a component of the value forest biodiversity, can be assessed. The immediate result of the assessment may be used to support resource use decisions, or indicate that a full Cumulative Effects Assessment is warranted, for example, which includes trend or foreseeable future analysis. Management options and recommendations, such as how much mitigation is needed to avoid negative impacts, can be made known to potential resource users and be considered consistently by decision makers. This way, desired outcomes for values can be achieved and values are well managed for the present and future. In the first year of implementation, provincial assessments will be completed for six select core values. The Ministry expects to have assessments completed on the initial set of 10 core values by the end of phase 1 implementation in 2016/17.
Performance Measure 5: Recovery of open forest and grassland ecosystems.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2014/15 Forecast</th>
<th>2015/16 Target¹</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of hectares of ecosystems in recovery mode</td>
<td>22,600</td>
<td>28,600</td>
<td>34,600</td>
<td>40,600</td>
</tr>
</tbody>
</table>

**Data Sources**: Land Based Investment Strategy - Categories: Range Remediation; Ecosystem Restoration; and Invasive Plant Management. Invasive Alien Plant Program database. District range reports. Ecosystem Restoration Steering Committee reports.

¹ Targets are cumulative over the three year period, with an expected annual increase of 6,000 hectares recovered per year based on current funding levels, and include an aggregate total of Range Remediation, Ecosystem Restoration, and Invasive Plant Management annual targets.

**Discussion**

B.C. has unique and valuable open forest and grassland ecosystems which contain significant biodiversity, and sustain a beef cattle industry that is a mainstay of the interior economy. These grasslands can be degraded by the spread of invasive plants, intensive recreational activities, improper grazing practices, and forest ingrowth and encroachment. In addition, a changing climate will compound the ecological changes that will occur.

This measure assesses one aspect of the Ministry’s efforts to maintain and improve ecosystem health and resilience through the recovery of open forest and grassland ecosystems by using data from inspections and monitoring to confirm that degraded ecosystems are effectively remediated and in recovery. Restored ecosystems help to: improve resiliency to climate change while reducing wildfire risks to communities; improve habitat for grassland dependent species (including many Species at Risk); increase natural forage for wildlife and livestock; increase availability of First Nations’ traditional use plants and habitats; protect critical community drinking water sources; and improve overall forest health, supporting short- and mid-term timber supply and fibre availability.

Performance Measure 6: Timber volume gain from silviculture investments.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2014/15 Forecast</th>
<th>2015/16 Target¹</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timber volume gain (millions of cubic metres) expected in 65 years from silviculture treatments completed¹</td>
<td>8.5</td>
<td>7.7</td>
<td>7.6</td>
<td>8.7</td>
</tr>
</tbody>
</table>

**Data Source**: Volume gains (millions of cubic metres of wood) estimated using data submitted by licensees and the Ministry to RESULTS (Reporting Silviculture Updates and Land status Tracking System) and SPAR (Seed Planning and Registry System).

¹ Gain as compared to basic reforestation using natural unimproved seed sources; "Timber Volume gain" includes incremental growth associated with silviculture treatment (planting using select seed, rehabilitation, juvenile spacing, and fertilization) and is based on the estimated total accumulated volume gains in 65 years.

² Targets are based in part on Land Based Investment Strategy (LBIS) funding, and are also influenced by licensee activity. Targets are forecast based on activity from the previous 2 years, for example, seedlings sown in fall 2012 for planting in spring and summer 2014 influence targets in 2014/15.

**Discussion**

This performance measure accounts for predicted timber volume gains resulting from the province’s silviculture program investments to plant using select seed, rehabilitation, juvenile spacing and fertilization (these investments are made in addition to reforestation by licensees on areas they harvest). Seedlings are planted from required select seed sources to promote both the production of quality commercial timber, and diversity and resilience in future forests.
Based on the most recent timber supply projections, B.C.’s sustainable harvest level target is 57 million cubic metres per year during the mid-term, and 65 million cubic metres per year for the long-term. Increases in this year’s targets reflect increased numbers of seedlings sown with select seed and increased area to be planted by Forests for Tomorrow.

