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MESSAGE FROM THE PREMIER



We have made significant progress in the past three years since our government's first Strategic Plan was tabled. B.C.'s economic strength has returned, with investment growing in mining, forestry, energy and tourism opportunities. B.C. is leading the nation in job creation and we now have one of the fastest growing economies in Canada. We have completed or substantively initiated work on 97 per cent of our *New Era* commitments. We have significantly increased funding for education, health care, safer communities and other priority services — all while achieving our goal of a balanced budget that is on time and on target. This report outlines the progress we have made on the goals we set for ourselves three years ago, and the actions we are taking to ensure continued progress.

A week ago, the Speech from the Throne outlined our intentions for the golden decade ahead. Our future is bright, our vision is clear and our goals are bold:

- To make B.C. the best educated, most literate jurisdiction on the continent.
- To lead the way in North America in healthy living and physical fitness.
- To build the best system of support in Canada for persons with disabilities, special needs, children at risk and seniors.
- To lead the world in sustainable environmental management, with the best air and water quality, and the best fisheries management, bar none.
- To create more jobs per capita than anywhere else in Canada.

Future strategic plans will speak specifically to our objectives and measures for each of these goals.

It is a remarkable time for our province, and we have only just begun. We are going to keep working to open up British Columbia to new opportunities for us all, and to build a bright future for our province, communities and families.

Gordon Campbell,
Premier

INTRODUCTION

This is the fourth annual three-year Government Strategic Plan. Its purpose is to inform the public and the public service of the government's progress in moving toward the long-term vision for the province and our planned actions to ensure continued results. It describes:

- The core values that guide government — our beliefs and principles;
- The goals, objectives and strategies that we set — what we hope to accomplish and how; and
- Performance measures — how we will know whether we are achieving our goals.

The foundation of this plan is based on our three initial overarching goals: economic growth, a supportive social fabric and healthy communities and a sustainable environment.

COMMITMENT TO MEASUREMENT AND ACCOUNTABILITY

We have committed to holding government accountable for measuring the success of its programs and reporting on performance. In developing this plan we have drawn from a variety of sources across government, using existing data, evaluations and measurements, where appropriate. In addition, we have established the British Columbia Progress Board to help define specific economic, social and environmental benchmarks and targets for the tax, regulatory, social and fiscal reforms that government will undertake, and to monitor its performance. This work assists us in fulfilling the

commitment to provide regular reports to British Columbians and the Legislature so that taxpayers can monitor our performance and progress, and hold government accountable for its commitments. It will also help to inform government where follow-up efforts are necessary and additional work is warranted.

The key measures that have been selected are those that best represent overall performance in areas that are priorities for British Columbians. These measures do not tell us everything about government's performance, but they do provide an indication of the progress British Columbia is making in key areas such as the economy, health, education, justice, and the environment.

In addition, each government ministry and major Crown corporation has a service plan with more detailed goals, actions and performance measures. These measures are reported in ministry annual reports.

VISION

British Columbia is a prosperous and just province, whose citizens achieve their potential and have confidence in the future.

CORE VALUES

INTEGRITY: to make decisions in a manner that is consistent, professional, fair and balanced

FISCAL RESPONSIBILITY: to implement affordable public policies

ACCOUNTABILITY: to enhance efficiency, effectiveness and credibility of government

RESPECT: to treat all citizens equitably, compassionately and respectfully

CHOICE: afford citizens the opportunity to exercise self-determination

LINK TO MINISTRY SERVICE PLANS

The Strategic Plan is the guiding document for individual ministry service plans, which provide greater detail on performance measures and strategies.

THEMES UNDERLYING THE PLAN

Government will operate in an innovative, enterprising, results-oriented and accountable manner. In doing so, it will adopt the following managerial principles:

- High standards of accountability, consultation and ethics
- Focused and efficient delivery of government services
- Social and fiscal responsibility
- Open and transparent government
- An innovative and goal-oriented public service

GOALS, OBJECTIVES, KEY MEASURES AND STRATEGIC ACTIONS

In keeping with government's vision and values, three strategic goals and a number of strategic objectives were identified. They are sometimes interdependent and all must be considered in the context of government's most important priorities, maintaining our strong economy and investing in our future.

Each objective has at least one measure to monitor progress. Where practical, we have drawn from the work of the British Columbia Progress Board, as well as from the Provincial Health Officer and other existing sources. A few measures are still being developed, and may be refined over time.

Each goal also details a variety of strategic actions that government will undertake over the next three years to move British Columbia toward the achievement of that goal. These strategic actions are updated each year, and those that have been completed will be identified in the government's Annual Report.

ACCOUNTABILITY FOR STRATEGIC ACTIONS

Each strategic action identifies a ministry or ministries that are accountable for its delivery. In those cases where there is more than one ministry listed under the accountability section, the ministry that is listed first and highlighted is charged with leading the cross-government implementation of that strategic action. In a few cases, where there is broad accountability, more than one ministry is listed under the accountability section but no lead ministry is identified.

FUTURE STRATEGIC PLANS

Future strategic plans will be adapted to speak specifically to our objectives and measures for the goals outlined in the February 8, 2005 Speech from the Throne.

- To make B.C. the best educated, most literate jurisdiction on the continent.
- To lead the way in North America in healthy living and physical fitness.
- To build the best system of support in Canada for persons with disabilities, special needs, children at risk and seniors.
- To lead the world in sustainable environmental management, with the best air and water quality, and the best fisheries management, bar none.
- To create more jobs per capita than anywhere else in Canada.

GOAL: A STRONG AND VIBRANT PROVINCIAL ECONOMY

British Columbia has rebounded dramatically from the economic slump of the 1990s, leading the country in job growth and forecast to exceed the national average in economic growth. This strong economic performance paves the way for continued prosperity for British Columbian citizens and the greatest number of jobs per capita in the country. The government will continue to focus its efforts on improving productivity in our economy and in ensuring those benefits reach the province's population.

OBJECTIVES AND KEY MEASURES

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIA WILL HAVE A SKILLED WORKFORCE

MEASURE:	The percentage of the work force with a post-secondary certificate, diploma or degree.
TARGET:	Increase the percentage of the work force with a post-secondary certificate, diploma or degree from the 2001 baseline of 51.3 ¹ per cent.
LATEST RESULTS:	2000 50.1% ¹ 2001 51.3% ¹ 2002 51.0% 2003 52.2% ¹ 2004 52.4%

MEASURE:	Percentage of the workforce comprising persons employed in natural and applied sciences.
TARGET:	Increase the percentage of individuals employed in natural and applied science occupations as a percentage of total employment from the 2001 baseline of 6.2 ¹ per cent.
LATEST RESULTS:	2000 6.4% ¹ 2001 6.2% ¹ 2002 6.0% ¹ 2003 6.3% ¹ 2004 5.8% ¹

¹ Figure revised due to data revisions.

OBJECTIVES AND KEY MEASURES

B. BRITISH COLUMBIA WILL HAVE A PROSPEROUS ECONOMY

MEASURE:	Real Gross Domestic Product (GDP) per capita is a key measure of overall economic activity, expressed in terms of economic output (new goods and services produced) per person.
TARGET:	Improve upon the 2001 baseline rank of 8th ¹ place growth in Canada.
LATEST RESULTS:	2000 3.9% ¹ growth, ranked 4th in Canada 2001 0.1% ¹ decrease, ranked 8th in Canada 2002 2.4% ¹ growth, ranked 6th in Canada 2003 1.6% ¹ growth, ranked 5th in Canada

MEASURE:	Real GDP per hour worked in the business sector indicates overall efficiency of our labour efforts.
TARGET:	Improve upon the 2001 baseline rank of 4th place in Canada.
LATEST RESULTS:	2000 \$30.74, ranked 5th in Canada 2001 \$31.93, ranked 4th in Canada 2002 \$32.60, ranked 4th in Canada 2003 \$32.49, ranked 6th in Canada

MEASURE:	Total amount of gross fixed business investment as a percentage of provincial GDP.
TARGET:	Improve upon the 2001 baseline rank of 5th place in Canada.
LATEST RESULTS:	2000 16.3%, ranked 7th ¹ in Canada 2001 17.4% ¹ , ranked 5th in Canada 2002 16.4% ¹ ranked 6th in Canada 2003 17.3% ¹ , ranked 6th in Canada

C. BRITISH COLUMBIA WILL HAVE EMPLOYMENT OPPORTUNITIES

MEASURE:	The employment to population ratio of individuals aged 15 to 64.
TARGET:	Improve upon the 2001 baseline rank of 5th place in Canada.
LATEST RESULTS:	2000 70.1% ¹ , ranked 5th ¹ in Canada 2001 68.9% ¹ , ranked 5th ¹ in Canada 2002 69.2% ¹ , ranked 7th in Canada 2003 70.2% ¹ , ranked 6th in Canada 2004 70.9%, ranked 5th in Canada

¹ Figure revised due to data revisions.

OBJECTIVES AND KEY MEASURES

MEASURE:	Net new jobs in British Columbia.
TARGET:	Improve upon the 2001 baseline rank of 9th ¹ place growth in Canada from December 2001.
LATEST RESULTS:	2000 1.4% ¹ growth, ranked 6th ¹ in Canada 2001 2.6% ¹ decrease, ranked 9th ¹ in Canada. 2002 4.4% ¹ growth, ranked 3rd ¹ in Canada. 2003 4.1% ¹ growth, ranked 1st in Canada. 2004 1.6% growth, ranked 5th in Canada.

MEASURE:	Real personal disposable income per capita represents total income minus taxes paid to all levels of government (i.e., income taxes, property taxes, contributions to social security, etc.) and various fees such as medical insurance premiums, expressed on a per person basis.
TARGET:	Improve upon the 2001 level of 3rd place in Canada.
LATEST RESULTS:	2000 \$19,459 ¹ , ranked 3rd in Canada 2001 \$19,633 ¹ , ranked 3rd in Canada 2002 \$19,690 ¹ , ranked 3rd in Canada 2003 \$19,758 ¹ , ranked 3rd in Canada

D. GOVERNMENT WILL BE AFFORDABLE AND FISCALLY RESPONSIBLE

MEASURE:	Balance the provincial government budget.
TARGET:	Balanced annually beginning in 2004/05.
LATEST RESULTS:	2002/03 Ahead of target (Deficit reduced to \$2.7 billion) 2003/04 Ahead of target (Deficit reduced to \$1.0 billion) 2004/05 Sizeable surplus, well exceeding initial target

MEASURE:	Taxpayer supported debt in relation to the size of the GDP.
TARGET:	Annually reduce the province's taxpayer supported debt to GDP ratio once a balanced budget is achieved in 2004/05.
LATEST RESULTS:	2002/03 Ahead of target (21.3%) 2003/04 Reduction, ahead of target (20.6%) 2004/05 Further reduction, ahead of target

¹ Figure revised due to data revisions.