**Objective 2.2: Safe and environmentally responsible natural resource management practices.**

**Strategies**

- Remediate Crown contaminated sites to ensure clean land and water for the protection of human health and the environment.
- In cooperation with industry, improve environmental and resource worker safety management through Ministry business and policy development.
- Effectively monitor and manage threats, such as flood, landslides and unwanted wildfire, to protect public health, promote safety and sustain healthy ecosystems.
- Promote safe and responsible motorized use of public lands by supporting the implementation of the Trails Strategy for British Columbia and the Off Road Vehicle Management Framework.

**Performance Measure 7: Dam safety inspection compliance.**

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2002/03 Baseline2</th>
<th>2014/15 Forecast</th>
<th>2015/16 Target</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage of owners of High, Very High and Extreme Consequence Classification dams that complete the required inspections and return the Dam Status Report Form1</td>
<td>62%</td>
<td>94%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
</tr>
</tbody>
</table>

**Data Source:** Water Management Branch, Ministry of Forests, Lands and Natural Resource Operations

1 Based on Dam Status Report Form returns from owners of the approximately 339 High, Very High and Extreme Consequence Classification dams in British Columbia in 2012/13. Number of dams in these classes may change slightly in 2014/15 due to dam owner review, dam safety review, reclassification of dams from lower Consequence classes or addition of new dams.

2 Percentage of owners of High and Very High Consequence Classification dams who returned the Regulation Compliance Forms for 2002/03. The ‘Extreme’ classification did not exist at that time.

**Discussion**

B.C.’s Water Act’s Dam Safety Regulation requires dam owners with High, Very High or Extreme Failure Consequence Classification to annually report on the status of their dams and dam safety program. The results are used by dam safety officers to assess whether dams are being inspected, operated and maintained by the owners as required under regulation.

In addition to the annual reporting by dam owners, each High, Very High and Extreme Failure Consequence dam receives a site audit by a Ministry Dam Safety Officer at least once every five years. Significant Failure Consequence dams are audited at least once every 10 years. Compliance and audit results are available after June 30 in the Dam Safety Program Annual Report.
Objective 2.3: Development and use of natural resources is in accordance with the Ministry’s legislative and regulatory framework.

Strategies

- Enhance natural resource stewardship through effective compliance and enforcement of natural resource legislation, regulations and policies.
- Ensure B.C.’s natural resources and values are resilient to the impacts of climate change by embedding appropriate strategies into resource management policy and practices.
- Work cooperatively with First Nations to sustainably manage land and natural resources, to better understand First Nation interests and to improve alignment between provincial and First Nation interests.
- Advance professional reliance and the use of qualified persons in an environment that supports innovative practices balanced with clear accountabilities.

Performance Measure 8: Monitoring statutory requirements within the resource management sector.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2014/15 Forecast</th>
<th>2015/16 Target</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compliance &amp; Enforcement (C&amp;E) Presence¹ Per cent C&amp;E field staff in presence with the regulated community (actual time over operational capacity).</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>72%</td>
<td>74%</td>
<td>76%</td>
<td>78%</td>
<td></td>
</tr>
</tbody>
</table>

Data Source: Ministry of Forests, Lands and Natural Resource Operations Natural Resource Information System
¹ Compliance & Enforcement Presence is defined as the amount of C&E field staff capacity that is presented to the regulated community, expressed as a percentage of actual time against available operational capacity. This performance measure was redefined in 2014. The former title was “Meeting management and use standards” and measured the “Per cent of the regulated community’s compliance with statutory requirements”.
² Performance measure baseline established in 2013/14 was 70%.

Discussion

This measure demonstrates the Ministry is upholding the Province’s laws to protect natural resources through its compliance and enforcement framework.

Field presence is the amount of time that compliance and enforcement staff spend physically working in presence with the regulated community. When Ministry compliance and enforcement officers are visible to the regulated community and public, this in itself acts as a proactive measure, while providing the opportunity for improved stakeholder and community relations, industry education, and promotion of compliance. Changes to the amount of time compliance and enforcement staff spend in presence with the regulated community and public is directly correlated with changes in compliance rates, giving the Ministry the ability to adapt accordingly.

This Ministry goal supports the Taxpayer Accountability Principles of Integrity, Respect and Service by demonstrating the commitment to making natural resource use decisions that are transparent and respect the shared public trust of B.C.’s land and resources. The Ministry fosters respect by engaging in respectful and effective communications that ensure all parties are properly informed and consulted on natural resource use decisions. The Ministry supports the principle of service by delivering cost-efficient, effective and value-for-money services and programs that support community needs and optimize economic benefits of natural resource development.

Objective 3.1: Natural resource decisions and dispositions support community needs and provincial priorities.

Strategies

- Engage with communities, industry and First Nations to manage the impacts to upcoming fibre supply as a result of the mountain pine beetle epidemic.
- Manage high value Crown land disposition proposals, providing certainty for industry to capture economic opportunities such as liquefied natural gas, while enhancing government priorities and producing broad public benefit.
- Develop and coordinate a consistent and effective First Nations consultation function for the natural resource sector to respect First Nations interests in the land base.
- Continue to build partnerships with local governments, other agencies and First Nations to identify sustainable resource development opportunities and support priority treaty and reconciliation initiatives.
- Improve forest fibre utilization to support further manufacturing and bioenergy.
- Work to fulfill the rural development mandate commitments as described in Supporting Rural Development – Creating a Voice for Rural British Columbia.
- Strengthen public trust in natural resource management practices by promoting values-based decision making principles and engaging with stakeholders and communities.
- Strengthen the contribution of B.C.’s historic places, including provincial heritage sites, to community identity, economic health, First Nations cultural values and environmental stewardship.

Objective 3.2: Economic benefits of natural resource development are optimized.

Strategies

- Set the operating context, through policy and regulation, to optimize revenue generated by the natural resource sector while supporting sustainable use.
- Optimize the economic benefits of Crown land through timely decision making, including lands with archeological sites.
- Include First Nations as a full partner in the forest sector through the *First Nations Forest Sector Strategy*.
- Ensure that BC Timber Sales supports a globally competitive operating environment and forestry jobs in B.C. through sustainable forest development and auction of Crown timber.
- Ensure market access is maximized and B.C. lumber exports are diversified through activities such as co-sponsoring annual B.C. trade missions with the forest industry.
- Foster an efficient and innovative market-based operating climate and support the diversification of natural resource product markets and Crown land utilization.
- Facilitate the growth of B.C.’s bio-economy through key partnerships that advance competitiveness and support new innovative forest product facilities in B.C.

**Performance Measure 9: Government revenue derived from the use of Crown land and natural resources.**

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>2014/15 Forecast</th>
<th>2015/16 Budget¹</th>
<th>2016/17 Target</th>
<th>2017/18 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forests²</td>
<td>$ 713 M</td>
<td>$ 782 M</td>
<td>$ 814 M</td>
<td>$ 856 M</td>
</tr>
<tr>
<td>Crown Lands</td>
<td>$ 121 M</td>
<td>$ 133 M</td>
<td>$ 98 M</td>
<td>$ 128 M</td>
</tr>
<tr>
<td>Natural Resource Operations³</td>
<td>$ 437 M</td>
<td>$ 435 M</td>
<td>$ 475 M</td>
<td>$ 470 M</td>
</tr>
<tr>
<td>Total Ministry Revenue</td>
<td>$ 1,271 M</td>
<td>$ 1,350 M</td>
<td>$ 1,387 M</td>
<td>$ 1,454 M</td>
</tr>
</tbody>
</table>

**Data Source:** (see footnotes below)

¹ Revenues are based on the Ministry’s 2014/15 3rd quarter revised revenue forecast and 2015/16 Budget Estimates Forecast. Revenue forecasts are regularly revised to reflect changes in market conditions and timing of land sale completions.
² The Forest revenues are based on Timber Pricing Branch and Ministry of Finance consensus of commodity prices and harvest volumes utilized in the forecast modeling analysis.
³ Natural resource operations revenue targets will be revised in future years to reflect new water use fees that will be introduced under the Water Sustainability Act.

**Discussion**

This indicator depicts expected generated revenue into the provincial consolidated revenue fund, based on analysis of Crown forest and land activity under prevailing economic and market conditions. The Ministry’s influence on this measure is from policy, regulation and permitting processes that contribute to an operating environment conducive to revenue generation. A portion of the revenue is from Ministry activities that directly support BC Timber Sales and Crown land sales.