OBJECTIVES AND KEY MEASURES

MEASURE:	Provincial government expenditure as a percentage of GDP.	
TARGET:	Reduce the level of provincial government expenditure from the restated 2001/02 baseline of 22.9 ¹ per cent of GDP. (Note: percentages have been restated to reflect current accounting policies and Statistics Canada GDP revisions)	
LATEST RESULTS:	2000/01	21.6%
	2001/02	22.9% ¹
	2002/03	22.0% ¹
	2003/04	20.8% ¹
	2004/05	Further reduction, ahead of target.

¹ Figure revised due to data revisions.

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: IMPROVE THE ECONOMIC AND INVESTMENT CLIMATE	ACCOUNTABILITY
Work with the private sector to remove barriers to economic activity, such as working with investors to facilitate economic development through an expedited process for key projects	Small Business and Economic Development; All Ministries
Pilot regional economic alliances with local governments and the private sector to support growth and diversification within the provincial economy	Small Business and Economic Development; All Ministries
Review the province's tax system to identify potential reforms that would maintain and/or enhance British Columbia's tax competitiveness	Finance; Provincial Revenue; Small Business and Economic Development
Conclude treaty and other economic-related agreements with First Nations that promote investment certainty and increase access to Crown land and resources	Treaty Negotiations Office; Agriculture, Food and Fisheries; Energy and Mines; Forests; Sustainable Resource Management; Transportation; Water, Land and Air Protection
Optimize the wealth-generating capacity of the provincial resource base through increased certainty and improved development opportunities	Agriculture, Food and Fisheries; Energy and Mines; Forests; Small Business and Economic Development; Sustainable Resource Management; Treaty Negotiations Office; Water, Land and Air Protection
Facilitate increased investment and activity in the energy and minerals sectors	Energy and Mines; Sustainable Resource Management; Transportation; Water, Land and Air Protection
Expand partnerships with all orders of government and the private sector to promote economic growth and social well-being in British Columbia	Intergovernmental Relations Secretariat; All Ministries
Market and promote British Columbia's competitive advantages and opportunities as an investment location, tourism destination and trading partner	Small Business and Economic Development; All Ministries

STRATEGY: ENCOURAGE INNOVATION AND NEW TECHNOLOGIES	ACCOUNTABILITY
Create partnerships, alliances and investment opportunities that expand British Columbia's technology industries	Small Business and Economic Development; Management Services
Build the capacity for British Columbia to be an international leader in the research and innovation essential for economic growth and social prosperity	Advanced Education; Agriculture, Food and Fisheries; Energy and Mines; Forests; Health Services; Small Business and Economic Development
Provide communities with high-speed internet access by building upon government's network capacity and partnering with local service providers, community organizations, First Nations and the federal government	Management Services

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: DEVELOP INFRASTRUCTURE AND CAPACITY	ACCOUNTABILITY
Maximize the potential economic, social and environmental benefits to British Columbia hosting the 2010 Olympic and Paralympic Winter Games and ensure an ongoing legacy for British Columbians	Small Business and Economic Development; All Ministries
Improve key transportation infrastructure, including international gateways, to support economic growth, investment and trade in the Pacific Rim and other areas	Transportation; Finance; Small Business and Economic Development; Sustainable Resource Management
Identify opportunities for government to partner with business and workers to ensure British Columbia has the skilled workforce to support economic growth	Skills Development and Labour; Advanced Education; Community, Aboriginal and Women's Services; Education; Energy and Mines; Health Services; Human Resources; Public Sector Employers' Council; Small Business and Economic Development
Enhance and ensure fair and balanced labour relations and employment standards that encourage mutually beneficial relationships between stakeholders, employees and employers	Skills Development and Labour
Modernize a regulatory system that encourages prosperity, innovation and opportunity, while preserving regulations that are effective in protecting public health, safety and the environment	Small Business and Economic Development; All Ministries
STRATEGY: MANAGEMENT OF GOVERNMENT	ACCOUNTABILITY
Monitor financial and performance information on an ongoing basis to ensure that budget and service plan targets are met	Finance; All Ministries
Improve the province's Crown Corporation governance system and clarify accountabilities to ensure efficient and effective service delivery	Crown Agencies Secretariat
Increase voluntary compliance of revenues owed to government and streamline accounts receivable collections	Provincial Revenue
Achieve excellence in the public service through a dynamic work environment that promotes innovation, learning and results, and through an effective people strategy, proactive and visionary leadership and a performance-focused workplace	Management Services; All Ministries
Identify and implement more effective ways to deliver services and infrastructure through alternative service delivery and partnership arrangements	Management Services; All Ministries
Expand public access to government through innovative and integrated e-government initiatives	Management Services; All Ministries
Continue to expand one-stop permitting and licensing in key sectors	All Ministries
Maintain an executive compensation and bargaining mandate framework that incorporates fiscal goals, policy, program decisions and labour market considerations	Public Sector Employers' Council

GOAL: A SUPPORTIVE SOCIAL FABRIC

There is a fundamental relationship between a vibrant economy and a strong social fabric. A strong economy allows us to invest in the programs and public institutions that improve our health, support our most vulnerable and unleash our creativity. The government will focus with renewed energy on leading the country in healthy living and physical fitness, becoming the most literate and best educated population in North America and ensuring the best system of support for those with special needs.

OBJECTIVES AND KEY MEASURES

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIANS WILL BE HEALTHY

MEASURE:	The rate of potential years of life lost per 1,000 population from all causes of premature death.		
TARGET:	Decrease the potential years of life lost from the 1995-2000 average of 51.2 ¹ per 1,000 population.		
LATEST RESULTS:	5 year avg (2000)	51.2 ¹ per 1,000 pop.	
	5 year avg (2001)	49.2 per 1,000 pop.	
	5 year avg (2002)	47.6 per 1,000 pop.	
	5 year avg (2003)	46.3 per 1,000 pop.	

MEASURE:	The percentage of all live births weighing below 2,500 grams.		
TARGET:	Decrease the percentage of all live births weighing below 2,500 grams from the 2000 baseline of 5.1 per cent.		
LATEST RESULTS:	2000	5.1%	
	2001	5.0%	
	2002	5.3%	
	2003	5.3%	

MEASURE:	The rate of status Indians who die in the first year of life.		
TARGET:	The rate of infant mortality among the status Indian population is not statistically different to that of the general population of British Columbia.		
LATEST RESULTS:	2000 (5 year avg)	6.4 : 4.1	
	2001 (5 year avg)	5.2 : 3.9	
	2002 (5 year avg)	4.4 : 4.0	
	2003 (5 year avg)	4.6 : 3.9	

¹ Figure revised due to data revisions.

OBJECTIVES AND KEY MEASURES

B. BRITISH COLUMBIANS WILL BE EDUCATED

MEASURE:	The percentage of the population, aged 25 to 54, who have completed a university education.
TARGET:	Improve upon the 2001 baseline rank of 4th place in Canada.
LATEST RESULTS:	2000 21.0% ¹ , ranked 2nd in Canada 2001 20.3% ¹ , ranked 4th in Canada 2002 21.6% ¹ , ranked 2nd in Canada 2003 23.2%, ranked 2nd in Canada 2004 22.6%, ranked 2nd in Canada

MEASURE:	The percentage of students who start Grade 8 and graduate from Grade 12 within six years.
TARGET:	Annual improvement from the 2000/01 baseline of 76 per cent.
LATEST RESULTS:	2000/01 76% 2001/02 77% 2002/03 79% 2003/04 79%

MEASURE:	The percentage of students meeting or exceeding expectations in Grade 4 reading is an early success indicator.
TARGET:	Annual improvement from the 2000/01 baseline of 78 per cent.
LATEST RESULTS:	2000/01 78% 2001/02 80% 2002/03 77% 2003/04 80%

¹ Figure revised due to data revisions.

OBJECTIVES AND KEY MEASURES

C. BRITISH COLUMBIA WILL HAVE A FAIR AND EFFICIENT SYSTEM OF JUSTICE

MEASURE:	The proportion of small claims cases settled through out-of-court mediation in the Court Mediation program.
TARGET:	Improve upon the 2000/01 baseline of 56 per cent.
LATEST RESULTS:	2000/01 56% 2001/02 57% 2002/03 50% 2003/04 56%

MEASURE:	The proportion of adult offenders who do not re-offend for two years following corrections supervision.
TARGET:	Increase the proportion of adult offenders who do not re-offend from the 2001/02 baseline of 69 per cent.
LATEST RESULTS:	2000/01 70% 2001/02 69% 2002/03 70% 2003/04 70%

MEASURE:	The median number of days to disposition from first appearance for criminal cases (represents all criminal and quasi-criminal matters and related applications, including those that do not proceed to trial).
TARGET:	Reduce the median number of days to disposition from 2000/01 baseline of 46 days.
LATEST RESULTS:	2000/01 46 days 2001/02 42 days 2002/03 44 days 2003/04 51 days

OBJECTIVES AND KEY MEASURES

D. BRITISH COLUMBIANS WILL BE SELF-SUFFICIENT

MEASURE:	The percentage of British Columbia's population receiving income assistance.
TARGET:	Reduce the percentage of the population receiving income assistance from the 2001/02 baseline of 5.8 per cent.
LATEST RESULTS:	2000/01 6.2% 2001/02 5.8% 2002/03 4.3% 2003/04 3.9%

MEASURE:	The percentage of individuals receiving temporary income assistance who are capable of financial independence through employment.
TARGET:	Reduce the percentage of persons receiving income assistance who are capable of financial independence through employment from the 2001/02 baseline of 76 per cent.
LATEST RESULTS:	2000/01 71% 2001/02 76% 2002/03 64% 2003/04 52%

MEASURE:	Aboriginal capacity building (measure under development).
TARGET:	Under development.