The forests revenue includes stumpage (i.e. from timber tenures and BC Timber Sales) and other forest revenues (i.e. softwood lumber border tax, log export fees, annual rents, range permits & fees, other miscellaneous fees, forest waste). Crown land revenue is generated from Crown land tenures, Crown land sales, Crown land royalties and application fees. Natural resource operations revenue is generated primarily from water licences and rentals, *Wildlife Act* fees and licences, and land registry fees.
## Resource Summary

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Integrated Resource Operations</td>
<td>58,880</td>
<td>57,152</td>
<td>57,171</td>
<td>57,988</td>
</tr>
<tr>
<td>Resource Stewardship</td>
<td>94,783</td>
<td>95,153</td>
<td>107,624</td>
<td>108,243</td>
</tr>
<tr>
<td>Tenures, Competitiveness and Innovation</td>
<td>13,782</td>
<td>13,872</td>
<td>13,686</td>
<td>13,824</td>
</tr>
<tr>
<td>Timber Operations, Pricing and First Nations</td>
<td>24,037</td>
<td>24,136</td>
<td>24,201</td>
<td>24,349</td>
</tr>
<tr>
<td>Regional Operations</td>
<td>117,264</td>
<td>122,845</td>
<td>124,950</td>
<td>127,686</td>
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<td>Executive and Support Services</td>
<td>65,199</td>
<td>67,299</td>
<td>69,177</td>
<td>70,232</td>
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<td>Direct Fire</td>
<td>63,165</td>
<td>63,165</td>
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<tr>
<td>BC Timber Sales Account</td>
<td>155,753</td>
<td>164,645</td>
<td>171,302</td>
<td>171,140</td>
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<td>Crown Land special account</td>
<td>20</td>
<td>20</td>
<td>20</td>
<td>20</td>
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<tr>
<td>Forest Stand Management Fund</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>592,883</strong></td>
<td><strong>608,287</strong></td>
<td><strong>631,296</strong></td>
<td><strong>636,647</strong></td>
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### Ministry Capital Expenditures (Consolidated Revenue Fund) ($000)

<table>
<thead>
<tr>
<th></th>
<th>2015/16</th>
<th>2016/17</th>
<th>2017/18</th>
<th>2018/19</th>
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<tbody>
<tr>
<td>Executive and Support Services</td>
<td>26,600</td>
<td>19,942</td>
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<td>BC Timber Sales Account</td>
<td>29,694</td>
<td>34,156</td>
<td>34,681</td>
<td>34,700</td>
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<td><strong>Total</strong></td>
<td><strong>56,294</strong></td>
<td><strong>54,098</strong></td>
<td><strong>54,623</strong></td>
<td><strong>54,642</strong></td>
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<td>Core Business Area</td>
<td>2014/15 Restated Estimates(^i)</td>
<td>2015/16 Estimates</td>
<td>2016/17 Plan</td>
<td>2017/18 Plan</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>----------------------------------</td>
<td>------------------</td>
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<tr>
<td><strong>Other Financing Transactions ($000)</strong></td>
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<tr>
<td>BC Timber Sales Account Disbursements</td>
<td>67,202</td>
<td>80,301</td>
<td>76,334</td>
<td>76,320</td>
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<td>Crown Land Administration Disbursements</td>
<td>6,382</td>
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<tr>
<td>Crown Land special account Receipts</td>
<td>(70)</td>
<td>(25)</td>
<td>(20)</td>
<td>(20)</td>
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<td>Tourism Development Disbursements</td>
<td>600</td>
<td>600</td>
<td>600</td>
<td>600</td>
</tr>
<tr>
<td>Habitat Conservation Trust Receipts</td>
<td>(6,000)</td>
<td>(5,977)</td>
<td>(5,977)</td>
<td>(5,977)</td>
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<tr>
<td>Habitat Conservation Trust Disbursements</td>
<td>6,000</td>
<td>5,977</td>
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<td>Habitat Conservation Trust Net</td>
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<td>0</td>
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<tr>
<td><strong>Total Net Cash Source (Requirements)</strong></td>
<td>(74,114)</td>
<td>(87,258)</td>
<td>(83,296)</td>
<td>(83,282)</td>
</tr>
</tbody>
</table>

\(^i\) For comparative purposes, amounts shown for 2014/15 have been restated to be consistent with the presentation of the 2015/16 Estimates.