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: FLEXIBILITY AND CHOICE	ACCOUNTABILITY
Increase flexibility and choice for Kindergarten to Grade 12 and post-secondary students	Advanced Education; Education
Provide greater choice of living options for Home and Community Care	Health Services; Community, Aboriginal and Women's Services
Arrange for a province-wide referendum in May 2005 on the electoral model recommended by the Citizens' Assembly and, if required, prepare any necessary legislation to be in effect for the May 2009 provincial election	Attorney General
STRATEGY: ACCESS	ACCOUNTABILITY
Promote the delivery of high-quality, cost effective and community-based education, health and social services throughout the province	Advanced Education; Children and Family Development; Community, Aboriginal and Women's Services; Education; Health Services; Human Resources
Enhance full-service family practice to ensure delivery of quality medical and related services, with particular focus on the prevention and management of chronic diseases	Health Services
Support healthy childhood development through programs to identify problems with hearing, vision or dental health for children before they reach Grade One, and provide the supports and services necessary to address their needs	Health Services; Children and Family Development; Education; Human Resources
Through provincial and federal investments, support a sustainable childcare system in which families can choose from a range of affordable, safe and quality childcare options	Children and Family Development; Health Services
Enhance access to services for children with special needs and their families	Children and Family Development; Education; Health Services
Create 25,000 new post-secondary student spaces by the year 2010 to increase opportunities for British Columbian students, and to ensure British Columbia has the skilled work force to support economic growth and strong communities	Advanced Education
Expand federal/provincial projects related to enhancing recognition of foreign credentials to assist British Columbia in attracting the skilled work force to support economic growth as part British Columbia's Gateway strategy	Community, Aboriginal and Women's Services; Advanced Education; Intergovernmental Relations
Move criminal cases through the justice system in a timely and efficient manner	Attorney General; Public Safety and Solicitor General
Enhance access to justice through civil and family law reform and innovative and integrated justice processes	Attorney General; Children and Family Development; Public Safety and Solicitor General

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: RESULTS-ORIENTED AND EVIDENCE-BASED ACCOUNTABILITY	ACCOUNTABILITY
Implement performance-based accountability agreements for service providers and authorities who are accountable for the delivery of health, education, social and justice-related services	Advanced Education; Attorney General; Children and Family Development; Community, Aboriginal and Women's Services; Education; Health Services; Human Resources
STRATEGY: ENHANCE INDIVIDUAL AND COMMUNITY CAPACITY	ACCOUNTABILITY
Develop ActNow BC to promote healthy lifestyles and prevent disease by promoting physical activity, healthy eating, living tobacco-free and making healthy choices during pregnancy	Health Services; Agriculture, Food and Fisheries; Children and Family Development; Education; Human Resources; Small Business and Economic Development
Increase availability and accessibility of information on government provided services to assist individuals, businesses and communities in making informed decisions	Management Services; All Ministries
Ensure services for children up to age six are more accessible and responsive for children and families through the provincial-federal funded cross-government initiatives to support early childhood development	Children and Family Development; Education; Health Services; Human Resources
Implement the provincial strategy to improve literacy rates for all British Columbians	Advanced Education; Children and Family Development; Education; Human Resources
Create a social policy forum regarding health and education that promotes the school as the hub of the community	Education; Children and Family Development; Health Services
Take a leadership role in working with other governments (federal, provincial and territorial) to ensure British Columbians are supported by effective health, social and educational programs	Intergovernmental Relations; Children and Family Development; Education; Health Services; Human Resources
Promote economic and social development in partnership with Aboriginal communities through initiatives that address their unique social and economic circumstances	Community, Aboriginal and Women's Services; Advanced Education; Agriculture, Food and Fisheries; Children and Family Development; Education; Health Services; Human Resources; Intergovernmental Relations; Treaty Negotiations Office
Assist people with developmental and other disabilities to live as fully and as independently as possible in the community through income assistance, residential programs, employment and training initiatives and additional community supports	Children and Family Development; Health Services; Human Resources; Skills Development and Labour
Provide employment programs and services to move employable income assistance clients into the labour market	Human Resources

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: ENHANCE INDIVIDUAL AND COMMUNITY CAPACITY – CONTINUED	ACCOUNTABILITY
Working with the Premier’s Task Force on Homelessness, Mental Illness and Addictions, improve community-focused access to short and long-term support services to address these challenges	Community, Aboriginal and Women’s Services; Children and Family Development; Health Services; Human Resources
Continue to support First Nations communities with dedicated police services through Community Tripartite (policing) Agreements	Public Safety and Solicitor General
Enhance girls’ and womens’ awareness regarding opportunities in high demand occupations	Advanced Education; Community, Aboriginal and Women’s Services; Education
Support the realization of and enhancement of social and economic benefits through arts and cultural development, including managing the Olympic Arts Fund	Small Business and Economic Development

STRATEGY: SAFETY	ACCOUNTABILITY
Act on recommendations from the Street Crime Working Group for new responses to street crime and criminal behaviour	Attorney General; Children and Family Development; Health Services Public Safety and Solicitor General
Provide optimal learning conditions for students by implementing such initiatives as Active Schools and Roots of Empathy and by establishing clear standards and accountability frameworks for safe, caring and orderly schools	Children and Family Development; Education; Health Services
Implement the long-term seismic mitigation strategy in upgrading of public schools over a 15 year period	Education
With partners, develop socially responsible and safe industry practices and require improvements from employers and industries with poor safety records	Skills Development and Labour; Community, Aboriginal and Women’s Services; Public Safety and Solicitor General
Continue to use risk and needs assessments to establish case management plans to address factors associated with criminal re-offending behaviour	Public Safety and Solicitor General
Implement specialized initiatives to address and reduce violence against women	Community, Aboriginal and Women’s Services; Public Safety and Solicitor General

GOAL: SAFE, HEALTHY COMMUNITIES AND A SUSTAINABLE ENVIRONMENT

Long-term economic competitiveness depends upon British Columbia becoming a world leader in sustainable environmental management. Our land base and natural resources underpin the economy and our local communities and, through resource revenues, contribute to our supportive social fabric.

The health of our communities is equally important to our future. Government will promote communities in which diversity is valued and British Columbians have a sense of personal and public safety. In addition, the provincial government is committed to increasing local autonomy.

OBJECTIVES AND KEY MEASURES

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIA WILL HAVE SAFE COMMUNITIES

MEASURE:	The number of personal and property crimes known to police per 1,000 population.								
TARGET:	Decrease the number of personal and property crimes from the 2001 baseline of 77.2 per 1,000 population.								
LATEST RESULTS:	<table> <tr> <td>2000</td> <td>76.8 per 1,000 population</td> </tr> <tr> <td>2001</td> <td>77.2 per 1,000 population</td> </tr> <tr> <td>2002</td> <td>77.6 per 1,000 population</td> </tr> <tr> <td>2003</td> <td>81.3 per 1,000 population</td> </tr> </table>	2000	76.8 per 1,000 population	2001	77.2 per 1,000 population	2002	77.6 per 1,000 population	2003	81.3 per 1,000 population
2000	76.8 per 1,000 population								
2001	77.2 per 1,000 population								
2002	77.6 per 1,000 population								
2003	81.3 per 1,000 population								

MEASURE:	The percentage of British Columbians reporting satisfaction with their personal safety from crime.				
TARGET:	Improve the percentage of British Columbians reporting satisfaction with their personal safety from crime from the 2001/02 baseline.				
LATEST RESULTS:	<table> <tr> <td>1994/95²</td> <td>85% (based on 1993 General Social Survey results)</td> </tr> <tr> <td>2001/02</td> <td>84% (based on 1999 General Social Survey results)</td> </tr> </table> <p><i>Data for this measure will not be available until Fall 2005 when results of the 2004 Statistics Canada General Social Survey are released.</i></p>	1994/95 ²	85% (based on 1993 General Social Survey results)	2001/02	84% (based on 1999 General Social Survey results)
1994/95 ²	85% (based on 1993 General Social Survey results)				
2001/02	84% (based on 1999 General Social Survey results)				

² This is the most recent previous data available.

OBJECTIVES AND KEY MEASURES

B. BRITISH COLUMBIANS WILL PRACTICE SUSTAINABLE RESOURCE DEVELOPMENT

MEASURE:	The percentage of land and water tenure applications processed within established turnaround times as an indicator of quality of service delivery.
TARGET:	90 per cent of applications will be processed within 140 days from the 2001/02 baseline of greater than 400 days.
LATEST RESULTS:	2000/01 779 days 2001/02 >400 days 2002/03 92% completed in 140 days 2003/04 97% completed in 140 days

MEASURE:	The hectares of Crown and forest land in British Columbia certified by major forest certification processes.
TARGET:	Increase the proportion of forest certification by 15 per cent from the 2002/03 baseline of 17.4 million hectares.
LATEST RESULTS:	2000/01 1.9 million ha 2001/02 7.7 million ha, an increase of 305% over 2000/01 2002/03 17.4 million ha, an increase of 126% over 2001/02 2003/04 22.5 million ha, an increase of 29% over 2002/03

C. BRITISH COLUMBIA WILL HAVE A HEALTHY PHYSICAL ENVIRONMENT

MEASURE:	The percentage of monitored communities achieving the Canada-Wide Standard (CWS) quality objective of amount of fine particulates in the air under 2.5 microns per cubic metre of air (PM 2.5).
TARGET:	100% of communities monitored achieve, or continue to achieve, the CWS for PM 2.5 by 2005/06
LATEST RESULTS:	2000 100% (7 of 7 communities) 2001 90% (9 of 10 communities) 2002 91% (10 of 11 communities) 2003 93% (13 of 14 communities)

OBJECTIVES AND KEY MEASURES

MEASURE:	The percentage of drinking water samples with detectable fecal coli form or E. coli bacteria.								
TARGET:	Reduce the percentage of drinking water samples ³ with detectable fecal coliform or E. coli from the 2001 baseline of 2.4%.								
LATEST RESULTS:	<table style="width: 100%; border: none;"> <tr> <td style="width: 10%;">2000</td> <td style="width: 10%;">2.5%</td> </tr> <tr> <td>2001</td> <td>2.4%</td> </tr> <tr> <td>2002</td> <td>1.9%</td> </tr> <tr> <td>2003</td> <td>1.7%</td> </tr> </table>	2000	2.5%	2001	2.4%	2002	1.9%	2003	1.7%
2000	2.5%								
2001	2.4%								
2002	1.9%								
2003	1.7%								