Further information on program funding and vote recoveries is available in the Estimates and Supplement to the Estimates.
Forest Practices Board Resource Summary

The Forest Practices Board independently monitors and reviews forest and range practices in B.C.’s public forests and rangelands. The Board audits both tenure holders and government ministries for compliance with forest and range practices legislation, carries out special investigations and issues reports as appropriate, investigates concerns and complaints from the public, and participates in appeals to the Forest Appeals Commission. It informs both the B.C. public and the international marketplace of forest and range licensees’ performance in carrying out sound practices and complying with legal requirements.

The Board’s mandate is provided by the Forest and Range Practices Act and the Wildfire Act. While the Board operates independently from the Ministry of Forests, Lands and Natural Resource Operations, its budget vote is the responsibility of the Minister. The Board reports its accomplishments and priorities through an annual report found at: www.bcfpb.ca.

<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Operating Expenses ($000)</td>
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<tr>
<td>Total</td>
<td>3,815</td>
<td>3,818</td>
<td>3,820</td>
<td>3,824</td>
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<tr>
<td>Ministry Capital Expenditures (Consolidated Revenue Fund) ($000)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

¹ For comparative purposes, amounts shown for the 2014/15 have been restated to be consistent with the presentation of the 2015/16 Estimates.

* Further information on program funding and vote recoveries is available in the Estimates and Supplement to the Estimates.
Appendices

Appendix A: Ministry Contact Information

Headquarters
P.O. Box 9361 STN PROV GOVT, Victoria, B.C., V8W 9M2
Phone: 250 387-1772
Fax: 250 387-3291
www.gov.bc.ca/for/contacts.html

Media
Government Communications and Public Engagement
Phone: 250 356-5261

BC Timber Sales – Headquarters
Website: www.for.gov.bc.ca/bcts/
Contacts: www.for.gov.bc.ca/bcts/contact/

FrontCounter BC:
Call toll free: 1-877-855-3222
Call from outside North America at: ++1-604-586-4400
E-mail: FrontCounterBC@gov.bc.ca
To contact specific offices, please visit: www.frontcounterbc.gov.bc.ca/

Regional Operations Offices:

Surrey
Suite 200 - 10428 153rd Street, V3R 1E1
Phone: 604 586-4400

Nanaimo
Suite 142, 2080 Labieux Road, V9T 6J9
Phone: 250 751-7220

Smithers
3726 Alfred Avenue, V0J 2N0
Phone: 250 847-7260

Prince George
5th Floor, 1011 4th Avenue, V2L 3H9
Phone: 250 565-6779

Williams Lake
200-640 Borland Street, V2G 4T1
Phone: 250 398-4327

Kamloops
441 Columbia Street, V2C 2T3
Phone: 250 828-4131

Cranbrook
1902 Theatre Road, V1C 7G1
Phone: 250 426-1766

Fort St. John
400 -10003 110 Avenue, V1J 6M7
Phone: 250 787-34
Appendix B: Hyperlinks to Additional Information

Ministry website:  www.gov.bc.ca/for/

BC Timber Sales:  www.for.gov.bc.ca/bcts/

Canada Starts Here: The BC Jobs Plan:  www.bcjobsplan.ca/

Canada Starts Here: The BC Jobs Plan 24-Month Progress Report:

Climate Adaptation Strategy:  www.env.gov.bc.ca/cas/adaptation/index.html

Emergency Management BC:  www.embc.gov.bc.ca/index.htm

FPInnovations:  www.fpinnovations.ca/

GeoBC:  geobc.gov.bc.ca/


Land Based Investment Strategy:  www.for.gov.bc.ca/hcp/fia/landbase/

Major Projects BC:  www.for.gov.bc.ca/major_projects/

Our Natural Advantage: Forest Sector Strategy for British Columbia:
www.for.gov.bc.ca/mof/forestsectorstrategy/

Wildfire Information:  www.bcwildfire.ca  www.facebook.com/BCForestFireInfo
twitter.com/BCGovFireInfo

Crowns, Agencies, Boards and Commissions associated with the Ministry:

Crowns
Creston Valley Wildlife Management Authority

Major Agencies, Boards and Commissions
BC Timber Export Advisory Committee
Forest Practices Board
Muskwa-Kechika Advisory Board