MEASURE:	The trends in environmentally significant variables, such as metals and nutrients, that indicate the health of 30 water bodies monitored under the federal/provincial agreement.						
TARGET:	Maintain or improve water quality trends for water bodies monitored under the federal/provincial agreement by 2006.						
LATEST RESULTS:	<table style="width: 100%; border: none;"> <tr> <td style="width: 15%;">2002/03⁴</td> <td style="width: 15%;">90%</td> <td style="width: 70%;">of the monitoring stations in the 30 water bodies have stable or improving water quality trends</td> </tr> <tr> <td>2003/04</td> <td>90%</td> <td></td> </tr> </table>	2002/03 ⁴	90%	of the monitoring stations in the 30 water bodies have stable or improving water quality trends	2003/04	90%	
2002/03 ⁴	90%	of the monitoring stations in the 30 water bodies have stable or improving water quality trends					
2003/04	90%						

D. BRITISH COLUMBIANS WILL HAVE SUSTAINABLE NATURAL RESOURCES

MEASURE:	The amount of new electricity produced from environmentally responsible sources.
TARGET:	At least 50 per cent of new electricity supply will come from environmentally responsible sources ⁵ .
LATEST RESULTS:	2003/04 100%

MEASURE:	The percentage of known native species that are threatened or endangered in the province.				
TARGET:	Improve on the province's 2000 baseline of 14.2 per cent for species of birds, mammals, reptiles, amphibians, freshwater fish, ferns and orchids at risk.				
LATEST RESULTS	<table style="width: 100%; border: none;"> <tr> <td style="width: 10%;">2000</td> <td style="width: 10%;">14.2%</td> </tr> <tr> <td colspan="2">No new data until 2005</td> </tr> </table>	2000	14.2%	No new data until 2005	
2000	14.2%				
No new data until 2005					

³ The BC Centre for Disease Control tested samples in the following numbers across the province: 41,505 in 2000; 56,024 in 2001; 53,026 in 2002; and 57,887 in 2003.

⁴ Data not produced prior to 2002/03.

⁵ This measure was refined from that used in the 2002/03 Annual Strategic Plan Report and is intended to reflect the commitments made in the province's new energy plan entitled "Energy for Our Future: A Plan for BC."

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: SUSTAINABLE RESOURCE DEVELOPMENT	ACCOUNTABILITY
Continue to implement the Mountain Pine Beetle Action Plan towards mitigating impacts on communities and the environment and recovering value from damaged timber	Forests; Agriculture, Food and Fisheries; Community, Aboriginal and Women’s Services; Energy and Mines; Small Business and Economic Development; Sustainable Resource Management; Treaty Negotiations Office; Water, Land and Air Protection
Coordinate and integrate Crown land and resource management decisions across government agencies	Sustainable Resource Management; Agriculture, Food and Fisheries; Energy and Mines; Forests; Small Business and Economic Development; Treaty Negotiations Office; Water, Land and Air Protection
Expedite economic development by increasing certainty around access to Crown land and resources	Sustainable Resource Management; Agriculture, Food and Fisheries; Energy and Mines; Forests; Small Business and Economic Development; Treaty Negotiations Office; Water, Land and Air Protection
Promote British Columbian resource investment opportunities	Agriculture, Food and Fisheries; Energy and Mines; Finance; Forests; Small Business and Economic Development; Sustainable Resource Management
Implement market-based pricing regimes which include fair value for the province’s land and resources	Agriculture, Food and Fisheries; Energy and Mines; Forests; Sustainable Resource Management; Water, Land and Air Protection
Complete implementation of the government’s energy plan to ensure secure and reliable energy supplies, more investment opportunities for the private sector and environmentally responsible energy development and use	Energy and Mines; Water, Land and Air Protection
Ensure that First Nations’ interests are considered prior to Crown land and resource decisions	Treaty Negotiations Office; Agriculture, Food and Fisheries; Energy and Mines; Forests; Sustainable Resource Management; Water, Land and Air Protection
Improve economic development opportunities for First Nations	Agriculture, Food and Fisheries; Community, Aboriginal and Women’s Services; Energy and Mines; Forests; Sustainable Resource Management; Treaty Negotiations Office; Water, Land and Air Protection
Develop and implement resource targets under the Working Forest Initiative to increase land-use certainty, enhance long-term forestry management and streamline land-use decision processes	Sustainable Resource Management; Forests; Water, Land and Air Protection

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: SUSTAINABLE RESOURCE DEVELOPMENT – CONTINUED	ACCOUNTABILITY
Continue to work towards achieving a scientifically sound and environmentally responsible offshore oil and gas industry	Energy and Mines; Intergovernmental Relations; Water, Land and Air Protection
Promote consistent application of the two-zone land use system for subsurface resource exploration and mining	Sustainable Resource Management; Energy and Mines
Complete remaining strategic land use plans and ensure ongoing implementation, and review as required	Sustainable Resource Management; Energy and Mines; Forests; Water, Land and Air Protection
Achieve effective joint-decision making over the fisheries through effective use of the Pacific Council of Fisheries and Aquaculture Ministers	Agriculture, Food and Fisheries
Complete implementation of the federal/provincial agreement on agriculture to develop farm plans for environmental protection and to strengthen government's capability to achieve food safety and quality standards	Agriculture, Food and Fisheries; Intergovernmental Relations
Improve access to integrated land, resource and geographic information for government, industry and public use through Land Information BC	Sustainable Resource Management
Implement the BC Resort Strategy and Action Plan	Sustainable Resource Management; Small Business and Economic Development; Water, Land and Air Protection
STRATEGY: ENVIRONMENTAL PROTECTION AND SAFETY	ACCOUNTABILITY
Implement the Filmon report recommendations to provide a comprehensive range of measures to address the threat of wildfire to natural resource communities	Forests; Community, Aboriginal and Women's Services; Public Safety and Solicitor General; Sustainable Resource Management; Water, Land and Air Protection
Develop, with partners, strategies to protect air and water quality in communities	Health Services; Water, Land and Air Protection
Implement made-in-British Columbia strategies and action plans to address issues associated with climate change and biodiversity	Water, Land and Air Protection; Agriculture, Food and Fisheries; Energy and Mines; Finance; Forests; Small Business and Economic Development; Sustainable Resource Management; Transportation
Develop a biosecurity strategy and emergency management program in partnership with industry and the federal government, for animal diseases such as Bovine Spongiform Encephalopathy (BSE) and Avian Influenza	Agriculture, Food and Fisheries; Health Services; Public Safety and Solicitor General; Water, Land and Air Protection

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: ENVIRONMENTAL PROTECTION AND SAFETY – CONTINUED	ACCOUNTABILITY
Implement a streamlined, informed by science, results-oriented regulatory approach to protect human health and the environment and ensure effective enforcement	Agriculture, Food and Fisheries; Energy and Mines; Forests; Health Services; Sustainable Resource Management; Water, Land and Air Protection
Improve our knowledge of the water resource to protect our surface and ground water supplies, more effectively manage water in times of flood and drought, and restore fresh water habitat	Water, Land and Air Protection; Sustainable Resource Management

STRATEGY: COMMUNITY SERVICES AND INFRASTRUCTURE	ACCOUNTABILITY
Sponsor a provincial strategy that promotes physically active living through active schools, active communities and organized sport	Education; Health Services; Small Business and Economic Development
Integrate police services and structures to provide a more seamless law enforcement system	Public Safety and Solicitor General
Establish relationships with Aboriginal communities to strengthen community services and infrastructure	All Ministries
Work with local governments to more efficiently and effectively deliver services in communities through regulatory reform, governance, and revenue sharing	Community, Aboriginal and Women’s Services; Small Business and Economic Development
Implement the next phase of the provincial housing strategy to address market and non-market housing needs	Community, Aboriginal and Women’s Services
Target inspection, investigation and enforcement resources to increase public safety and reduce problems associated with liquor misuse and illegal gambling	Public Safety and Solicitor General
Ensure easy access to accurate and up-to-date information on provincial government programs and services for seniors	Community, Aboriginal and Women’s Services; Health Services; Management Services

SUMMARY OF GOALS, OBJECTIVES AND KEY MEASURES

GOALS	OBJECTIVES	KEY MEASURES
A strong and vibrant provincial economy	British Columbia will have a skilled workforce	<ul style="list-style-type: none"> Percentage of the labour force with post-secondary certificate, diploma or degree Percentage of the workforce comprising persons employed in natural and applied science
	British Columbia will have a prosperous economy	<ul style="list-style-type: none"> Real Gross Domestic Product (GDP) per capita Real GDP per hour worked in the business sector Gross fixed business investment as percentage of GDP
	British Columbia will have employment opportunities	<ul style="list-style-type: none"> Employment to population ratio of individuals aged 15 to 64 Net new jobs in British Columbia Real personal disposable income per capita
	Government will be affordable and fiscally responsible	<ul style="list-style-type: none"> Balance the provincial government budget Taxpayer supported debt in relation to the size of the GDP Provincial government expenditure as percentage of GDP
A supportive social fabric	British Columbians will be healthy	<ul style="list-style-type: none"> Potential years of life lost Percentage of all live births weighing below 2,500 grams Rate of status Indians who die in the first year of life
	British Columbians will be educated	<ul style="list-style-type: none"> Percentage of population completing a university education Percentage of students who start Grade 8 and graduate from Grade 12 within six years Percentage of students meeting or exceeding expectations in Grade 4
	British Columbia will have a fair and efficient system of justice	<ul style="list-style-type: none"> Small claims settled through out-of-court mediation Proportion of adult offenders who do not re-offend Days to disposition for criminal cases
	British Columbians will be self-sufficient	<ul style="list-style-type: none"> Percentage of the population receiving income assistance Percentage of individuals receiving income assistance who are capable of financial independence through employment Aboriginal capacity building (measure under development)
Safe, healthy communities and a sustainable environment	British Columbia will have safe communities	<ul style="list-style-type: none"> Personal and property crime rate Reported satisfaction with personal safety from crime
	British Columbia will practice sustainable resource development	<ul style="list-style-type: none"> Timeliness of land and water tenure applications processing Hectares of certified Crown and forest land
	British Columbia will have a healthy physical environment	<ul style="list-style-type: none"> Air quality to Canada-wide standards Fecal-coliform-free water samples Health of monitored water bodies
	British Columbia will have sustainable natural resources	<ul style="list-style-type: none"> Amount of new electricity produced from environmentally responsible sources Percentage of known native species that are threatened